



2024-2027 Service Based Budget Overview

# Assets and Project Management – Municipal Accommodations Division Presentation to SPC on Property and Development

March 13, 2024

Photo: Mike Peters, courtesy Tourism Winnipeg



# Agenda

1. Performance Reporting
2. Budget and Strategic Priorities Action Plan Alignment
3. Budget Highlights and Overview
4. Service Based:
  - a. Operating Budget
  - b. Capital Budget
  - c. Reserve Projections – not applicable
5. Questions

# Performance Reporting – Property Asset Management


## Description

Plans, develops, operates, maintains, protects and preserves the City's physical building and related asset infrastructure to provide for current and future civic program accommodation needs; provides analysis/assessment, design, procurement, and project management for new and existing civic buildings/assets.

## OurWinnipeg



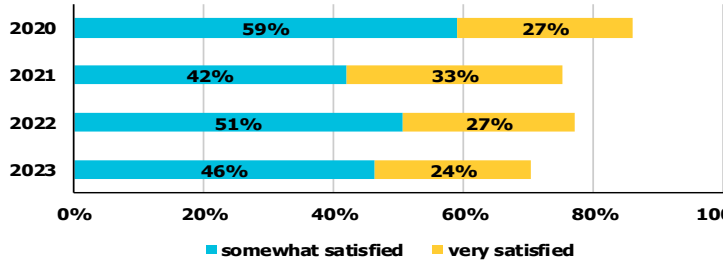
## Performance Reporting

Service Goal / Measure Description	2021 Actual	2022 Actual	2022 Target	2023 Target	2024 Target
 <b>Goal 3: Optimize facility asset infrastructure condition</b>					
Citizen satisfaction with the Condition of Recreation Facilities (respondents who used recreation facilities)	75%	77%	77%	80%	80%
Condition of Recreation, Leisure and Library Buildings - Facility Condition Index (FCI)	0.412	0.470	0.425	0.425	0.425

Source: 2024 - 2027 Multi-Year Budget page 184 and 185





## Effectiveness Measurement

### Citizen Satisfaction with the Condition of Recreation Facilities (respondents who used recreation facilities)



	2019	2020	2021	2022	2023
Total Satisfied	91%	86%	75%	77%	70%


# Budget and Strategic Priorities Action Plan Alignment

	Key Theme	SPAP Action Item	Program / Initiative	Outcome / KPIs	Status Update	Outcome / Completion (in years)
	A Green, Growing City with Sustainable Renewal of Infrastructure	4.6 Build partnerships with external financing agencies for solar and geothermal energy generation	<b>Work with Efficiency Manitoba and other external agencies to support and implement projects such as the Arena Ground Source Heat Pump Feasibility Study</b>	Aligned project objectives with stakeholder priorities, creating collaborative opportunities, while simultaneously reducing energy use and carbon emissions, and alleviating electricity demand to assist with grid capacity reduction	In Progress	3 - 5 years
	A Green, Growing City with Sustainable Renewal of Infrastructure	4.7 Create a new green energy agency	<b>Work to enhance energy efficiency and reduce carbon emissions in building operations and projects through activities such as ongoing sustainability education and targeted project consultations</b>	Advanced energy and carbon emission reduction strategies, positive environmental and economic outcomes for City buildings and projects	In Progress	3 - 5 years
	A Livable, Safe, Happy City	3.6 Increase funding to implement the Winnipeg Recreation Strategy	<b>Valley Gardens Community Centre Outbuilding</b>	New or renovated outbuilding	Not started	3 - 5 years
	A Livable, Safe, Happy City	3.6 Increase funding to implement the Winnipeg Recreation Strategy	<b>Wildwood Golf Course Clubhouse</b>	New clubhouse	Not started	3 - 4 years

Source: Items 1 & 2, Preliminary Budget pages 188-189; Items 3 & 4, Supplement to the 2024 Preliminary Budget pages 183-184

# Budget Highlights

Annual Tax Supported Operating Increase <sup>1</sup>	Expenditure Growth Rate Average <sup>2</sup>
Current Budget Cycle (2024 to 2027)	1.9%
Previous Budget Cycle (2020 to 2023)	0.8%

Service	Operating Budget Highlight(s)	Capital Budget Highlight(s)	SPAP
Property Asset Management	<ul style="list-style-type: none"> <li>Over 99% of revenues are transfers from client departments</li> <li>Expenditures remain consistent despite increased inflation</li> </ul>	<ul style="list-style-type: none"> <li>Focus Building Systems Repairs &amp; Maintenance (including air handling units), Roof Repair/Replacements, building automation/security systems upgrades and city-wide accessibility</li> </ul>	

## Notes:

1. Based on expenditures before capital related expenditures
2. Average expenditure increase for 2024 to 2027 draft budget and 2020 to 2023 budget.

Source: 2024 – 2027 Multi-Year Budget starting on page 188; Supplement to the 2024 Budget pages 181 and 182.

# 2024 Budget Overview

(Service Based View)

Service Based Budget (in millions of \$)	FTEs	Surplus / (Deficit)	Capital Budget	Reserves, Net Changes
Property Asset Management	278.7	-	3.2	-
Total	278.7	-	3.2	-

Notes:

1. Contributing departments - Assets and Project Management (100%)

Source: 2024 – 2027 Multi-Year Budget on page 188 and 189; Supplement to the 2024 Budget pages 181 to 184.

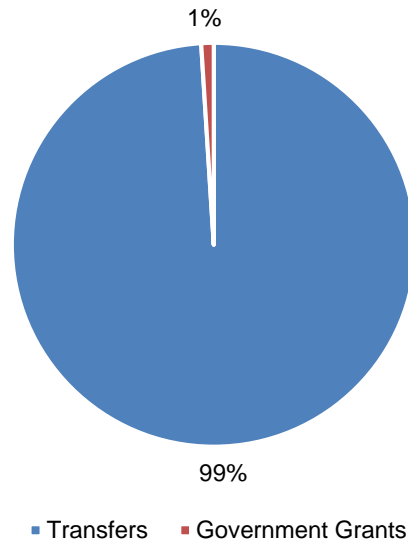
# Service Based Operating Budget



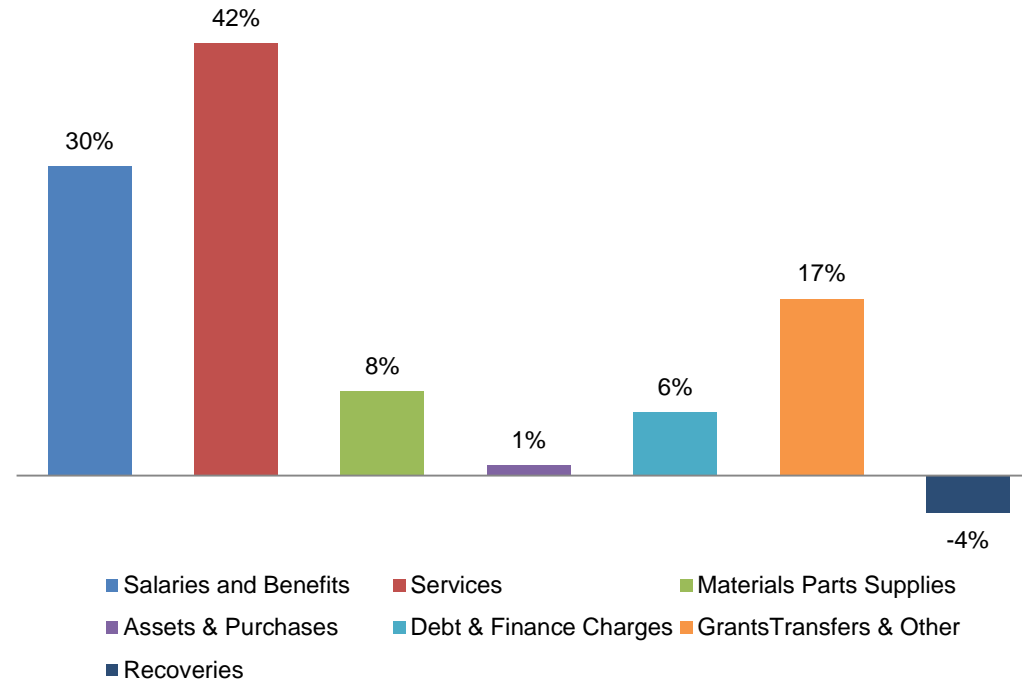
# 2024 Budget Overview

(Service Based View)

Revenues = \$77.3 million



Expenditures = \$77.3 million



Source: 2024 – 2027 Multi-Year Budget page 188 and 189



# Comparison of 2023 Adopted Budget to 2024 Preliminary Budget

(Service Based View)

	2023 Adopted Budget	2024 Budget	2024 Increase / (Decrease)			2025 Projection	2026 Projection	2027 Projection
			\$	%	Notes			
In millions of \$								
<b>Revenue</b>	\$ 74.2	\$ 77.3	\$ 3.1	4.2%	1	\$ 77.5	\$ 77.8	\$ 78.3
<b>Expenditure</b>	74.2	77.3	3.1	4.2%	2	77.5	77.8	78.3
<b>Surplus / (Deficit)</b>	\$ -	\$ -				\$ -	\$ -	\$ -

Notes:

1. Revenue is increasing to due to increased transfers from accommodations customers (\$1.5M) and from the Community Service Department for recreation facilities operations and maintenance (\$1.6M).

2. Expenditure increase is primarily a result of salary and benefits (\$1.3M) and services costs (\$1.4M) such as maintenance contracts & materials, utilities, security and janitorial.

Source: 2024 - 2027 Multi-Year Budget page 188 and 189

# Salary Budget and Full Time Equivalents (FTEs) / Vacancy Management / FTE Recoveries

(Service Based View)

## 2024 - 2027 Operating Budget

	2023 Adopted Budget	2024 Budget	Increase / (Decrease)	2025 Projection	2026 Projection	2027 Projection
<b>Full Time Equivalents</b> <i>(number of FTEs)</i>	281.73	278.73	(3.00)	278.73	278.73	278.73
<b>Salaries &amp; Benefits</b> <i>(in millions of \$)</i>	\$ 21.9	\$ 23.1	\$ 1.2	\$ 23.8	\$ 24.1	\$ 24.4

Note 1: Total departmental vacancy management \$1.4 million and 17.35 FTEs. 1 FTE is approximately equivalent to \$82,590 for vacancy management in the 2024 budget. This includes Assets and Project Management - Tax Supported

Note 2: 12 +/- temporary FTEs expected to be working in 2024 at a cost of approximately \$0.9 million. These costs are not included in the operating budget.

Note 3: Decrease of 3 FTEs due to operational requirements including the deletion of 2 FTEs to offset the addition of one FTE in Property Asset Management - Tax Supported.

Source: 2024 - 2027 Multi-Year Budget page 186, 188 and 189.

# Operating Budget Referrals

(Service Based View)

No.	Referrals to the Budget Process (include only those from an elected official process):	SPC/ Council/ Date	Included in Budget Y/N	2024		2025	2026	2027	SPAP Action Item
				FTE	\$	\$	\$	\$	
1	Free Menstrual Product Program	SPC on PD, January 11, 2024	Total funding required		15,000	15,000	15,000	15,000	Support service to front line services
			Y		15,000				
			N			15,000	15,000	15,000	

# Service Based Capital Budget





# Capital Summary

(Service Based View)

Service (\$000's)	2023 Adopted Budget	2024 Budget	2025 - 2028 Forecast	2029 Forecast	6-year Total
Property Asset Management	6,786	3,160	6,882	3,843	13,885
<b>Total Capital Budget</b>	<b>6,786</b>	<b>3,160</b>	<b>6,882</b>	<b>3,843</b>	<b>13,885</b>

Source: Supplement to the 2024 Budget pages 181 to 184

# Key Projects in the Funded Capital Submission

(Service Based View)



## Health, Life Safety, Emergency Systems Refurbishment, City-wide Accessibility Program

Encompasses planned or emergency refurbishment, replacement, repair, maintenance & upgrades for fire and life safety, heating, ventilation, air conditioning, electrical, plumbing, building envelope, structural requirements, emergency power generation, and uninterrupted power systems. Funding is also allocated for critical systems including building automation and climate control, security, access control, and closed caption television systems. This program also ensures adherence to regulatory compliance upgrades, asbestos and other hazardous material remediation, and asset condition assessments. Finally, this program addresses physical accessibility issues such as lighting, signage, and public entranceways.

Budget Year(s): 2024 -2029

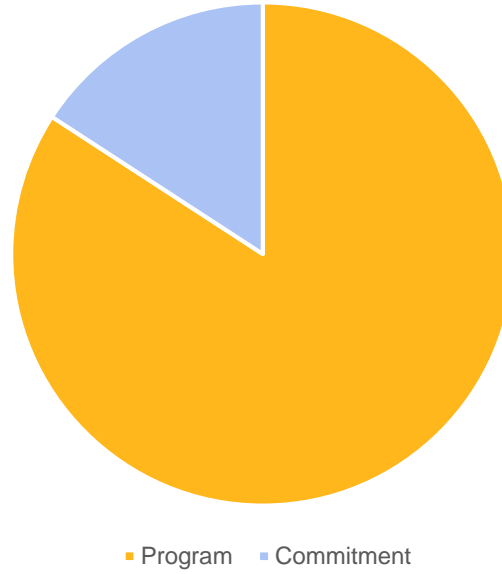
**Amount: \$12.6 million**

Source: Supplement to the 2024 Budget pages 181 to 184

# Additional Capital Details

(Service Based View)

2024 Composition



The 2024 Budget includes programs (84%) and other commitments (16%)

Source: Supplement to the 2024 Budget pages 181 to 184

# Capital Budget Changes

## (Service Based View)

Description (\$000's)	Expln.	Changes from Forecast						2029 Forecast	6-year Total	SPAP Action Items
		2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2024 to 2028 Total			
Council Approved Forecast		2,660	943	2,236	2,311	642	8,792	1,557	10,349	Support service t
<b>Increase / (Decrease) From Forecast:</b>										
Health/Life Safety/Emergency Systems Refurbishment/City-wide Accessibility	1								-	Support service t
Valley Gardens Community Centre Outbuilding	2			250			250		250	3.6 Increase fun
Wildwood Golf Course Clubhouse	3	500	500				1,000		1,000	3.6 Increase fun
Total Changes		500	500	250	-	-	1,250	2,286	3,536	
<b>PRELIMINARY CAPITAL BUDGET</b>		<b>3,160</b>	<b>1,443</b>	<b>2,486</b>	<b>2,311</b>	<b>642</b>	<b>10,042</b>	<b>3,843</b>	<b>13,885</b>	

### Variance to forecast explanations:

- 1 Additional funding in 2029 to address anticipated future emergent needs.
- 2 New project. Funding in 2026 will be utilized to undertake a needs assessment with the Public Service reporting back on what type of structure is recommended with the 2026 authorization amount as well as the potential scope of the project and additional funding requirements as applicable.
- 3 This capital grant funding represent a one-third share of the estimated \$3 million cost to construct a clubhouse at the Wildwood Golf Course. The construction of the clubhouse is to be undertaken by the lessee of the Golf Course with Municipal Accommodations providing oversight. The City's one-third share is subject to matching funding from other levels of government and/or private fundraising.

Source: Supplement to the 2024 Budget pages 181 to 184



