

TABLE OF CONTENTS

ACKNOWLEDGEMENT..... vii

GLOSSARY OF TERMS..... viii

1.0 INTRODUCTION..... 1 - 1

2.0 POLICY FRAMEWORK 2 - 1

2.1 Introduction..... 2 - 1

2.2 Excerpts from Plan Winnipeg 2020 Vision 2 - 1

2.3 A.C.T.I.V.E..... 2 - 12

2.4 Municipal Aboriginal Pathways 2 - 20

3.0 DECISION FRAMEWORK 3 - 1

4.0 RECREATIONAL TRENDS..... 4 - 1

4.1 Introduction..... 4 - 1

4.2 Canadian Participation Trends 4 - 1

4.3 Entertainment / Other Recreation 4 - 14

4.4 Sports Participation in the Future 4 - 15

5.0 LEISURE TRENDS..... 5 - 1

5.1 Allocation of Free Time..... 5 - 1

5.2 Allocation of Expenditures 5 - 2

5.3 Arts and Culture Trends..... 5 - 3

6.0 LIBRARIES..... 6 - 1

6.1 Library Trends 6 - 1

6.2 Libraries in Winnipeg 6 - 4

6.3 Comparisons Between Canadian Library Systems 6 - 4

7.0 RECREATIONAL PROGRAMMING ANALYSIS 7 - 1

7.1 Introduction..... 7 - 1

7.2 Comparison of Recreational Space to Offered Programs 7 - 2

7.3 Community Centre Utilization – Square Feet Per Program..... 7 - 14

7.4 Population to Program Comparisons 7 - 27

7.5 Other Recreational Program Comparisons 7 - 43

7.6 Overall Facility Program Rankings – FT² Per Program..... 7 - 46

7.7 Attendance Comparisons 7 - 53

8.0 INVENTORY OF EXISTING FACILITIES..... 8 - 1

8.1 Outdoor Pools 8 - 1

8.1.1 Usage Characteristics..... 8 - 1

8.1.2 Physical Condition Assessment 8 - 5

8.2 Indoor Pools..... 8 - 8

8.2.1 Usage Characteristics..... 8 - 8

Public Facilities..... 8 - 8

8.2.2 Physical Condition Assessment 8 - 15

8.3	Private Facilities.....	8 - 17
8.4	Wading Pools.....	8 - 19
	8.4.1 Usage Characteristics.....	8 - 19
	8.4.2 Physical Condition Assessment.....	8 - 22
8.5	Community Centres.....	8 - 25
	8.5.1 Usage Characteristics.....	8 - 25
	8.5.2 Physical Condition Assessment.....	8 - 31
8.6	Libraries.....	8 - 33
	8.6.1 Usage Characteristics.....	8 - 33
	8.6.2 Physical Condition Assessment.....	8 - 33
8.7	Senior Centres.....	8 - 37
	8.7.1 Usage Characteristics.....	8 - 37
	8.7.2 Physical Condition Assessment.....	8 - 38
8.8	Recreation Centres.....	8 - 42
	8.8.1 Usage Characteristics.....	8 - 42
	8.8.2 Physical Condition Assessment.....	8 - 45
8.9	Leisure Centres.....	8 - 47
	8.9.1 Usage Characteristics.....	8 - 47
	8.9.2 Physical Condition Assessment.....	8 - 50
8.10	Field Houses.....	8 - 52
	8.10.1 Usage Characteristics.....	8 - 52
	8.10.2 Physical Condition Assessment.....	8 - 55
8.11	Daycares.....	8 - 57
	8.11.1 Usage Characteristics.....	8 - 57
	8.11.2 Physical Condition Assessment.....	8 - 60
8.12	Arenas.....	8 - 62
	8.12.1 Usage Characteristics.....	8 - 62
	8.12.2 Physical Condition Assessment.....	8 - 68
8.13	Community Centre Arenas.....	8 - 72
	8.13.1 Usage Characteristics.....	8 - 72
	8.13.2 Physical Condition Assessment.....	8 - 80
8.14	Indoor Soccer.....	8 - 86
	8.14.1 Usage Characteristics.....	8 - 86
	8.14.2 Physical Condition Assessment.....	8 - 88
9.0	PUBLIC CONSULTATION.....	9 - 1
9.1	Methodology and Results.....	9 - 1
9.2	Topical Summaries.....	9 - 3
	9.2.1 Interviews with Glen Murray and City Councillors.....	9 - 3
	9.2.2 Library Services.....	9 - 5
	9.2.3 General Council of Winnipeg Community Centre.....	9 - 6
	9.2.4 Sports.....	9 - 6
	9.2.5 Aboriginal Community.....	9 - 9
	9.2.6 Downtown.....	9 - 10
	9.2.7 Health & Wellness.....	9 - 10
	9.2.8 Youth.....	9 - 11
	9.2.9 Joint Use Agreements with School Division.....	9 - 11

9.2.10	Immigrants	9 - 11
9.2.11	Persons with Disabilities.....	9 - 11
9.2.12	Supporting Sport as Tourism	9 - 12
9.3	Random Phone Survey.....	9 - 12
9.4	Demographic Focus Group.....	9 -13
10.0	DEVELOPMENT OF THE STRATEGIC FRAMEWORK.....	10 - 1
11.0	FACILITY STRATEGY	11 - 1
11.1	Impact on Existing Facilities	11 - 1
11.1.1	Outdoor Pools	11 - 1
11.1.2	Indoor Pools.....	11 - 1
11.1.3	Wading Pools.....	11 - 1
11.1.4	Community Centres	11 - 2
11.1.5	Libraries	11 - 4
11.1.6	Senior Centres.....	11 - 4
11.1.7	Recreation Centres.....	11 - 4
11.1.8	Leisure Centres	11 - 4
11.1.9	Arenas	11 - 4
11.1.10	Indoor Soccer.....	11 - 5
11.1.11	Joint Use Agreements with the School Division	11 - 5
11.1.12	New Housing Developments	11 - 6
11.2	New Facility Types.....	11 - 6
11.2.1	Community Campus	11 - 6
11.2.2	Skateboard Parks.....	11 - 8
11.2.3	The Urban Oasis	11 - 8
11.2.4	Spray Pads.....	11 - 10
11.2.5	Spray Parks	11 - 12
12.0	RECOMMENDED PLAN FOR THE FUTURE	12 - 1
12.1	Assiniboine South.....	12 - 2
12.2	Downtown.....	12 - 10
12.3	Fort Garry.....	12 - 20
12.4	Inkster	12 - 28
12.5	Point Douglas.....	12 - 35
12.6	River East.....	12 - 43
12.7	River Heights	12 - 52
12.8	St. Boniface.....	12 - 61
12.9	St. James	12 - 70
12.10	St. Vital	12 - 79
12.11	Seven Oaks.....	12 - 87
12.12	Transcona.....	12 - 95

13.0 BUSINESS PLAN13 – 1

- 13.1 Scenario 1: Managed Care13 – 3
- 13.2 Scenario 2: Status Quo.....13 – 5
- 13.3 Scenario 3: Phased Implementation (Recommended Plan).....13 – 6
- 13.4 Scenario 4: Managed Care + New Facilities.....13 – 8
- 13.5 Summary of Different Scenarios13 – 9
- 13.6 Capital Improvements (Recommended Scenario)13 – 11

14.0 IMPLEMENTATION PLAN14 – 1