



2024-2027 Service Based Budget Overview

Public Works Department Presentation to SPC Public Works

March 1 & 16, 2024

Photo: Mike Peters, courtesy Tourism Winnipeg



Agenda

1. Performance Reporting
2. Budget and Strategic Priorities Action Plan Alignment
3. Budget Highlights and Overview
4. Service Based:
 - a. Operating Budget
 - b. Capital Budget
 - c. Reserve Projections
5. Questions

Performance Reporting – Roadway Construction and Maintenance



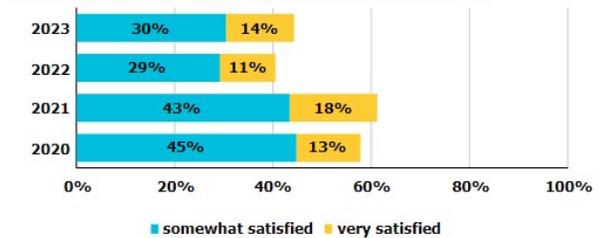
Provide Winnipeggers and visitors with access to well-maintained streets and bridges in order to ensure the safe, efficient movement of people, goods and services.

OurWinnipeg:

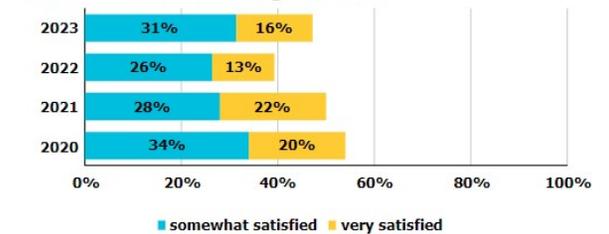


Service Goal / Measure Description	2021 Actual	2022 Actual	2022 Target	2023 Target	2024 Target
 Goal 1: Provide resilient transportation infrastructure by ensuring the street, sidewalk and pathway networks are in "good" condition, "fit for purpose", and renewed at the optimum point in their lifecycle					
Regional streets in good or better condition p108	n/a	67.0%	74.9%	67.0%	69.9%
Local streets in good or better condition p108	n/a	64.2%	70.8%	65.4%	66.7%

Citizen Satisfaction with the Condition of Major Streets (such as Portage Ave. or Pembina Hwy.)



Citizen Satisfaction with the Condition of Residential Streets in Neighbourhood



Performance Reporting – Transportation Planning & Traffic Management



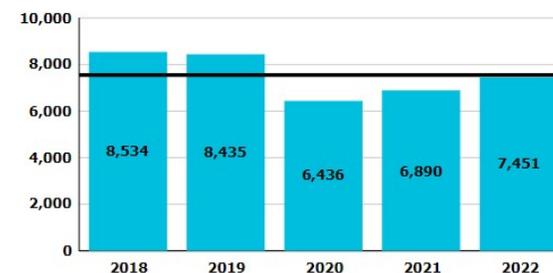
To provide a transportation system that connects Winnipeg and Winnipeggers, supports quality of life and economic vitality, and provides sustainable infrastructure, mode choice and safe, efficient, barrier-free.

OurWinnipeg:



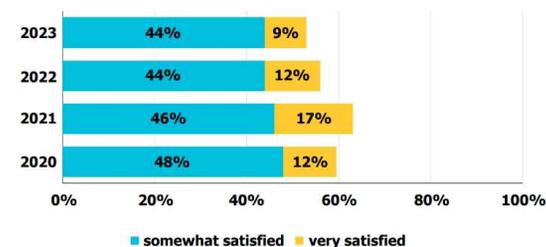
Service Goal / Measure Description	2021 Actual	2022 Actual	2022 Target	2023 Target	2024 Target
 Goal 3: Provide a visionary and sustainable transportation system by meeting or surpassing climate change and greenhouse gas emission goals set by the City and by the Province of Manitoba					
Annual vehicle kilometres travelled (VKT) per capita p113	6,890	7,451	7,451	7,451	7,451

Annual vehicle kilometers travelled (VKT) per capita



Source: City of Winnipeg, Public Works Department, Transportation Division

Citizen Satisfaction with the Management of Rush Hour Traffic Flow



Performance Reporting – Active Transportation

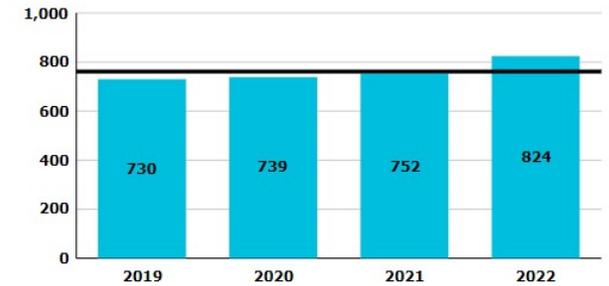


To make walking and cycling safe, convenient, and comfortable modes of transportation in Winnipeg.

OurWinnipeg: 

Service Goal / Measure Description	2021 Actual	2022 Actual	2022 Target	2023 Target	2024 Target
 Goal 1: Improve connectivity and integrate with land use by strategically developing accessible, well-connected networks of walking and cycling facilities and supporting the concept of complete communities					
Length of all bicycle facilities (lane-km) p103	752	824	n/a	921	1,018
% of City dwellings within 400m of the cycling network (within 200m in downtown) p103	65%	70%	n/a	72%	74%

Length (lane-km) of all bicycle facilities



Performance Reporting – Roadway Snow Removal and Ice Control

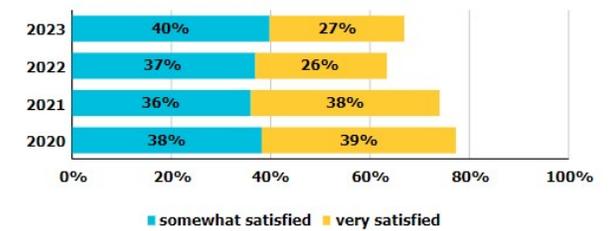


Undertake effective roadway snow and ice control services in order to provide safe and accessible conditions on city streets and sidewalks during the winter season.

OurWinnipeg: 

Service Goal / Measure Description	2021 Actual	2022 Actual	2022 Target	2023 Target	2024 Target
 Goal 1: Provide safe and accessible transportation infrastructure in winter by delivering efficient and effective snow and ice control services					
Average % of P1 streets plowed within 36 hours of a 3+ cm snow event p117	n/a	92%	n/a	95%	95%

Citizen Satisfaction with Snow Removal



Performance Reporting – City Beautification



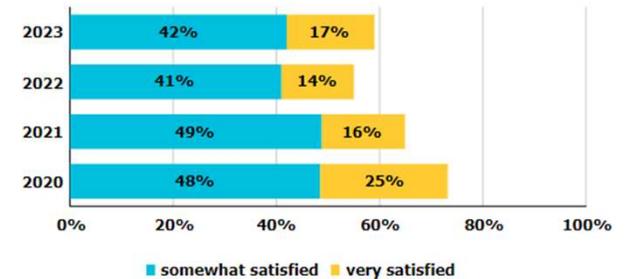
Provide Winnipeggers and visitors with flower gardens, streetscaping, cleanliness, graffiti control and public art in order to promote the aesthetic appeal of the City of Winnipeg.

OurWinnipeg: 

Service Goal / Measure Description	2021 Actual	2022 Actual	2022 Target	2023 Target	2024 Target
 Goal 3: Ensure parks, streets and pathways are free of litter by fostering community pride and stewardship in the cleanliness of our City, educating on waste reduction, and building partnerships to enhance current litter collection efforts					
Bins in the right-of-way serviced in overflowing state (%) p125	n/a	1.76%	n/a	0%	0%

Effectiveness Measurement

Citizen satisfaction with City's efforts in keeping the City clean and beautiful



Source: City of Winnipeg

Budget and Strategic Priorities Action Plan Alignment



Key Theme	SPAP Action Item	Program / Initiative	Outcome / KPIs	Status Update	Outcome / Completion (in years)
The Downtown	1.5 Increase the frequency of garbage collection for litterbins, bulky waste dumping on private property, and attend to mindful cleanup of litter in encampments, especially in the inner city	City Beautification service No Additional Funding	Increase safety and wellbeing	In progress	TBD
A Strong Economy	2.11 Initiate Chief Peguis Trail extension, west-Main to Brookside	Studies underway	Increase connectivity for trade, goods, and people movement	Initiated	TBD
	2.12 Initiate redevelopment of Route 90 Improvements - Taylor to Ness	Studies underway	Increase connectivity for trade, goods, and people movement	Initiated	TBD
A Green, Growing City with Sustainable Renewal of Infrastructure	4.3 Accelerate implementation of the Pedestrian and Cycling Strategy	Pedestrian and Cycling Program; Regional and Local Street Renewal Program	Achieve a comprehensive, safe, and well-maintained walking and cycling network that eliminates gaps on collector and arterial streets	In progress	TBD
	4.9 Increase coordination to address speeding, traffic calming, properly designed streets, and modern road and sidewalk engineering	Road Safety Improvement Program	Increase road safety for all users/ modes	In progress	TBD
	4.10 Initiate replacement of the Arlington Bridge	Study underway for feasibility of refurbishment	Renewal of aging infrastructure, improving connectivity	Initiated	TBD
A City that works for Residents through Improved Customer Service	5.5 Review the Local Improvement Program for gravel backlanes	Local Improvement Program (<i>Assessment & Taxation department</i>)	Increase the number of gravel backlanes upgraded annually	In progress	TBD
	5.7 Develop neighbourhood action team framework including roles, responsibilities, priority areas, and reporting structure, and deploy into the community as needed	Neighbourhood Action Teams	Increase service delivery coordination across departments	In progress	1 - 3 years

Budget Highlights

Annual Tax Supported Operating Increase ¹	Expenditure Growth Rate Average ²
Current Budget Cycle (2024 to 2027)	5.0%
Previous Budget Cycle (2020 to 2023)	1.4%

Service	Operating Budget Highlight(s)	Capital Budget Highlight(s)	SPAP
Roadway Construction and Maintenance	<ul style="list-style-type: none"> 1.0% property tax increase dedicated to Local Street Renewal program - \$6.9 million 1.0% property tax increase dedicated to Regional Street Renewal program - \$6.9 million 	<ul style="list-style-type: none"> \$172.8 million investment in Roadway Construction and Maintenance capital program 	
Roadway Snow Removal and Ice Control/City Beautification	<ul style="list-style-type: none"> Increased budget for Snow Clearing and Ice Control Activities – increasing \$3.0 million per year over next 4 years. Increased budget for Neighbourhood Action Teams, increase ranging from \$0.5 million to \$3.0 million over next 4 years. 	<ul style="list-style-type: none"> Not applicable 	

Notes:

1. Based on expenditures before capital related expenditures
2. Average expenditure increase for 2024 to 2027 budget and 2020 to 2023 budget.

2024 Budget Overview

(Service Based View)

Service Based Budget (in millions of \$)	FTEs	Mill Rate Support /Contribution	Capital Budget	Reserves, Net Changes
Active Transportation p106	41	14.8	2.2	-
City Beautification (1) p127	150	23.2	0.4	-
Roadway Construction and Maintenance p111	211	98.1	172.8	(9.3)
Roadway Snow Removal and Ice Control (2) p119	133	40.4	-	-
Transportation Planning and Traffic Management (3) p115	144	27.5	3.5	-
Total	679	204.1	178.9	(9.3)

Notes:

1. Other contributing departments include - PPD (3%) and Innovation & Technology (2%).
2. Other contributing departments include - Innovation & Technology (1%).
3. Other contributing departments include - Street Lighting (44%) , PPD (1%) and Innovation & Technology - (1%).

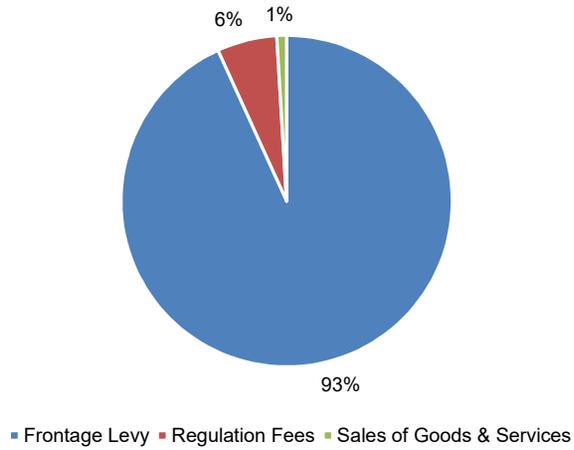


Service Based Operating Budget

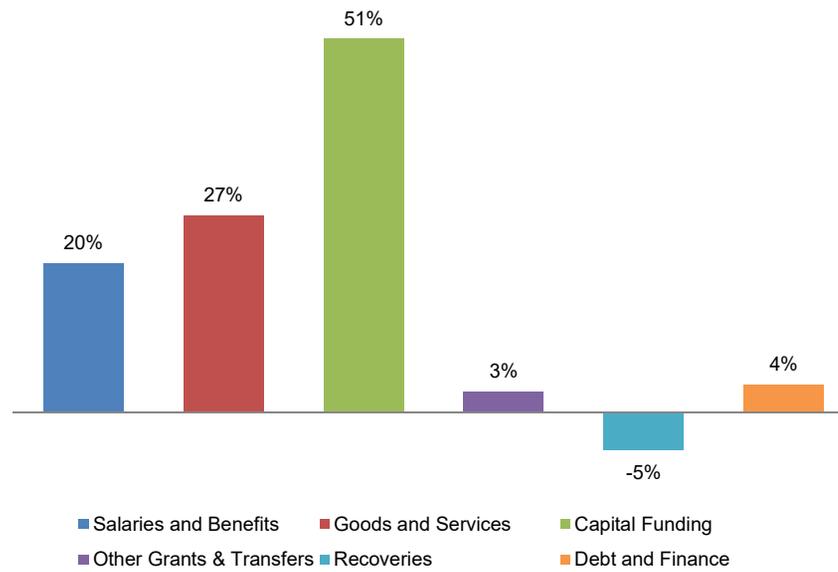
2024 Budget Overview

(Service Based View)

Revenues = \$89.0 million



Expenditures = \$293.1 million



Comparison of 2023 Adopted Budget to 2024 Preliminary Budget

(Service Based View)

	2023 Adopted Budget	2024 Budget	2024 Increase / (Decrease)			2025 Projection	2026 Projection	2027 Projection
			\$	%	Notes			
In millions of \$								
Revenue	\$ 90.9	\$ 89.0	\$ (1.9)	-2.1%	1	\$ 89.8	\$ 90.4	\$ 90.9
Expenditure	283.2	293.1	9.9	3.5%	2	311.2	335.4	299.3
Mill Rate (Support)/Contribution	\$ (192.3)	\$ (204.1)				\$ (221.4)	\$ (245.0)	\$ (208.4)

Notes:

1. Majority of the revenue is Frontage Levy - \$83.0 million. Decrease mainly due to decrease in cut restoration fees.
2. Expenditure increase of 3.5% is consistent with prior year. Notable items - 2024 includes an additional \$3.0 million for Roadway Snow clearing and Ice Control and an additional \$0.5 million for Neighbourhood Action Teams.

Salary Budget and Full Time Equivalents (FTEs) / Vacancy Management / FTE Recoveries

(Service Based View)

2024 - 2027 Operating Budget

	2023 Adopted Budget	2024 Budget	Increase / (Decrease)	2025 Projection	2026 Projection	2027 Projection
Full Time Equivalents <i>(number of FTEs)</i>	682.00	679.00	(3.00)	691.00	707.00	707.00
Salaries & Benefits <i>(in millions of \$)</i>	\$ 57.7	\$ 59.9	\$ 2.2	\$ 62.2	\$ 64.8	\$ 66.1

Note 1: Total departmental vacancy management \$3.7 million and 66.9 FTEs. 1 FTE is approximately equivalent to \$55,887 for vacancy management in the 2024 budget.

Note 2: FTEs are increasing in 2025 and 2026 mainly due to increased funding to Neighbourhood Action Teams.

Operating Budget Referrals (\$ in millions)

(Service Based View)

No.	Referrals to the Budget Process (include only those from an elected official process):	SPC/ Council/ Date	Included in Budget Y/N	2024		2025	2026	2027	SPAP Action Item
				FTE	\$	\$	\$	\$	
1	Budgeting for the Average Cost of Snow Clearing and Ice Control Activities	Council July 13, 2023	Total funding required per report	0	17.966	19.051	20.157	21.286	None
			Y	0	3.000	6.000	9.000	12.000	
			N		14.966	13.051	11.157	9.286	
2	Budgeting for City Beautification and Spring Clean-up Activities	Council July 13, 2023	Total funding required per report	0	1.664	2.058	2.460	2.869	None
			N		1.664	2.058	2.460	2.869	
3	Funding the Municipal Infrastructure Chair at The University of Manitoba (1)	Council Sept 29, 2023	Total funding required per report	0	0.050	0.050	0.050	0.050	None
			Y		0.050	-	-	-	
	Subject to new grant process in 2025		N		-	0.050	0.050	0.050	
	Total Referrals			0	19.680	21.159	22.667	24.205	
			Funded	Y	3.050	6.000	9.000	12.000	
			Not Funded	N	16.630	15.159	13.667	12.205	



Service Based Capital Budget

Capital Summary

(Service Based View)

Service (\$000's)	2023 Adopted Budget	2024 Budget	2025 - 2029 Forecast	6-year Total
Roadway Construction and Maintenance p320	180,072	172,841	977,165	1,150,006
Transportation Planning and Traffic Management p320	4,468	3,475	40,940	44,415
Active Transportation p320	1,890	2,161	28,988	31,149
Roadway Snow Removal and Ice Control p320	-	-	750	750
City Beautification p321	128	437	1,578	2,015
Total Capital Budget	186,558	178,914	1,049,421	1,228,335

Key Projects in the Funded Capital Submission

(Service Based View)



Regional and Local Street Renewal Program
 Improve safety and condition of our street, bridge, sidewalk and cycling networks to support the sustainable movement of people, goods and services.
 Budget Year(s): 2024 -2029
 Amount: \$984.2 million p60



Road Safety Improvement Program
 Research and strategic investment in signal, pedestrian corridor, traffic calming, railway crossing, and pavement marking improvements.
 Budget Year(s): 2024 -2029
 Amount: \$30.2 million p53

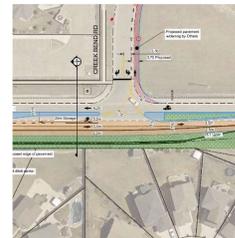
Louise Bridge Rehabilitation (Study)
 Undertake Preliminary Design of the preferred Louise Bridge renewal option to maintain current levels of service.
 Budget Year(s): 2024
 Amount: \$1.5 million p87



St. Vital Bridge Rehabilitation
 Rehabilitation and widening of the bridge to maintain expected service levels related to quality, roadside safety and accessibility. Prior budgets: \$23.7M
 Budget Year(s): 2024
 Amount: \$23.2 million p80



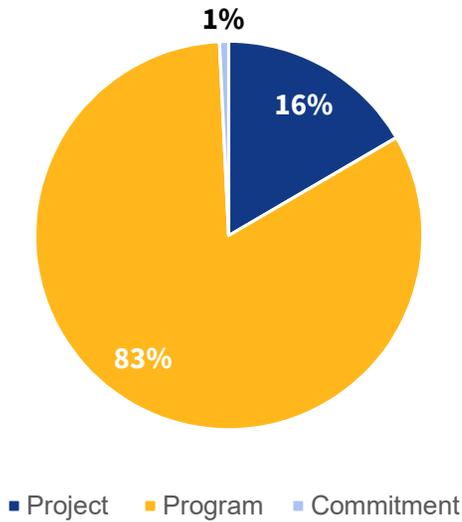
Pedestrian and Cycling Program
 Promote mode shift, support active living and improve equitable service delivery through active transportation network improvements and expansions.
 Budget Year(s): 2024-2029
 Amount: \$31.1 million p43



St. Anne's Road Widening
 Reduce travel delays and safety concerns at Creek Bend Road intersection, and improve sidewalk connectivity in the area.
 Budget Year(s): 2024, 2027 & 2028
 Amount: \$4.0 million p58

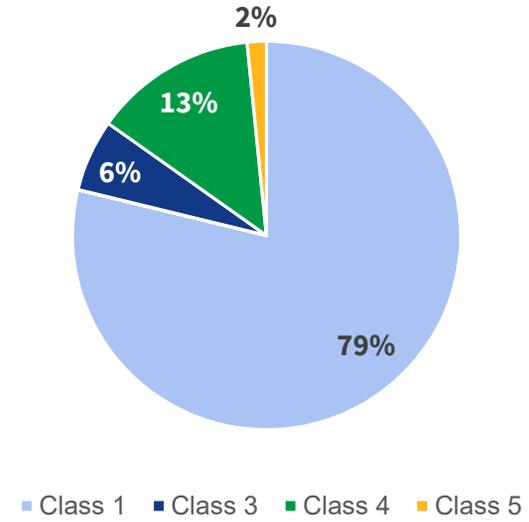
Additional Details

2024 Composition



The 2024 Budget Submission includes projects (16%) programs (83%), and other commitments (1%).

2024 Project Class Estimate



85% of projects are at a Class 3 estimate or better.

Class 4 estimates (13%) include preliminary design for Pembina Highway Overpass Rehabilitation (\$2 million) and Lagimodiere Twin Overpasses Rehabilitation (\$2 million).

A Class 3 estimate is the accepted level of accuracy required for a project budgeted in the current year and construction cannot commence until that level of accuracy has been obtained.

Capital Budget Changes

(Service Based View)

Description (\$000's)	Expln.	Changes from Forecast						2029 Forecast	6-year Total	SPAP Action Items
		2024 Draft Submission	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2024 to 2028 Total			
Council Approved Forecast		174,028	188,717	195,468	205,918	220,990	985,121		985,121	
Increase / (Decrease) From Forecast:										
Pedestrian and Cycling Program p43	1	510	500	3,036	3,761	3,978	11,785	7,810	19,595	4.3 Accelerate completion and implementation of the Pedestrian and Cycling Strategy
Road Safety Improvement Program p53	2	1,300	148	1,532	2,860	4,458	10,298	8,628	18,926	4.9 Increase coordination to address speeding, traffic calming, properly designed streets, and modern road and sidewalk engineering
Regional and Local Street Renewal p60	3	(500)	(350)	(4,568)	(6,871)	(6,356)	(18,645)	181,254	162,609	
Developer Payback p59	4	1,360	-	-	-	-	1,360	-	1,360	none
Local Improvements p225	5	853	900	750	785	500	3,788	1,000	4,788	5.5 Review the Local Improvement Program for gravel backlanes
Other adjustments		1,363	799	100	(870)	(1,799)	(407)	-	(407)	
2029 Submission							-	36,343	36,343	
Total Changes		4,886	1,997	850	(335)	781	8,179	235,035	243,214	
PRELIMINARY CAPITAL BUDGET		178,914	190,714	196,318	205,583	221,771	993,300	235,035	1,228,335	

Variance to forecast explanations:

- \$500,000 annual increase to support external consulting and up to two temporary project coordinators to undertake studies. Additional increases support *Proposed Funding Strategy for Multimodal Roadway and Bridge Infrastructure Renewal*.
- Increases support the *Proposed Funding Strategy for Multimodal Roadway and Bridge Infrastructure Renewal*, and implementation of priority items within the Road Safety
- Funds reallocated to support Pedestrian and Cycling Program, Road Safety Improvement Program and bridge projects.
- Developer payback obligation related to agreement AG 18/14 - Gunn Road widening.
- Increased funding to restore \$1 million in annual funding to support the Local Improvement Program.

Capital Budget Referrals

(Service Based View)

No.	Referral Name	Referral Wording	SPC/Council and Date	Included in the Budget	2024	2025	2026	2027	2028	2029	6-Year Total	SPAP Action Items
				Y/N	(\$ 000's)							
1	Annual Funding for Road Safety Improvement Program	Council referred the matter to the 2024-2027 Multi-Year Budget process for consideration. Included within the Road Safety Improvement Program detail sheet. Multiple funding sources.	Council March 22, 2023 (rec. 2.N.)	Yes	980	980	980	980	980	1,960	6,860	4.9 Increase coordination to address speeding, traffic calming, properly designed streets, and modern road and sidewalk engineering
2	Proposed Funding Strategy for Multimodal Roadway and Bridge Infrastructure Renewal	Council referred the matter to the 2024-2027 Multi-Year Capital Budget Process for consideration. Included within Regional and Local Street Renewal Program, Pedestrian and Cycling Program, Road Safety Improvement Program and various bridge projects detail sheets. Multiple funding sources.	Council July 13, 2023	Yes	-	-	-	-	-	(2,000)	(2,000)	4.3 Accelerate completion and implementation of the Pedestrian and Cycling Strategy
3	Twinning of Peguis Street – Concordia Avenue East to the Southern Terminus	The Standing Policy Committee on Public Works referred the matter to the 2024-2027 Multi-Year Budget Review Process for consideration.	Public Works September 11, 2023	No							-	

Capital Budget Referrals

(Service Based View)

No.	Referral Name	Referral Wording	SPC/Council and Date	Included in the Budget	2024	2025	2026	2027	2028	2029	6-Year Total	SPAP Action Items
				Y/N	(\$ 000's)							
4	Twinning of Dugald Road from Plessis Road to the Perimeter	The Standing Policy Committee on Public Works referred the matter to the 2024-2027 Multi-Year Budget Process for consideration.	Public Works September 11, 2023	No							-	
5	Twinning of Plessis Road – Dugald Road to Camiel Sys Street	The Standing Policy Committee on Public Works referred the matter to the 2024-2027 Multi-Year Budget Process for consideration.	Public Works September 11, 2023	No							-	
6	Kildare Avenue Safety Enhancement Program	The Standing Policy Committee on Public Works referred the matter to the 2024-2027 Multi-Year Budget Process for consideration.	Public Works November 21, 2023	No							-	4.9 Increase coordination to address speeding, traffic calming, properly designed streets, and modern road and sidewalk engineering
7	Regional Road Renewal on the Edward Schreyer Parkway South	The Standing Policy Committee on Public Works referred the matter to the 2024-2027 Multi-Year Budget Process for consideration.	Public Works November 21, 2023	No							-	

Reserve Projections (Service Based View)

In Millions of \$	2023 Forecast Balance	2024 Activities	2024 Balance	2025 Balance	2026 Balance	2027 Balance
Canada Community-Building Fund (1) ^{p311}	\$ 12.1	\$ (9.2)	\$ 2.9	\$ 3.1	\$ 3.2	\$ 3.3
Local Street Renewal ^{p311}	\$ 0.6	\$ (0.1)	\$ 0.5	\$ 0.4	\$ 0.3	\$ 0.3
Regional Street Renewal ^{p311}	\$ 0.2	\$ -	\$ 0.2	\$ 0.2	\$ 0.1	\$ 0.1
TOTAL	\$ 12.9	\$ (9.3)	\$ 3.6	\$ 3.7	\$ 3.6	\$ 3.7

(1) - formerly Gas Tax



Questions?