FORM A: PROPOSAL (See B7)

1.	Contract Title	SOLID WASTE PROGRAM MANAGEMI PLAN AND UTILITY RATE MODEL	ENT TEN YEAR FINANCIAL
2.	Proponent		
		Name of Proponent (Legal Name)	· · · · · · · · · · · · · · · · · · ·
		Usual Business Name of Proponent as it appears of	on Invoice (if different from above)
		Street	
		City Province	Postal Code
		Email Address of Proponent	
		Facsimile Number	
	(Mailing address if different)	Street or P.O. Box	
		City Province	Postal Code
		GST Registration Number (if applicable) Province	Postal Code
		The Proponent is:	
	(Choose one)	a sole proprietor	
		a partnership	
		a corporation	
		carrying on business under the above na	ime.
3.	Contact Person	The Proponent hereby authorizes the represent the Proponent for purposes of	
		Contact Person Title	
		Telephone Number Facsimile	Number
4.	Definitions	All capitalized terms used in the Co ascribed to them in the General Conditio	

5.	Offer	The Proponent hereby offers to perform the Services in accordance with the Contract for the Fees, in Canadian funds, set out in response to B8 Fees.
6.	Execution of Contract	The Proponent agrees to execute and return the Contract no later than seven (7) Calendar Days after receipt of the Contract, in the manner specified in C4.1.
7.	Commencement of the Work	The Proponent agrees that no Services shall commence until he/she is in receipt of a notice of award from the Award Authority authorizing the commencement of the Services.
8.	Contract	By submitting a bid in response to this RFP, the Proponent certifies that it has read, understands, and agrees to the terms and conditions of this RFP and that the RFP, in its entirety shall be deemed to be incorporated in and to form a part of this offer notwithstanding that not all parts thereof are necessarily attached to or accompany this Proposal.
9.	Addenda	The Proponent certifies that the following addenda have been received and agrees that they shall be deemed to form a part of the Contract: No. Dated
10.	Time	This offer shall be open for acceptance, binding and irrevocable for a period of one hundred and twenty (120) Calendar Days following the Submission Deadline.
11.	Indigenous Self- Declaration	 The City is requesting that Proponents identify if their business is at least 51% owned by one or more Indigenous persons of Canada. YES, 51% or more Indigenous ownership NO, it is not

This information is being gathered for statistical purposes only and will not be used for purposes of evaluation.

12.	Signatures	The Proponent	or	the	Proponent's	authorized	official	or	officials	have
		signed this								

_____ day of _____ , 20____ .

Signature of Proponent or Proponent's Authorized Official or Officials

(Print here name and official capacity of individual whose signature appears above)

(Print here name and official capacity of individual whose signature appears above)

FORM P: PERSON HOURS (See B8) SOLID WASTE PROGRAM MANAGEMENT TEN YEAR FINANCIAL PLAN AND UTILITY RATE MODEL Phase and Task Description Summary Role/ Total Labour Fees Allowable Other Total Fees Project Person-Disbursements Disbursements Role: Hours Name: Hourly Rate: Phase 1 Planning 1A. Planning 1B. Project Schedule 1C. Client Meetings Hours Fees Phase 2 Financial Review and Analysis 2A. Utility Model Analysis 2B. Activity Based Costing Review Hours Fees Phase 3 Financial Plan and Model Development 3A. Rate Model 3B. 10 year Financial Plan Hours Fees

FORM P: PERSON HOURS (See B8) SOLID WASTE PROGRAM MANAGEMENT TEN YEAR FINANCIAL PLAN AND UTILITY RATE MODEL

Phase and Task Description	Summary												
	Role/ Project Role:	Total Person- Hours							Labour Fees	Allowable Disbursements	Other Disbursements	Total Fees	
	Name:												
	Hourly Rate:												
Phase 4 Reporting and Training													
4A. Final Report of Findings													
4B. Rate Model Training													
Hours													
Fees													
Total Hours													
TOTAL FEES													
Name of Proponent											me of Proponent		