



Public Works Department

2017 Preliminary Operating Budget

**Presentation to Standing Policy Committee on
Infrastructure Renewal and Public Works**

November 29, 2016

Public Works Department

2017 Preliminary Operating Budget

Services Provided

- Roadway Construction and Maintenance *
- Transportation Planning and Traffic Management *
- Roadway Snow Removal and Ice Control *
- Parks and Urban Forestry *
- City Beautification *
- Insect Control *
- Crime Prevention (due to Street Lighting)
- Development Approvals, Building Permits & Inspections
- Land Drainage and Flood Control

* Public Works is the lead department for this service

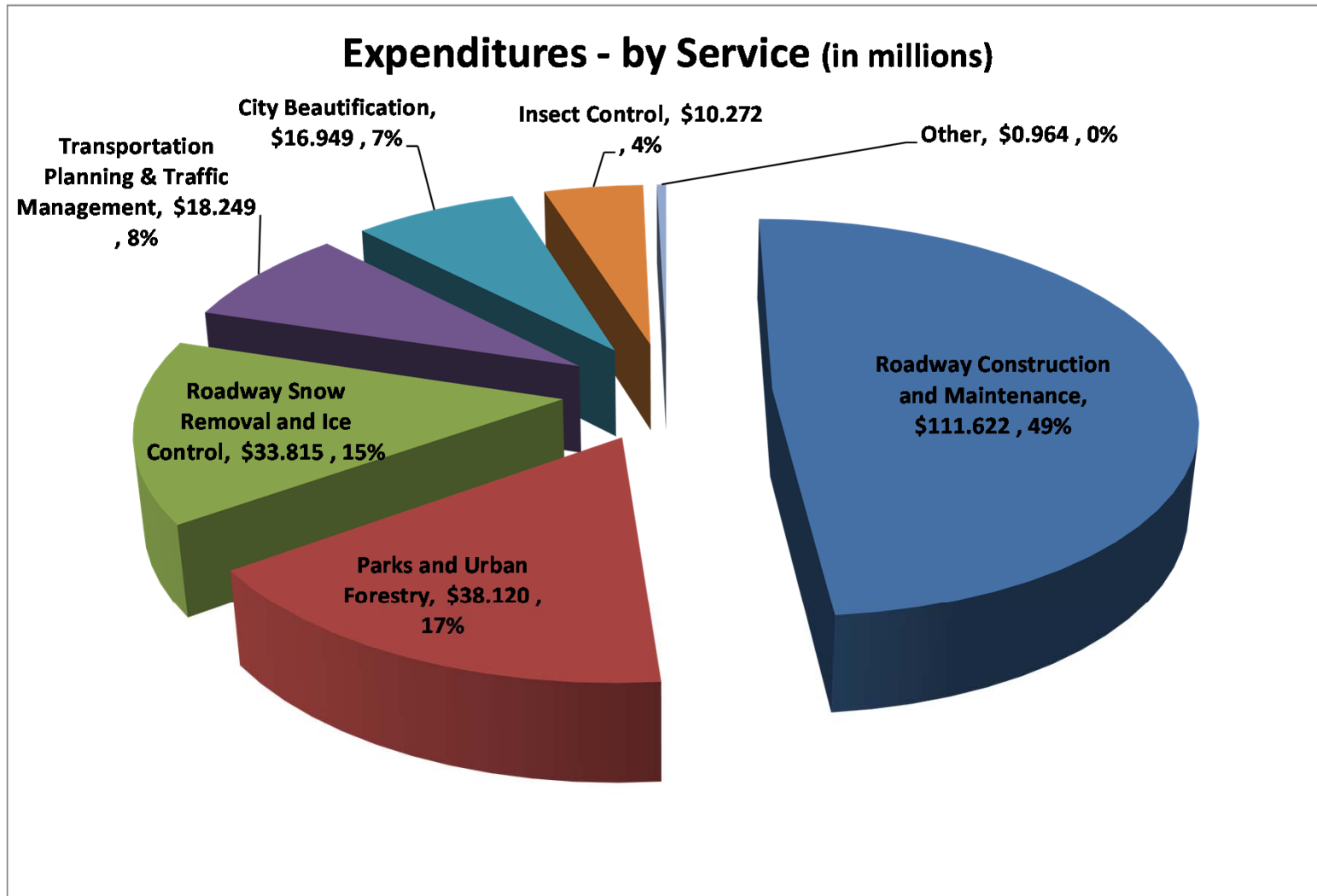
Public Works Department

2017 Preliminary Operating Budget

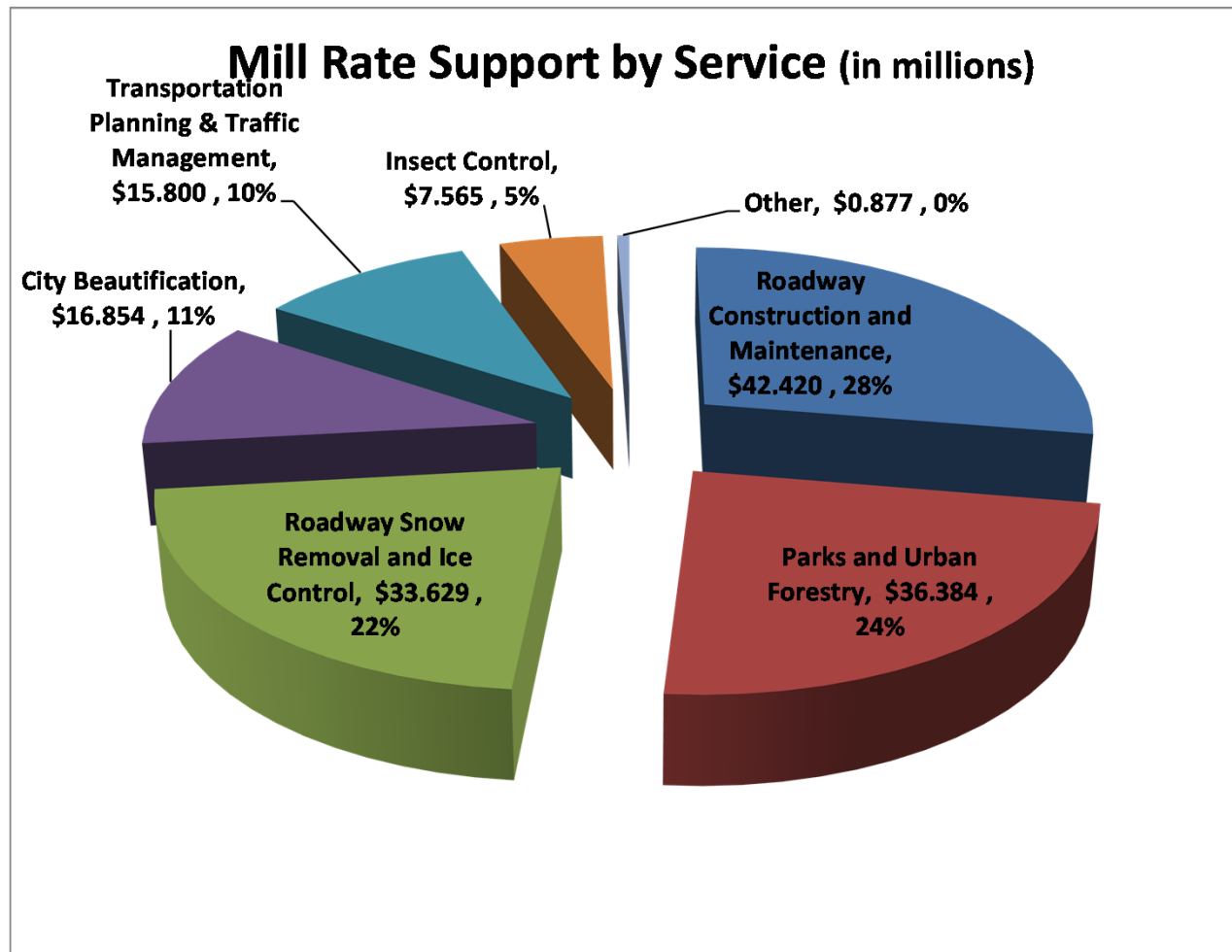
Operating Budget - by Service *in millions*

<u>Public Works Services</u>	<u>Revenues</u>	<u>Expenses</u>	<u>Mill Rate Support</u>
Roadway Construction and Maintenance	\$ 69.202	\$ 111.622	\$ 42.420
Parks and Urban Forestry	\$ 1.736	\$ 38.120	\$ 36.384
Roadway Snow Removal and Ice Control	\$ 0.186	\$ 33.815	\$ 33.629
Transportation Planning & Traffic Management	\$ 2.449	\$ 18.249	\$ 15.800
City Beautification	\$ 0.095	\$ 16.949	\$ 16.854
Insect Control	\$ 2.707	\$ 10.272	\$ 7.565
Land Drainage and Flood Control	\$ -	\$ 0.558	\$ 0.558
Development approvals	\$ 0.087	\$ 0.406	\$ 0.319
Total Expenditures	<u>\$ 76.462</u>	<u>\$ 229.991</u>	<u>\$ 153.529</u>

Public Works Department 2017 Preliminary Operating Budget



Public Works Department 2017 Preliminary Operating Budget



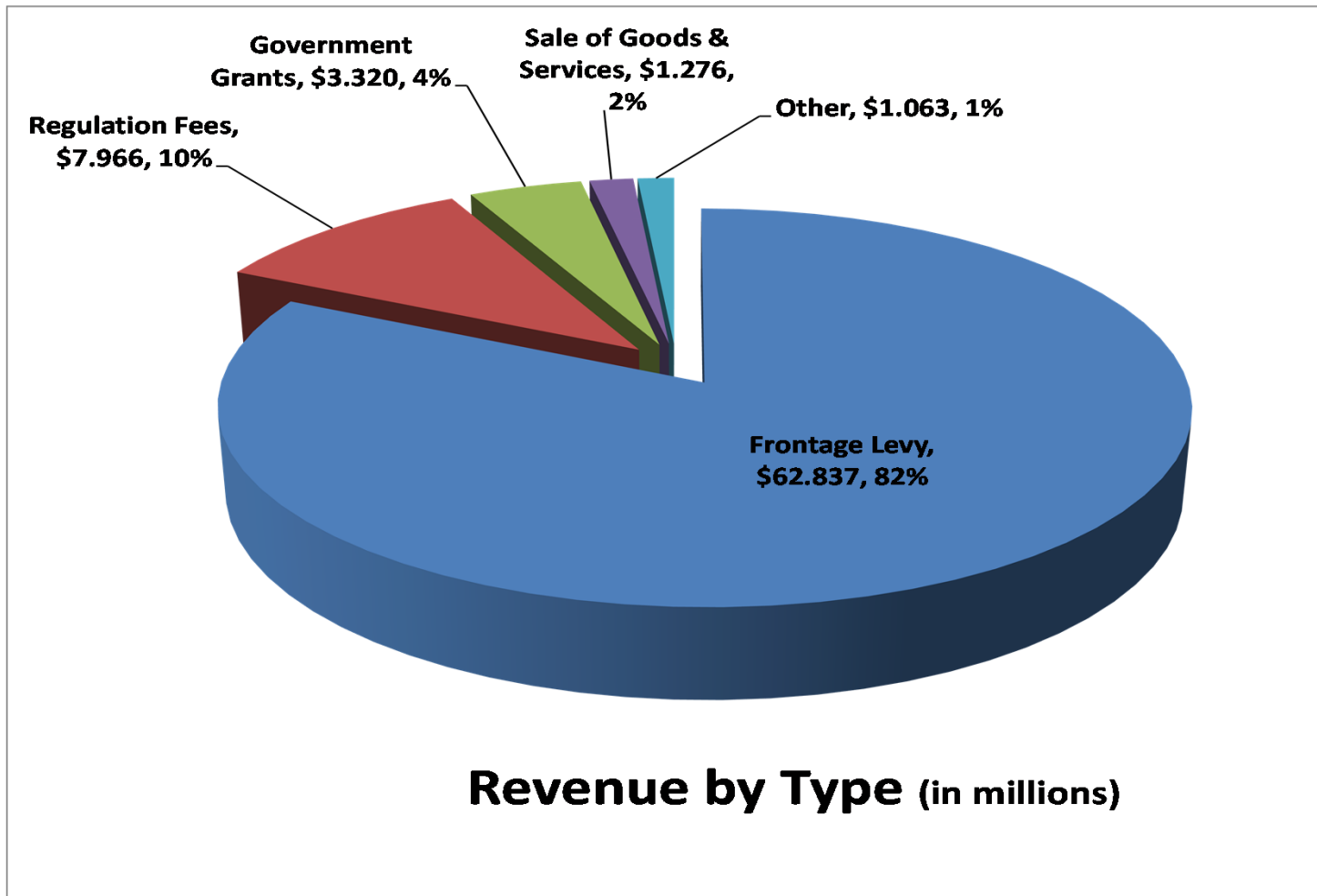
Public Works Department

2017 Preliminary Operating Budget

Budgets in millions

	Adopted 2016	Preliminary 2017	2018	2019
Revenue	\$73.172	\$76.462	\$76.562	\$77.204
Salaries & Benefits	\$72.882	\$74.268	\$76.317	\$78.061
Services	\$54.861	\$60.638	\$61.853	\$62.734
Materials, Parts and Supplies	\$24.008	\$22.497	\$22.644	\$22.715
Assets and Purchases	\$0.333	\$0.344	\$0.344	\$0.344
Debt & Finance Charges	\$8.835	\$9.532	\$8.442	\$8.704
Grants, Transfers & Other	\$75.279	\$80.901	\$103.878	\$99.443
Recoveries	(\$20.677)	(\$18.189)	(\$18.269)	(\$18.330)
Total Expenditures	\$215.521	\$229.991	\$255.209	\$253.671
Mill Rate Support	\$142.349	\$153.529	\$178.647	\$176.467

Public Works Department 2017 Preliminary Operating Budget

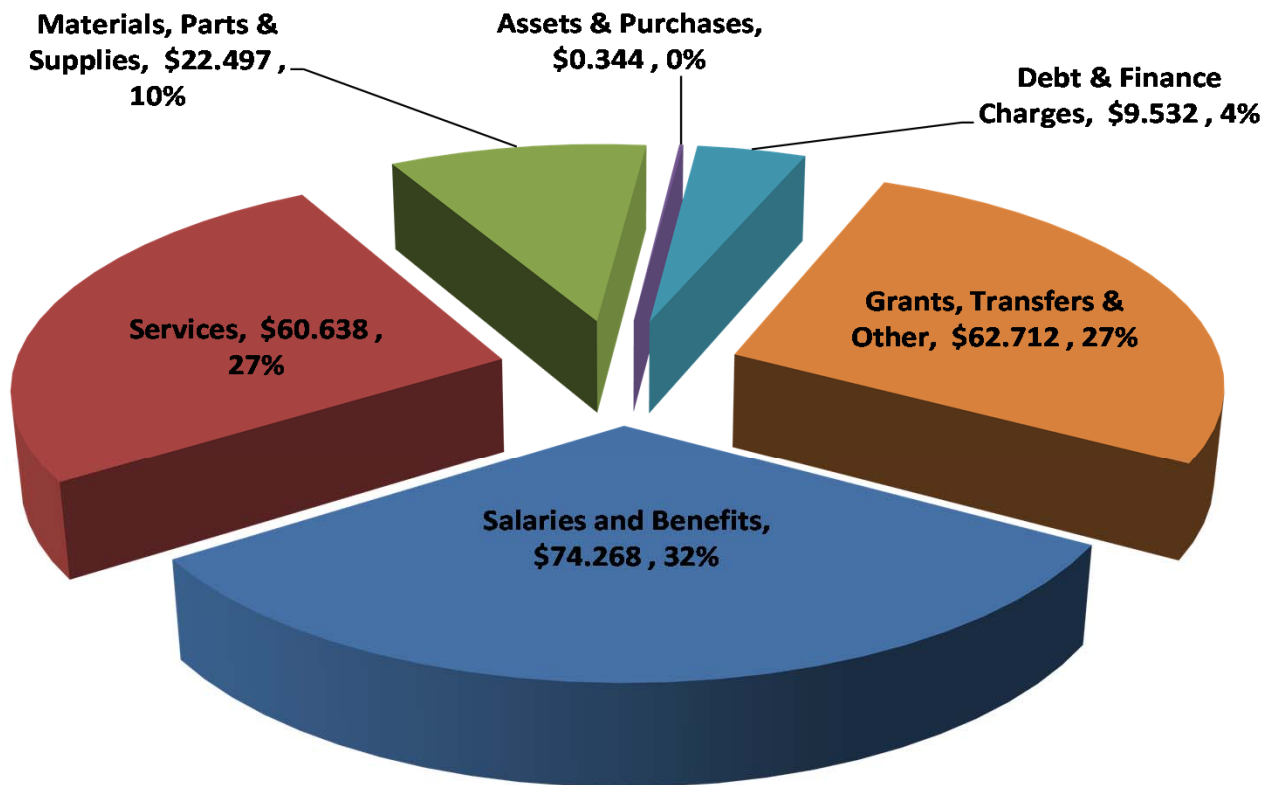


Public Works Department

2017 Preliminary Operating Budget

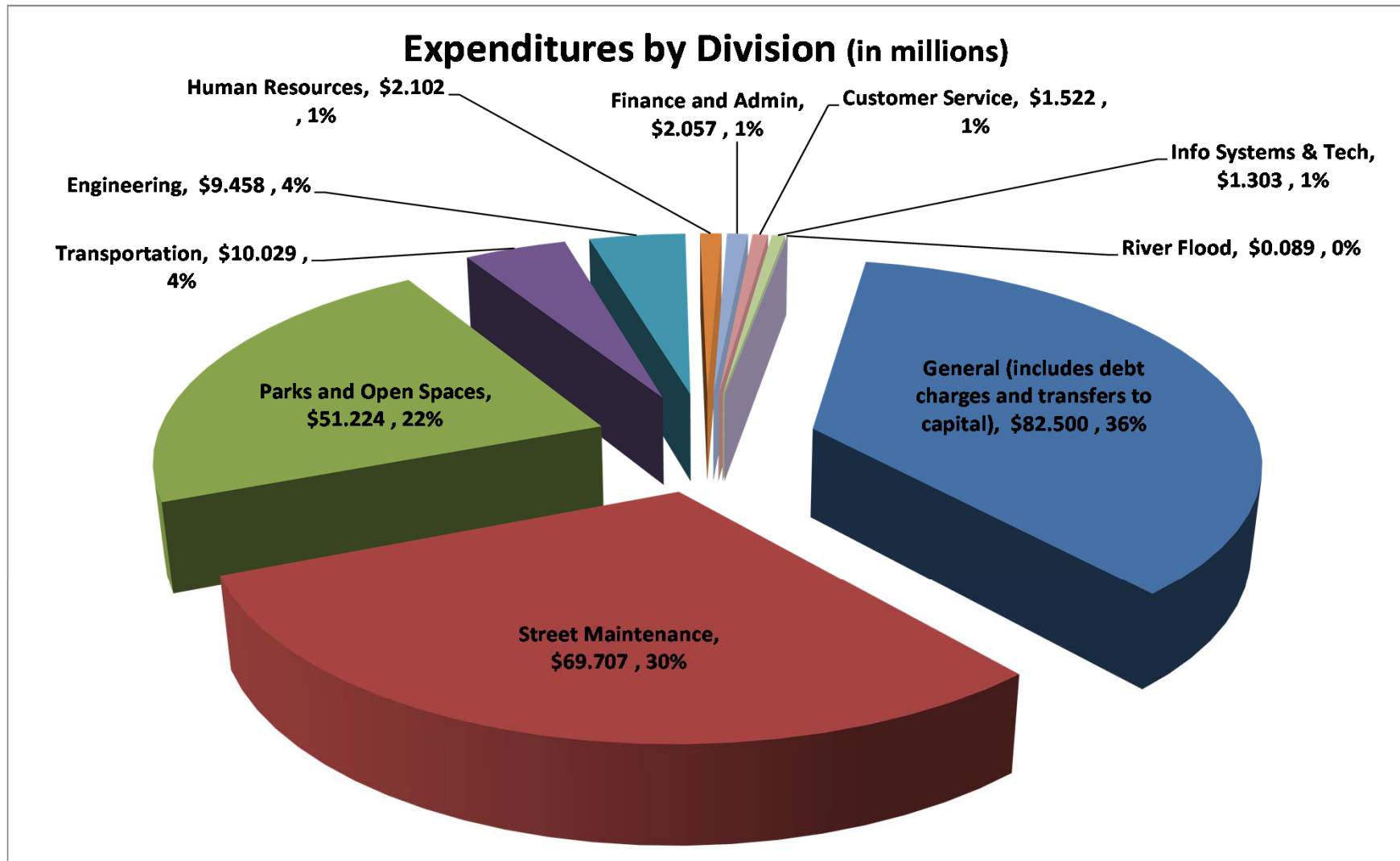
	(in millions)
	<u>Total</u>
Revenues	
2016 Adopted Budget - Revenues	\$ 73.172
Changes	
Increase in revenue for Cuts program, primarily due to inclusion of program in General Revenue Fund after closure of General Revenue Enterprises Fund in 2016	\$ 5.548
Increase in Frontage Levy revenue	\$ 0.463
Transfer from Insect Control Reserve	\$ 0.400
Transfer of surplus from General Revenue Enterprise Fund for Cuts program	\$ (2.400)
Transfer of surplus from Insect Control Reserve	\$ (0.700)
Net decrease in all other revenue accounts	\$ (0.021)
Total Changes in Revenues	\$ 3.290
2017 Preliminary Budget - Revenues	<u>\$ 76.462</u>

Public Works Department 2017 Preliminary Operating Budget



Expenditures by Function (in millions)

Public Works Department 2017 Preliminary Operating Budget



Public Works Department

2017 Preliminary Operating Budget

Expenditures	(in millions)
	Total
2016 Adopted Budget - Expenditures	\$ 215.521
Changes	
Increase in expenditures for Cuts program, primarily due to inclusion of program in General Revenue Fund after closure of General Revenue Enterprises Fund in 2016	\$ 5.548
Increase in Transfer to Local Street Renewal Reserve	\$ 5.370
Increase in Transfer to Regional Street Renewal Reserve	\$ 5.370
Increase in salaries and benefits - inflationary and incumbent	\$ 1.398
Increase in funding for Transportation Management Centre	\$ 0.820
Increase in Debt & Finance charges	\$ 0.698
Increase in fleet fuel	\$ 0.169
Increase in fleet capital and operating lease amounts	\$ 0.156
Operating impact of AVL	\$ 0.124
Decrease in Transfer to Capital	\$ (5.130)
2016 funding for Athletic Field Booking Policies and Fee Structure review	\$ (0.100)
Net operational cost increases	\$ 0.048
Total Changes in Expenditures	\$ 14.470
2017 Preliminary Budget - Expenditures	\$ 229.991

Public Works Department

2017 Preliminary Operating Budget

FTE Summary by Division

	Adopted 2016	Preliminary 2017	2018	2019
Parks	432.9	432.3	432.3	432.3
Street Maintenance	378.2	378.0	378.0	378.0
Transportation	76.6	76.2	76.2	76.2
Engineering Services	70.1	69.9	69.9	69.9
Human Resources	22.7	22.9	22.9	22.9
Finance and Administration	16.7	17.7	17.7	17.7
Customer Service	19.3	16.3	16.3	16.3
Info Systems and Technology	9.8	11.6	11.6	11.6
Director	8.0	9.0	9.0	9.0
Flood	0.1	0.1	0.1	0.1
Total FTE's	1,034.3	1,033.9	1,033.9	1,033.9

Public Works Department

2017 Preliminary Operating Budget

Street Lighting Budget *in millions*

	<u>Preliminary Budget</u>	<u>% Change</u>
2016 (adopted)	\$ 13.0	
2017	\$ 13.4	3.4%
2018	\$ 14.1	5.0%
2019	\$ 14.8	5.1%

Challenges

- Prior years budgets that did not allow for inflationary increases have put pressure on the limited resources available to provide services.
- Growing infrastructure inventory being added by new developments continues to put further pressure on the department's operating budget.
- Public Works will seek to maximize services delivered to the public within authorized budgets.

Questions?