



2023 Balanced Budget Update

2020 – 2023 Multi-Year Budget Public Works Department – Parks & Open Space



Photo: Kelly Krebs, courtesy Tourism Winnipeg

Standing Policy Committee on Community Services
March 6, 2023





Agenda

1. Service Description, Goals and Performance Measurement
2. Budget Overview and Highlights
3. Operating Budget:
 - Revenue / Expenditures
 - Changes
 - Salaries and FTEs
 - Reserve Summary
 - Referrals
4. Poverty Reduction Strategy
5. Capital Budget:
 - Summary
 - Projects
 - Changes
 - Referrals
 - Overview of Capital Needs
6. Other Important Information and Questions

What We Do


Services Provided*

Services	Description	OurWinnipeg Goals
Insect Control	Provide insect abatement in order to protect persons and properties against the negative effects of insects while minimizing impact on the environment.	 Good Health and Well-Being (HW)
Parks and Urban Forestry	Develop, operate, maintain and preserve all parks and open spaces to promote vibrant, healthy communities while fostering environmental stewardship.	 Environmental Resilience (ER)

* Source: Volume 1, 2023 Community Trends and Performance Report

How We Did

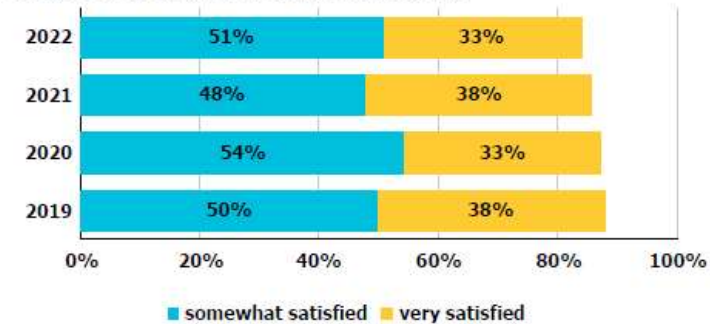
Performance Measurements – Insect Control*

Service Goal / Measure Description		2020 Actual	2021 Actual	2022 Target	2023 Target
 Provide quality pest control services by conducting effective and coordinated nuisance mosquito control and mosquito-borne disease control that protects the health of citizens while protecting the health of the ecosystem					
	Citizen satisfaction with insect control	87%	86%	84%	84%
	Duration of the mosquito control season where the city-wide trap mosquito biting pressure is less than 1 bite per minute (% days)	87.58%	84.97%	100.00%	100.00%

*Source: Volume 1, Community Trends and Performance Report

Effectiveness Measure (additional information)

Citizen satisfaction with Insect Control




	2019	2020	2021	2022
Total Satisfied	88%	87%	86%	84%

Source: City of Winnipeg Annual Citizen Survey

How We Did

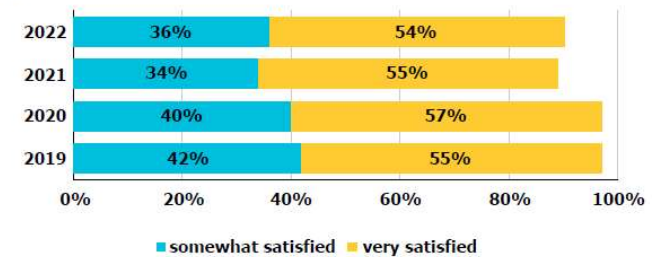
Performance Measurements – Parks and Urban Forestry*

Service Goal / Measure Description	2020 Actual	2021 Actual	2022 Target	2023 Target
 Maintain and improve parks, athletic fields, playgrounds and related amenities to meet community leisure needs and interests				
Citizen satisfaction with condition of major parks (e.g. St. Vital or Kildonan) (respondents who have used major parks)	97%	89%	90%	90%
Citizen satisfaction with condition of local parks in your neighbourhood	91%	81%	79%	79%
Playgrounds in fair or better condition (%)	95%	96%	96%	96%

*Source: Volume 1, Community Trends and Performance Report

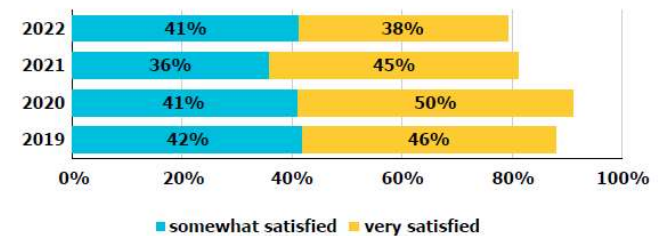
Effectiveness Measures (additional information)

Citizen Satisfaction with Condition of Major Parks (e.g. St. Vital or Kildonan) (respondents who have used major parks)



	2019	2020	2021	2022
Total Satisfied	97%	97%	89%	90%

Citizen Satisfaction with Condition of Local Parks in Your Neighbourhood



	2019	2020	2021	2022
Total Satisfied	88%	91%	81%	79%

Source: City of Winnipeg Annual Citizen Survey

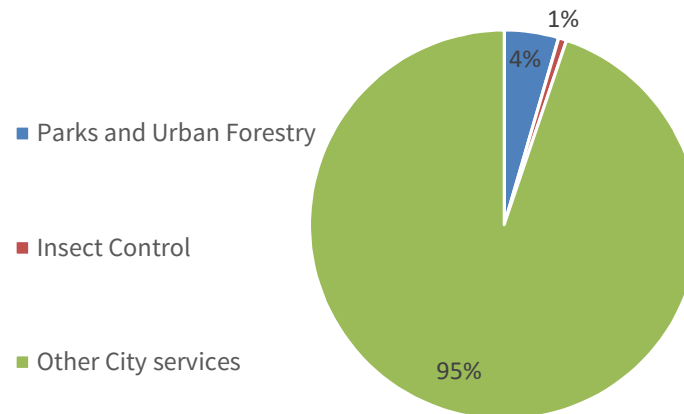
Budget Overview

Budget Overview

(Service Based View)

2023 Average Homeowner's Property Tax Bill - \$1,967

Average Property Tax Bill for City Services



Total Parks and Urban Forestry & Insect Control services =
\$102 per year or 5.2%

Budget Overview (Service Based View)

Preliminary 2023 Budget Update					
Service Based Budget (in millions of \$)	FTEs	Contribution to Service Based Budget	Budget (Mill Rate Support)	Capital Budget	Reserves, Net Income 2
Parks and Urban Forestry (1)	307.0	97.0	43.8	16.5	0.3
Insect Control	66.0	100.0	6.5	-	(1.1)
Total	373.0		50.3	16.5	(0.8)

Notes:

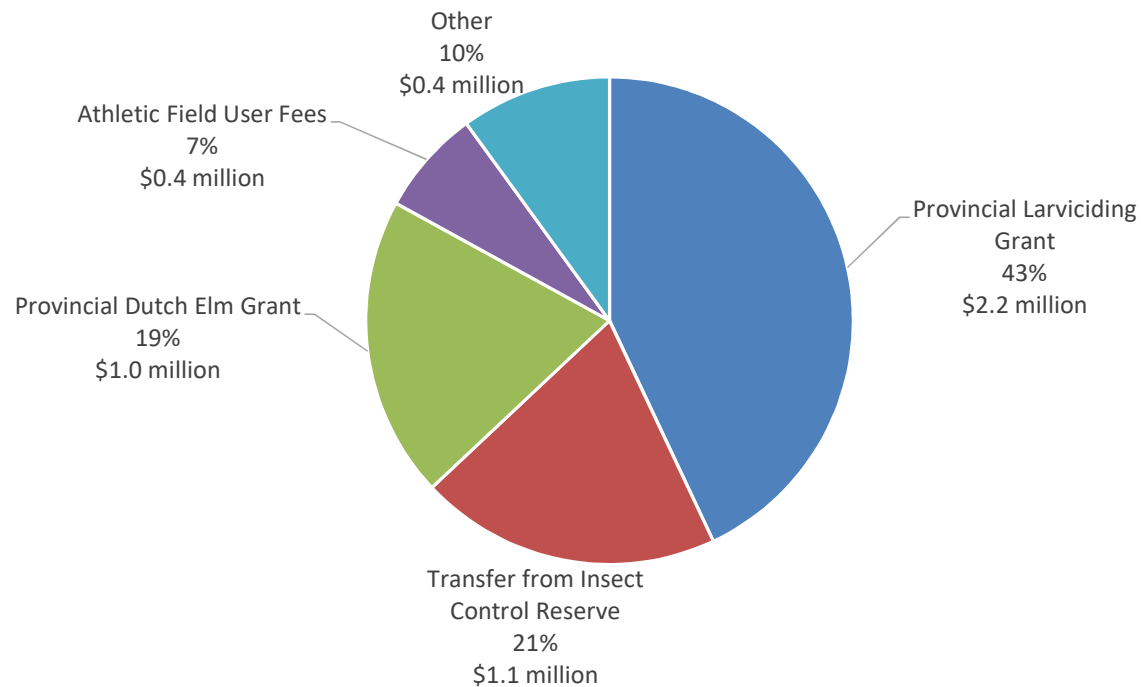
1. Other contributing departments include -Planning, Property, Development (3% - \$1.3).
2. Reserves' net income = revenue less expenditures.



Operating Budget

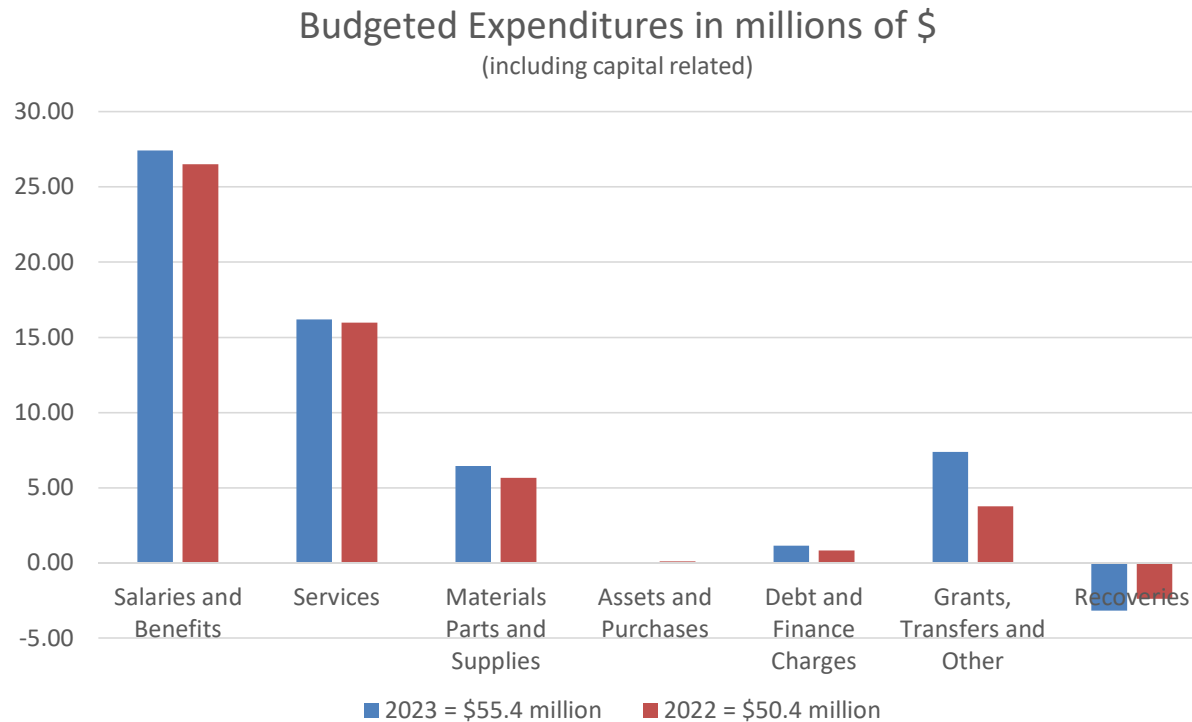
Operating Budget Revenue Overview (Service Based View)

2023 Preliminary Budget Revenue = \$5.1 million



Operating Budget Expenditures Overview

(Service Based View)



Operating Budget Changes

Operating Budget (In millions of \$)	MYB Criteria	2023 Budget
Mill Rate Support - Council Approved 2023 Projection from 2022 Budget Process (a)		48.0
<i>Increase (Decrease) From Forecast*:</i>		
<i>Revenue:</i>		
Transfer from Insect Control Reserve	REV/COST	1.1
Revenue Net Change (b)		1.1
<i>Expenditures:</i>		
Transfer - Cash to Capital - Tree Canopy Reinvestment	REV/COST	3.6
Increased expenses for Provincial West Nile (recovered below)	HOUSEKEEP	0.8
Increase in salaries and benefits due to general wage settlements	LEGISLATED	0.4
Increased fuel expense - mainly due to fuel prices	REV/COST	0.4
Reduction of fleet capital lease and power tools	REV/COST	(0.2)
Reduction of aircraft hire expense	REV/COST	(0.8)
Recover of expenses - Provincial West Nile	HOUSEKEEP	(0.8)
Expenditures Net Change (c)		3.4
Mill Rate Support - Preliminary Budget (a-b+c)		50.3
* Includes housekeeping or fine tuning adjustments.		

Salary Budget and Full Time Equivalents (FTEs) / Vacancy Management

	2020 Adopted Budget	2021 Adopted Budget	2022 Adopted Budget	2023 Preliminary Budget	Increase / (Decrease) vs. 2022
Full Time Equivalents <i>(number of FTEs)</i>	378.00	376.00	373.00	373.00	-
Salaries & Benefits <i>(in millions of \$)</i>	\$ 26.1	\$ 26.3	\$ 26.5	\$ 27.4	\$ 0.9
Vacancy Management included in Salaries & Benefits <i>(in millions of \$)</i>	\$ (1.29)	\$ (1.26)	\$ (1.31)	\$ (1.34)	\$ (0.04)

Notes:

1. 2022 FTEs decreased by 3, mainly due to the transfer of Operator Training to Human Resource Services.

Reserve Summary (Service Based View)

Reserve Name	Service	2023				
		Beginning Balance	Revenue	Expense	Net (Revenue less Expenses)	Forecasted Ending Balance
1 Insect Control	Insect Control	1,110	8	1,102	(1,094)	16
2 Land Dedication Reserve (*)	Parks and Urban Forestry	12,378	4,379	4,118	261	12,639
3 Transformative Reserve Fund (*)	Parks and Urban Forestry	-	-	-	-	-
Total Reserves		13,488	4,387	5,220	(833)	12,655

(*) - Reserve is administered by the Planning, Property and Development department.

Operating Budget Referrals

Referral Description	SPC/Council and Date	Included in Budget Y/N	2023		2024		2025		2026	
			FTE	\$	FTE	\$	FTE	\$	FTE	\$
Winnipeg Parks Strategy - Project Manager Position	Council (May 26, 2022)	N	1.0	130,900	1.0	136,779	1.0	138,792	1.0	141,322
Total			1.00	130,900	1.00	136,779	1.00	138,792	1.00	141,322

Alignment to the Poverty Reduction Strategy

- In response to the Council approved strategy, Public Works Department has identified work and corresponding budget within the strategy
- 2023 Budget aligned to the strategy:
 - \$0.3 million or 0.1% of Total Departmental Operating Expenditures
 - \$Nil - Departmental Capital Expenditures





Capital Budget

Capital Summary – By Service

Service (\$000's)	2022 Adopted Budget	2023 Preliminary	2024 - 2028 Forecast	6-year Total
Insect Control	-	-	900.0	900.0
Parks and Urban Forestry	11,848.0	16,514.0	70,430.0	86,944.0
Total Capital Submission	11,848.0	16,514.0	71,330.0	87,844.0

Key Projects in the Funded Capital Submission



Community & Neighbourhood Parks Program

Strategic investment in existing and new park infrastructure to support outdoor play, sport, leisure & gathering, and trail-based recreation.

Budget Year(s): 2026 - 2028
Amount: \$7.6 million

Urban Forest Renewal Program

Support sustainable urban forest management practices, mitigating impacts of climate change and connecting people with nature.

Budget Year(s): 2023-2028
Amount: \$56.7 million



Waterway Access Improvement Program

Improve accessibility and safety at existing and new waterway access points along the Red, Assiniboine and Seine rivers to support year-round access.

Budget Year(s): 2028
Amount: \$0.3 million

Listing of Capital Projects

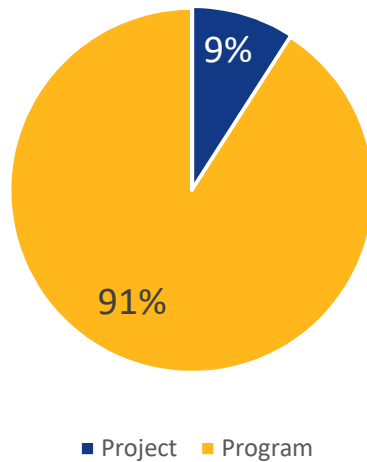
Project Name (\$000s)	2023 Preliminary Budget	2024 - 2028 Forecast	6-Year Total
Regional Parks	\$1,610.0	7,945.0	\$9,555.0
Community and Neighbourhood Parks	-	7,600.0	7,600.0
Interpretive and Wayfinding Signage Program	-	100.0	100.0
Waterway Access Improvement Program	-	300.0	300.0
Parks Buildings	-	2,041.0	2,041.0
Rainbow Stage	1,500.0	1,500.0	3,000.0
Parks and Recreation Enhancement Program	3,000.0	4,444.0	7,444.0
Urban Forest Renewal Program	10,404.0	46,300.0	56,704.0
Insect Control Branch Equipment Renewal	-	900.0	900.0
Developer Payback*		200.0	200.0
Total Preliminary Budget	\$16,514.0	\$71,330.0	\$87,844.0

**Delivered by Planning, Property and Development Department*

For project details, refer to pages 91 – 101, and 160 of the Supplement to the Preliminary Budget.

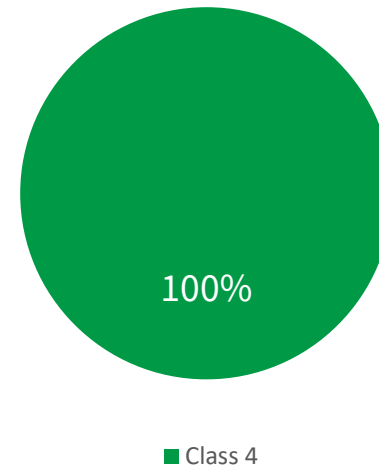
2023 Capital Projects – Additional Details

2023 Budget Composition



The 2023 budget includes projects (9%) and programs (91%).

2023 Project Class Estimate



The one project in 2023 (Rainbow Stage) is at a Class 4 estimate. Once the project details are refined and matching funds from other levels of government and/or private fundraising are secured, a Class 3 estimate will be obtained.

A Class 3 estimate is the accepted level of accuracy required for a project budgeted in the current year and construction cannot commence until that level of accuracy has been obtained.

Capital Budget Changes

Projects (in millions \$)	MYB Criteria	2023 Preliminary	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2023 to 2027 Total	2028 Forecast	6-year Total
Council Approved Forecast		11.12	3.57	4.69	10.27	13.95	43.60	-	43.60
Increase / (Decrease) From Forecast:									
Parks & Recreation Enhancement Program	COUNCIL	1.27	-	-	-	-	1.27	-	1.27
Urban Forest Renewal Program	COUNCIL	4.22	5.06	5.59	6.20	3.60	24.68	9.60	34.28
Developer Payback	REV/COST	(0.10)	0.10	-	-	-	-	-	-
2028 Forecast*	REV/COST							8.70	8.70
Total Changes		5.39	5.16	5.59	6.20	3.60	25.95	18.30	44.24
PRELIMINARY CAPITAL BUDGET		16.51	8.74	10.28	16.48	17.55	69.55	18.30	87.84

* 2028 amount consistent with the 2023 to 2027 capital forecast

Variance from Forecast:

The Parks & Recreation Enhancement Program increased in 2023 due to an additional allocation of funding to enhance the program.

Increases to the Urban Forest Renewal Program in all years are a result of the Two Billion Trees federal grant (\$7.19 million, 2023-2026) and additional allocation of Provincial and City funding toward enhancing the tree canopy.

Capital Budget Referrals

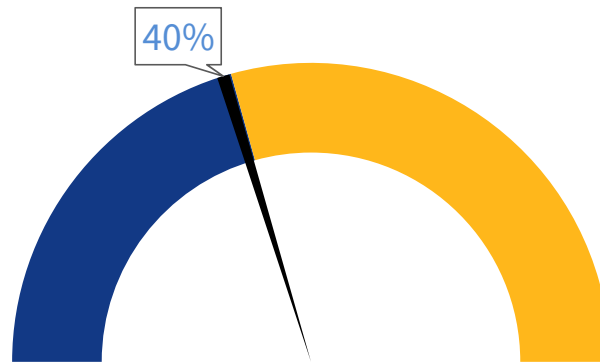
Referral Name	Referral Wording	SPC/ Council and Date	Included in the Budget	2023	2024	2025	2026	2027	2028
			Y/N	\$ Included in Preliminary Budget					
Lead in Soils	Council referred a capital project (\$450,000) to remediate Weston Memorial CC hockey rink and the easterly portion of Mission Park to the 2023 capital budget process.	Council, December 15, 2022	N	\$450,000	-	-	-	-	-
Winnipeg One Million Tree Challenge Report	Council recommended that a grant of \$70,000 for Trees Winnipeg be referred to the 2023 Budget Review Process and that funds be identified from the 2023 Urban Forest Renewal program.	Council July 21, 2022	N	\$70,000	-	-	-	-	-



Budget Challenges

Budget Outlook

6-Year Infrastructure Funding Level



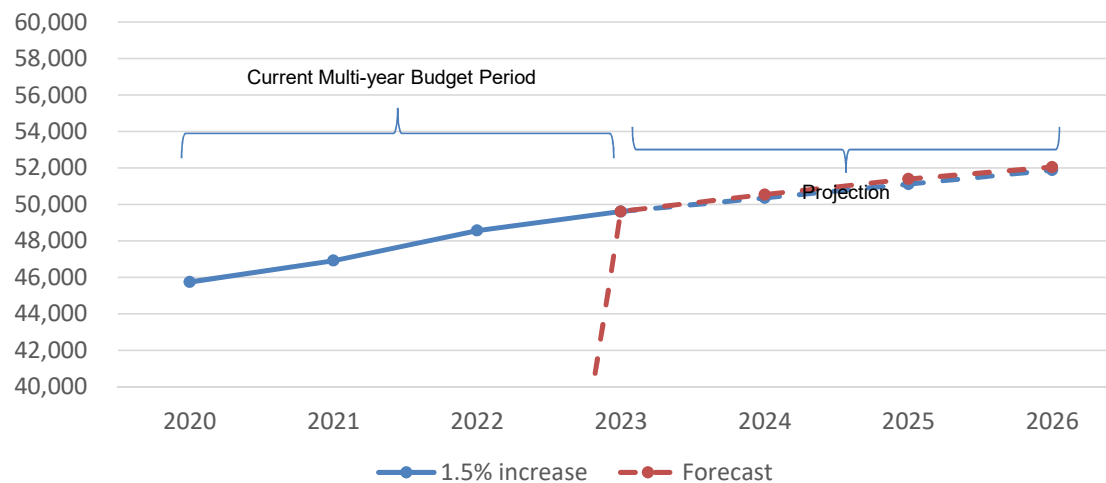
Planned Investment = \$ 87.8 million = 40% Funded
Total Potential Capital \$220.7 million

City's 2023 to 2028 Infrastructure Funding Gap is \$5.7 billion

Budget Outlook

2024 to 2026 Expenditure Projections

Operating Budget Forecast Compared to
EPC Target in the 2020 to 2023 Multi-Year Budget
In millions of \$



Note: EPC expenditure increase target for Public Works = 1.5%



Questions?