



2024-2027 Multi-Year Budget  
**2025 Budget Update**

Preliminary Budget  
**Assessment, Taxation and Corporate  
Presentation to SPC Finance and  
Economic Development**

January 17, 2025



Photo: Kristhine Guerrero, courtesy Tourism Winnipeg

# Agenda

PROJECTED MONTHLY INCOME		ACTUAL MONTHLY INCOME	
Income 1	€ 2,500.00	Income 1	€ 3,000.00
Extra income	€ 500.00	Extra income	€ 2,500.00
<b>Total monthly income</b>	<b>€ 3,000.00</b>	<b>Total monthly income</b>	<b>€ 500.00</b>

	Projected Cost	Actual Cost	Difference
<b>HOUSING</b>			
Mortgage or rent	€ 1,500.00	€ 1,400.00	€ 100.00
Phone	€ 60.00	€ 100.00	€ (40.00)
Electricity	€ 50.00	€ 60.00	€ (10.00)
Gas	€ 200.00	€ 180.00	€ 20.00
Water and sewer	€ 50.00	€ 48.00	€ 2.00
Cable			
Waste removal			
Maintenance or repairs			
<b>Total</b>			<b>€ 1,788.00</b>

1. Service Highlights and Business Plan Statements
2. Performance Reporting
3. Budget Highlights and Overview
4. Service Based:
  - a. Operating Budget
  - b. Capital Budget
  - c. Reserve Projections
5. Questions

# Service Highlights and Business Plan Statements

## Assessment, Taxation, and Corporate

### Assessment, Taxation and Corporate

- Assessment and Taxation
- Financial Management
- Corporate

### Key Achievements (2023/2024):

1. Successfully added the Manitoba School Tax Rebate to 2024 property tax bills
2. Issued assessment notices related to the 2025 General Assessment

### Future Plans:

1. Continue to work on implementation of new CAMA system (2027).
2. Support 2025 Assessment Values at the Board of Revision.
3. Program provincial legislative changes to remove the Manitoba School Tax Rebate and add the Homeowners Affordability Tax Credit for 2025 tax billing.

### Risks:

1. Net Taxes Added budget of \$18 million is unlikely to be achieved in 2025 and future years.
  - Shortfall 2024 - \$10.6 million
  - Shortfall 2023 - \$3.7 million



# Performance Reporting – Assessment, Taxation and Corporate



## Assessment, Taxation and Corporate

### Description

Provide timely and accurate property and business valuations, tax billing and collection services. Key services include assessment & taxation and corporate finance and accounts.

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Leadership and Good Governance (LG)

### Performance Reporting

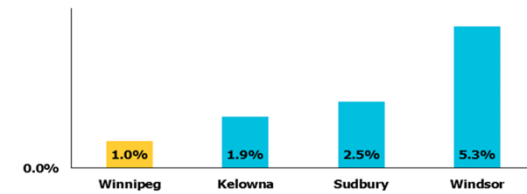
SPAP Theme / Service Goal / Measure Descr	2022 Actual	2023 Actual	2023 Target	2024 Target	2025 Target
<b>Goal 1: Deliver timely, accurate realty tax billing and collection service</b>					
Current Year's Property Tax Arrears as a Percentage of the Current Year Levy [A] [B]	1.2%	1.0%	N/A	1.0%	1.0%

[A] Refer to banchamarking / comparison data

[B] No targets set for 2023 in previous budgets.

Source: 2025 Service Based Budget sheet

Current Year's Tax Arrears as a Percentage of the Current Year Levy (2023)



	2019	2020	2021	2022	2023
Wpg. Trend	1.4%	1.5%	1.2%	1.2%	1.0%

# 2025 Budget Overview

## Service Based View

Service Based Budget (in millions of \$)	FTEs	Mill Rate Support/ Contribution	Capital Budget	Reserves, Net Changes
Assessment and Taxation	125.87	(900.2)	0.3	-
Financial Management	84.75	8.8		
Corporate	-	(165.2)		4.3
<b>Total</b>	<b>210.62</b>	<b>(1,056.6)</b>	<b>0.3</b>	<b>4.3</b>

Note:

1. Contributing departments include - Assessment and Taxation (56%), Corporate Finance (23%), and Corporate Accounts (21%)

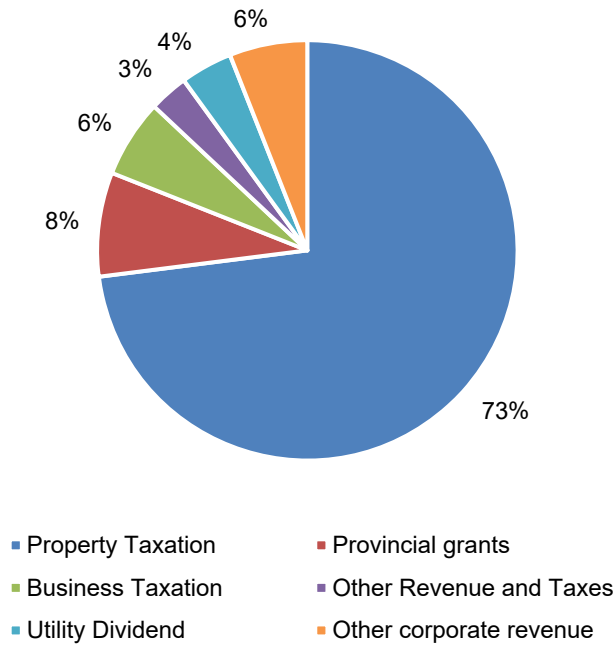
Source: 2025 Preliminary Budget page 276

# Service Based Operating Budget

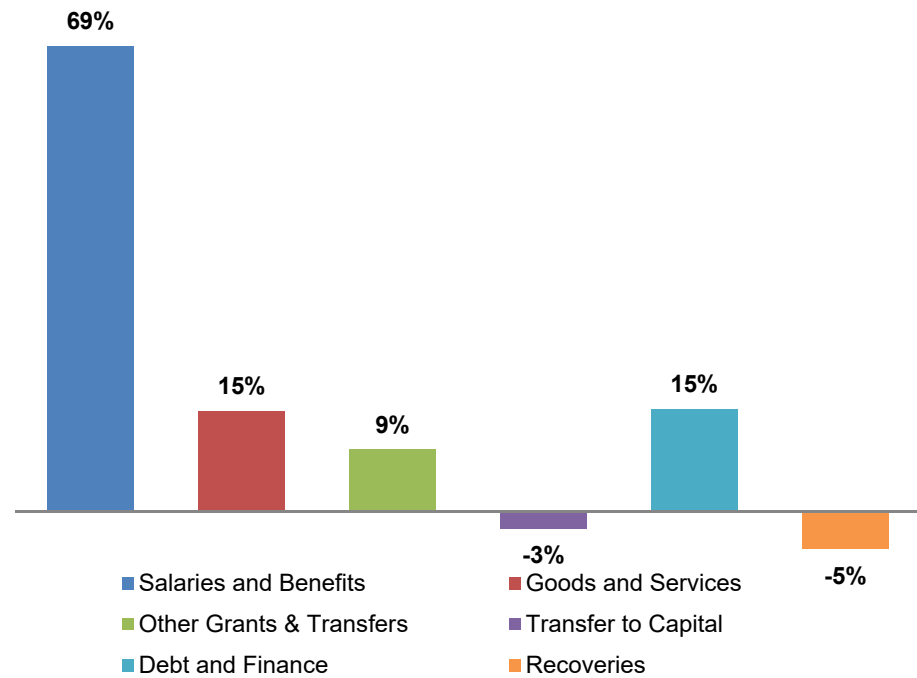
# 2025 Budget Overview

## (Service Based View)

**Revenues = \$1,094.8 million**



**Expenditures = \$38.2 million**



Source: 2025 Service Based Budget sheets

# Comparison of 2024 Adopted Budget to 2025 Budget

## Service Based View

In millions of \$	2024 Adopted Budget	2025 Budget	2025 Increase / (Decrease)			2026 Projection	2027 Projection
			\$	%	Notes		
Revenue	\$ 1,015.3	\$ 1,094.8	\$ 79.5	7.8%	1	\$ 1,142.0	\$ 1,185.8
Expenditure	33.0	38.2	5.2	15.8%	2	28.7	73.6
<b>Mill Rate Contribution</b>	<b>\$ 982.3</b>	<b>\$ 1,056.6</b>				<b>\$ 1,113.3</b>	<b>\$ 1,112.2</b>

### Notes:

1. Revenue increase is primarily due to increase in property taxes revenue due to 5.95% tax increase and growth in assessment base [\$52.2 M], transfer to Financial Stabilization Reserve in 2024 [\$15.4], increase in short term investment interest [\$3.8M], increase in business tax revenue [\$3.5M], increase in dividends [\$2.5M], and increase in Provincial operating basket funding [\$2.0M], partially offset by decrease in transfer from Destination Marketing Reserve [\$0.7M].

2. Expenditure increase is primarily due to one-time increase in transfer to General Purpose Reserve [\$3.3M], increase in corporate contingency related to labour contracts [\$2.1M], increase in debt and finance charges [\$1.4M], transfer to Financial Stabilization Reserve [\$0.4M], increase in provincial payroll tax [\$0.3M], and increase in efficiency savings held corporately [\$1.8], partially offset by transfer to Capital [\$0.7M].

Source: 2025 Preliminary Budget pages 274 to 275



# Comparison of 2025 Projection (from 2024 Adopted Budget) to 2025 Budget Update

## Service Based View

In millions of \$

2025 to 2027 Budget - Mill Rate Contribution

2025 to 2027 Projection from 2024 Budget - Mill Rate Contribution

**Increase Mill Rate Contribution**

	<b>2025 Budget</b>	<b>2026 Projection</b>	<b>2027 Projection</b>
2025 to 2027 Budget - Mill Rate Contribution	\$ 1,056.6	\$ 1,113.3	\$ 1,112.2
2025 to 2027 Projection from 2024 Budget - Mill Rate Contribution	1,040.6	1,095.6	1,091.0
<b>Increase Mill Rate Contribution</b>	<b>\$ 15.9</b>	<b>\$ 17.7</b>	<b>\$ 21.2</b>

Note:

1. Additional tax increase from 3.5% to 5.95% accounts for the majority of the additional mill rate contribution and totalled \$17.57 million

Source: 2025 Preliminary Budget pages 274 to 275, 2024 Adopted Budget pages 278

# Salary Budget and Full Time Equivalents (FTEs) / Vacancy Management / FTE Recoveries

## Service Based View

	2024 Adopted Budget	2025 Budget	Increase / (Decrease)	2026 Projection	2027 Projection
<b>Full Time Equivalents</b> <i>(number of FTEs)</i>	208.62	210.62	2.00	210.62	210.62
<b>Salaries &amp; Benefits</b> <i>(in millions of \$)</i>	\$ 26.05	\$ 26.32	0.27	\$ 26.95	\$ 27.59

Notes:

1. Total departmental vacancy management is \$686,613 and 8.18 FTEs. 1 FTE is approximately equivalent to \$83,938 for vacancy management in the 2025 budget.
2. Increase of 2 FTEs due to transfer of 1 Clerk B from Innovation & Technology and additional of 1 Accounting Technician 3 funded by Group Life Insurance Plan.

Source: Preliminary 2025 Budget pages 274-275

# Service Based Capital Budget

# Capital Summary

## Service Based View

Service (\$000's)	2024 Adopted Budget	2025 Budget	2026 - 2030 Forecast	6-year Total
Assessment, Taxation, and Corporate	8,179	312	1,195	1,507
<b>Total Capital Budget</b>	<b>8,179</b>	<b>312</b>	<b>1,195</b>	<b>1,507</b>

Source: Preliminary 2025 Budget, Capital Budget Appendix page 349; Supplement to the 2025 Adopted Budget page 198.

No changes from the 2024 approved forecast for 2025-2029.



**Assessment & Taxation Systems Program**  
 Maintain application functionality, meet regulatory directives, and streamline processes through automation.  
 Budget Year(s): 2025-2029  
 Amount: \$1.507million

# Reserve Projections

## Service Based View

In Millions of \$	2024 Forecast Balance	2025 Activities	2025 Balance	2026 Balance	2027 Balance
Commitment Reserve	\$ 3.8	\$ (0.1)	\$ 3.7	\$ 3.3	\$ 3.2
Financial Stabilization Reserve	-	4.1	4.1	4.3	4.1
General Purpose Reserve	0.9	0.0	0.9	0.9	1.0
Insurance Reserve	2.6	0.1	2.7	2.8	2.9
Workers Compensation Reserve	3.4	0.1	3.5	3.6	3.7
<b>TOTAL</b>	<b>\$ 10.6</b>	<b>\$ 4.3</b>	<b>\$ 14.9</b>	<b>\$ 14.9</b>	<b>\$ 14.9</b>

### Notes:

1. On March 23, 2015, Council adopted the 2015 Operating Budget which includes a change in the target balance for the Financial Stabilization Reserve from 8% to 6% of tax-supported expenditures.
2. The 2013 Reserve Review Report by KPMG recommends a sustainable balance for the Insurance Reserve in the range of \$3.5 million to \$4.5 million.
3. The 2013 Reserve Review Report by KPMG indicates that the sustainable balance for the Workers Compensation Reserve is in the range of \$2.5 million to \$3.5 million. This guideline was reviewed with the Fund Manager and the Corporate Risk Manager at a meeting on May 2, 2015 and it was determined that it should be updated to \$3.0 million to \$4.0 million.

Source: 2025 Preliminary Budget Page 276

# Questions

