



# 2021 Budget Update

## 2020 – 2023 Multi-Year Budget

### Winnipeg Parking Authority



Standing Policy Committee on Innovation and Economic Development  
December 8, 2020

# Agenda

1. Strategic Objectives, Priorities and Performance Measurement
2. Budget Overview
3. Operating Budget
  - Highlights
  - Changes
  - Reserve Summary (not applicable)
  - Referrals
  - Other Important Information (not applicable)
4. Capital Budget
  - Summary
  - Key Projects (not applicable)
  - Changes
  - Referrals (not applicable)
  - Other Important Information (not applicable)
5. Questions

# What We Do

## Strategic Objectives\*

- Manage service delivery structure for on-street and off-street parking in order to manage occupancy levels as appropriate
- Ensure the transparency of the screening and adjudication process under the Municipal By-law Enforcement Act
- Manage the regulatory oversight of the vehicle-for-hire industry to ensure safety and accessibility for all citizens
- Improve the quality of service offered to customers in all lines of service
- Maintain engagement with key stakeholder groups
- Optimize the use of agency resources in order to balance cost efficiencies and high levels of customer service

## Key Priorities\*

- Conduct stakeholder and public engagement on the Winnipeg Parking Strategy: A Conceptual Framework and present a final parking strategy for consideration following engagement
- Review a consultant's report prepared in late 2020/early 2021 that details the current condition of the Millennium Library parkade, including a proposed capital maintenance plan for the parkade
- Expand the use of Automated License Plate Recognition technology and penalty notices issued by mail
- Continue to work toward safety improvements for Vehicle for Hire drivers and passengers, and accessibility for all industry participants

\* Source: Budget Volume 1 and 2021 Business Plan

## How We Did (Performance Measurements)

- Citizens satisfaction with the availability and convenience of on-street parking remains consistent.

	2016	2017	2018	2019	2020
Total Satisfied	61%	57%	61%	62%	58%

Source: City of Winnipeg Annual Citizen Survey

- Weighted average parking rate of on-street parking

	2014	2015	2016	2017	2018	2019	2020
Wpg. Trend	\$1.34	\$1.34	\$1.34	\$1.34	\$2.84	\$2.84	\$2.08

Source: Municipal Benchmarking Network Canada (PRKG105)

## How We Did (Performance Measurements)

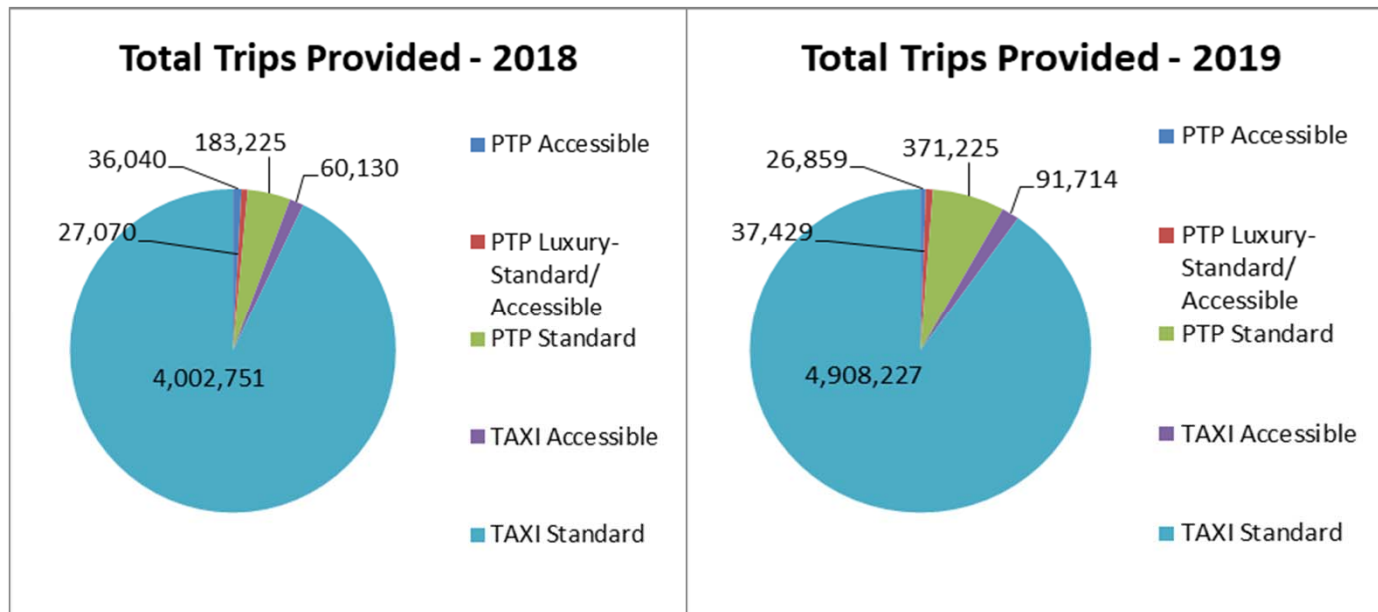
- Municipal By-law Enforcement Act Screening and Adjudication

MBEA Penalty Notices and Appeals 2019				
Bylaw Offence	Penalty Notices Issued	% of Total MBEA Penalty Notices Issued	Number of Screenings	Number of Adjudications
Parking	128,118	95.3%	11,455	103
Vehicle For Hire	291	0.2%	84	9
Other	6,025	4.5%	731	43
<b>Total</b>	<b>134,434</b>	<b>100%</b>	<b>12,270</b>	<b>155</b>

\* There are three by-laws that parking penalty notices are issued under and one by-law to enforce vehicle for hire. The other by-law category includes offences in 13 City by-laws enforced under the MBEA by a variety of City departments and SOAs.

## How We Did (Performance Measurements)

- Vehicles for Hire



### Notes:

1. Increase in total trips year over year: 5%
2. Increase in TAXI accessible trips year over year: 27%

# Budget Overview

# Budget Overview

(Service Based View)

Preliminary 2021 Budget Update			
Service Based Budget (in millions of \$)	% Contribution to Department Budget	Operating Budget Surplus/(Deficit)	Capital Budget
Parking Facilities	17%	(2.434)	
Parking Enforcement	38%	(2.998)	0.123
On Street Parking	36%	(0.357)	
Vehicles for Hire	7%	(0.475)	
MBEA non-parking	2%	(0.261)	
Total Department		(6.525)	0.123



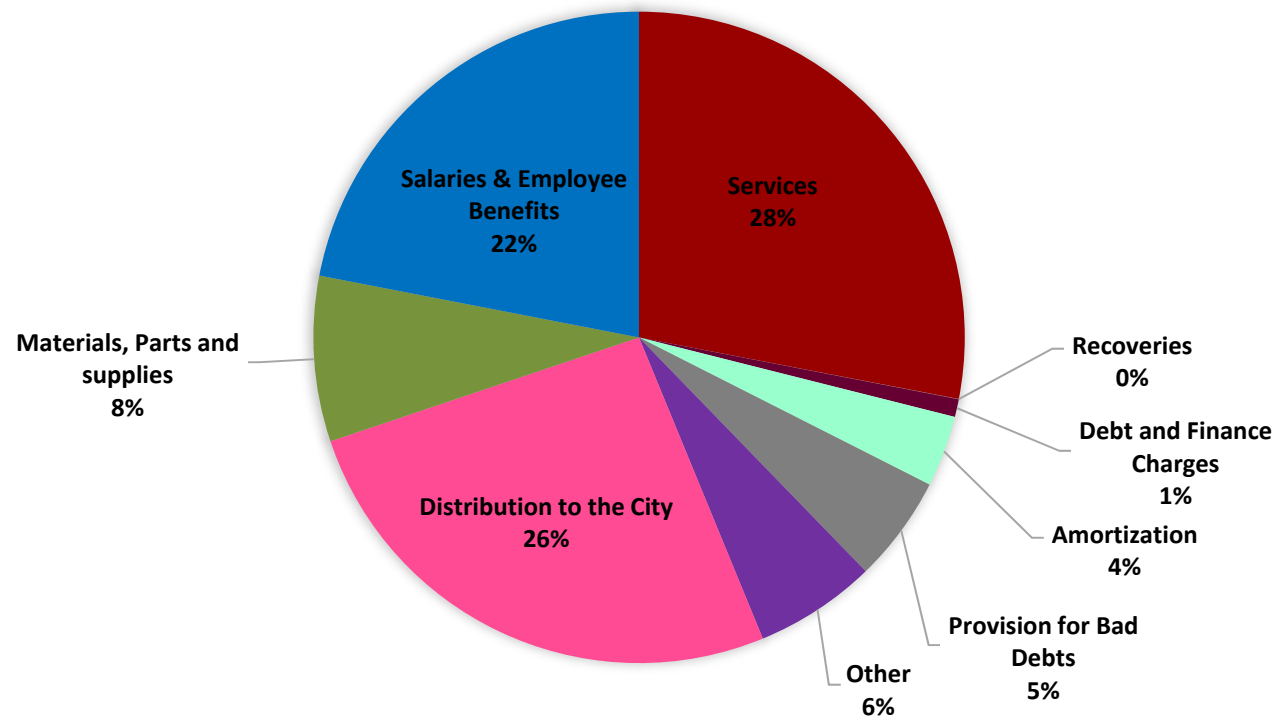
## Budget Overview (Service Based View)

Service Detail		2019	2020	2021	2022	2023
Subservice detail (in millions of \$)		Actual	Budget	Prelim Budget	Project	Project
Parking Facilities	Revenue	4.367	3.991	2.842	4.133	4.215
	Expenditure	2.040	2.210	2.198	2.192	2.225
	Surplus/(deficit) before overhead, extraordinary items and dividends	2.327	1.781	0.644	1.941	1.990
Parking Enfrmnt	Revenue	8.416	8.363	6.215	9.083	9.083
	Expenditure	5.689	6.782	6.455	7.377	7.382
	Surplus/(deficit) before overhead, extraordinary items and dividends	2.728	1.581	(0.240)	1.706	1.701
On Street Parking	Revenue	9.475	9.047	6.017	8.596	8.596
	Expenditure	2.638	3.210	3.114	3.010	2.935
	Surplus/(deficit) before overhead, extraordinary items and dividends	6.837	5.837	2.903	5.586	5.661
Vehicles for Hire	Revenue	1.473	1.546	1.107	1.618	1.655
	Expenditure	1.055	1.546	1.582	1.618	1.655
	Surplus/(deficit) before overhead, extraordinary items and dividends	0.417	-	(0.475)	-	-
MBEA non-parking	Revenue	0.854	0.568	0.397	0.547	0.546
	Expenditure	0.685	0.455	0.461	0.461	0.461
	Surplus/(deficit) before overhead, extraordinary items and dividends	0.169	0.113	(0.063)	0.087	0.086
Surplus/(deficit) before overhead, extraordinary items and dividends		12.478	9.312	2.769	9.320	9.438
Overhead		2.978	3.386	3.210	2.984	2.922
Extraordinary items (Civic Car Park demo)		1.630	-	-	-	-
Transfer to Land Operating Reserve		4.405	-	-	-	-
Dividends		9.912	11.050	6.085	6.611	6.790
Surplus/(deficit)		(6.448)	(5.124)	(6.525)	(0.274)	(0.274)

# Budget Overview

(Departmental View)

## 2021 PRELIMINARY BUDGET EXPENDITURES



# Operating Budget

# Operating Budget Highlights

Annual Operating Budget Increase <sup>1</sup>	Average <sup>3</sup>
2021 Preliminary Budget	-6.4%
Approved in the Multi-Year Budget <sup>2</sup>	-6.5%

## Budget Impacts - Approved in MYB <sup>2</sup>

Reduction in grant in kind complimentary parking	Reduction in cash grants
Enforcement scheduling efficiencies	Reduction in surface parking improvements

### Notes:

1. Based on expenditures before capital related expenditure and dividend transfer
2. Adopted Multi-Year Budget (MYB) 2020 Budget and 2021 to 2023 Projections - March 20, 2020
3. Average for 2020 to 2023
4. Services impacted is not an exhaustive listing

# Operating Budget Highlights

## Budget Impacts –Not Projected in MYB <sup>1</sup>, Included In Preliminary Budget

Impact of COVID-19 <sup>2</sup>	Reduction in on-street parking rates
Enforcement efficiencies	Increase in dividend transfer

### Notes:

1. Adopted Multi-Year Budget (MYB) 2020 Budget and 2021 to 2023 Projections - March 20, 2020
2. Based on low economic impact scenario
3. Services impacted is not an exhaustive listing

## Operating Budget Changes

Operating Budget (In millions of \$)	MYB Criteria	2021 Preliminary	2022 Projection	2023 Projection	2021 to 2023 Total
<b>Surplus/(deficit) - Council Approved Multi-Year Budget 2020 to 2023 (a)</b>		<b>0.053</b>	<b>0.053</b>	<b>0.052</b>	
<i>Increase (Decrease) From Forecast:</i>					
<i>Revenue:</i>					
Decrease in all revenues due to COVID-19 pandemic	REV/COST	(7.021)			(7.021)
Decrease in meter fees revenue due to rate reduction	COUNCIL	(0.452)	(0.452)	(0.452)	(1.356)
Increase in enforcement revenue due to efficiencies	HOUSEKEEP	0.360	0.720	0.720	1.800
<b>Revenue Net Change (b)</b>		<b>(7.113)</b>	<b>0.268</b>	<b>0.268</b>	<b>(6.577)</b>
<i>Expenditures:</i>					
Increase in dividends	REV/COST	0.163	0.589	0.588	1.340
Decrease in enforcement expenses due to COVID-19 pandemic	REV/COST	(0.820)			(0.820)
Increase in manufacturing of signs	COUNCIL	0.088			0.088
Miscellaneous adjustments	HOUSEKEEP	0.033	0.006	0.006	0.045
<b>Expenditures Net Change (c)</b>		<b>(0.536)</b>	<b>0.595</b>	<b>0.594</b>	<b>0.653</b>
<b>Surplus/(deficit) - Preliminary Budget (a+b-c)</b>		<b>(6.524)</b>	<b>(0.274)</b>	<b>(0.274)</b>	

# Operating Budget Referrals

Operating Budget Referrals (In millions of \$)			2021	2022	2023
Update to regulatory street signs	That, in order to implement the Saturday Complimentary On-Street Parking Policy, the Winnipeg Parking Authority advance the funding requirement of \$88,000 to the 2021 budget process to fund the installation of new parking signs indicating 4 hours of parking is available on Saturdays.	Council meeting on October 29, 2020	0.088		

Note: this item was presented to the Standing Policy Committee on Infrastructure Renewal and Public Works

Included in the budget	✓
Not budgeted	

# Capital Budget



# Capital Budget Summary

## List of Capital Projects (\$'000s)

1 Automated License Plate Recognition (ALPR) Program

### **TOTAL CAPITAL PROJECTS**

2021 Budget	Forecast					6-year Total
	2022	2023	2024	2025	2026	
<b>123</b>	170	136	259	186	149	1,023
						-
<b>123</b>	170	136	259	186	149	<b>1,023</b>

## Capital Budget Changes

Projects (\$'000s)	MYB Criteria	2021					2021 to 2025 Total	2026 Forecast	6-year Total
		Preliminary Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast			
<b>Council Approved Forecast</b>		<b>126.0</b>	<b>172.0</b>	<b>137.0</b>	<b>238.0</b>	<b>149.0</b>	<b>822.0</b>		<b>822.0</b>
Increase / (Decrease) From Forecast:									-
ALPR	HOUSEKEEP	(3.0)	(2.0)	(1.0)	21.0	37.0	52.0		52.0
<b>Total Changes</b>		<b>(3.0)</b>	<b>(2.0)</b>	<b>(1.0)</b>	<b>21.0</b>	<b>37.0</b>	<b>52.0</b>	<b>149.0</b>	<b>201.0</b>
<b>PRELIMINARY CAPITAL BUDGET</b>		<b>123.0</b>	<b>170.0</b>	<b>136.0</b>	<b>259.0</b>	<b>186.0</b>	<b>874.0</b>	<b>149.0</b>	<b>1,023.0</b>

# Questions?