



THE CITY OF WINNIPEG

REQUEST FOR PROPOSAL

RFP NO. 853-2009

**COMMUNICATIONS SERVICES FOR THE CITY OF WINNIPEG'S ACTIVE
TRANSPORTATION INFRASTRUCTURE STIMULUS PROJECT**

Proposals shall be submitted to:

The City of Winnipeg
Corporate Finance Department
Materials Management Division
185 King Street, Main Floor
Winnipeg MB R3B 1J1

in accordance with B5.

TABLE OF CONTENTS

PART A - PROPOSAL SUBMISSION

Form A: Proposal	1
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PART B - BIDDING PROCEDURES

B1. Submission Deadline	1
B2. Enquiries	1
B3. Confidentiality	1
B4. Addenda	1
B5. Proposal Submission	2
B6. Form A: Proposal	2
B7. Proposed Approach	2
B8. Fees	3
B9. Experience	3
B10. References	3
B11. Qualification	3
B12. Opening of Proposals and Release of Information	3
B13. Interviews	4
B14. Negotiations	4
B15. Evaluation of Proposals	4
B16. Award of Contract	5

PART D - SUPPLEMENTAL CONDITIONS

D1. Scope of Work	1
D2. Contract Administrator	1
D3. Confidentiality and Ownership of Information	2
D4. Insurance	2
D5. Commencement	2
D6. Total Performance	2
D7. Payment	2
D8. Default and Termination	2
D9. Indemnity	3
D10. Declaration of No Conflict	4
D11. Information and Reports	4
D12. Modification of Contract	4
D13. Assignment	4
D14. City not Obligated to Third Parties	4
D15. When Rights and Remedies Not Waived	4
D16. Definitions	5

PART B - BIDDING PROCEDURES

B1. SUBMISSION DEADLINE

- B1.1 The Submission Deadline is 4:00 p.m. Winnipeg time, December 8, 2009.
- B1.2 Proposals determined by the Manager of Materials to have been received later than the Submission Deadline will not be accepted and will be returned upon request.
- B1.3 The Contract Administrator or the Manager of Materials may extend the Submission Deadline by issuing an addendum at any time prior to the time and date specified in B1.1.

B2. ENQUIRIES

- B2.1 All enquiries shall be directed to the Contract Administrator identified in D2.
- B2.2 If the Bidder has enquiries, or is unsure of the meaning or intent of any provision in this document, the Bidder should submit enquiries, or request clarification from the Contract Administrator, at least five (5) Business Days prior to the Submission Deadline.
- B2.3 Responses to enquiries which, in the sole judgment of the Contract Administrator, require a correction to or a clarification of this document will be provided by the Contract Administrator to all Bidders by issuing an addendum.
- B2.4 Responses to enquiries which, in the sole judgment of the Contract Administrator, do not require a correction to or a clarification of this document will be provided by the Contract Administrator only to the Bidder who made the enquiry.
- B2.5 If the Bidder finds errors, discrepancies or omissions in this document, the Bidder shall promptly notify the Contract Administrator of the error, discrepancy or omission prior to the Submission Deadline.
- B2.6 The Bidder shall not be entitled to rely on any response or interpretation received pursuant to B2 unless that response or interpretation is provided by the Contract Administrator in writing.

B3. CONFIDENTIALITY

- B3.1 Information provided to a Bidder by the City or acquired by a Bidder by way of further enquiries or through investigation is confidential. Such information shall not be used or disclosed in any way without the prior written authorization of the Contract Administrator.
- B3.2 The Bidder shall not make any statement of fact or opinion regarding any aspect of the Request for Proposals to the media or any member of the public without the prior written authorization of the Contract Administrator.

B4. ADDENDA

- B4.1 The Contract Administrator may, at any time prior to the Submission deadline, issue addenda.
 - B4.1.1 Addenda will be available on the Bid Opportunities page at The City of Winnipeg, Corporate Finance, Materials Management Division website at <http://www.winnipeg.ca/matmgt/bidopp.asp>
 - B4.1.2 The Bidder is responsible for ensuring that he has received all addenda and is advised to check the Materials Management Division website for addenda regularly and shortly before the Submission Deadline, as may be amended by addendum.
- B4.2 The Bidder shall acknowledge receipt of each addendum in Paragraph 4 of Form A: Proposal. Failure to acknowledge receipt of an addendum may render a Proposal non-responsive.

B5. PROPOSAL SUBMISSION

B5.1 The Proposal shall consist of the following components:

- (a) Form A: Proposal (Section A);
- (b) Proposed Approach (Section B);
- (c) Fees (Section C);
- (d) Experience (Section D);
- (e) References (Section E).

B5.2 Bidders are advised that inclusion of terms and conditions inconsistent with the this document will be evaluated in accordance with B15.1(a).

Format

B5.3 Proponents should submit one (1) unbound original (marked "original") and four (4) copies plus one (1) copy in an MSOffice compatible electronic format on a standard CD. If there is any discrepancy between the electronic version and the original hard copy, the original hard copy shall take precedence.

B5.3.1 Each requirement should be addressed in a separate section clearly marked with the corresponding letter.

B5.3.2 Each section should contain no more than six(6) pages (standard 8.5x11 "), using a printing font with a 12 pitch. Any graphics included should be contained within the specified amount of pages.

B5.4 The Proposal should be submitted enclosed and sealed in an envelope clearly marked with the RFP number and the Bidder's name and address.

B5.4.1 Samples or other components of the Proposal which cannot reasonably be enclosed in the envelope may be packaged separately, but shall be clearly marked with the RFP number, the Bidder's name and address, and an indication that the contents are part of the Bidder's Proposal Submission.

B5.5 Proposals submitted by facsimile transmission (fax) or internet electronic mail (e-mail) will not be accepted.

B5.6 The City reserves the right to make additional copies of all Submissions for its internal review process and to provide such copies to its staff and external advisors.

B5.7 Proposals shall be submitted to:

The City of Winnipeg
Corporate Finance Department
Materials Management Division
185 King Street, Main Floor
Winnipeg MB R3B 1J1

B6. FORM A: PROPOSAL

B6.1 Bidders shall complete Form A: Proposal, making all required entries.

B7. PROPOSED APPROACH

B7.1 Bidders shall propose an efficient communications strategy that will solicit input from the citizens of the City of Winnipeg and the active transportation organizations in order to facilitate the successful completion of the project by the fall of 2010.

B8. FEES

- B8.1 Bidders shall submit a lump sum fee, in Canadian funds, for the Contract.
- B8.2 The Bidder shall submit a team members' hourly fee schedule, in Canadian funds, for those members assigned to the project.

B9. EXPERIENCE

- B9.1 Bidders shall submit the following information:
- (a) Familiarity and knowledge of the different types of active transportation facilities;
 - (b) Familiarity and knowledge of the active transportation community within the City of Winnipeg;
 - (c) Past work experience specific to active transportation and evidence of having successfully carried out work similar in nature and scope;
 - (d) Past work experience in communicating the intent of capital projects and soliciting feedback from citizens and organizations;
 - (e) Experience of proposed team members in active transportation and estimated percentage of their time to be assigned to the project.

B10. REFERENCES

- B10.1 Bidders shall submit:
- (a) three (3) client references for recent projects similar in size and scope. Each reference should consist of a company name, contact name, email address, phone number and a brief description of the project.

B11. QUALIFICATION

- B11.1 The Bidder shall:
- (a) undertake to be in good standing under The Corporations Act (Manitoba), or properly registered under The Business Names Registration Act (Manitoba), or otherwise properly registered, licensed or permitted by law to carry on business in Manitoba, or if the Bidder does not carry on business in Manitoba, in the jurisdiction where the Bidder does carry on business;
 - (b) be financially capable of carrying out the terms of the Contract;
 - (c) have all the necessary experience, capital, organization, and equipment to perform the Work in strict accordance with the terms and provisions of the Contract; and
- B11.2 The Bidder shall submit, within three (3) Business Days of a request by the Contract Administrator, further proof, satisfactory to the Contract Administrator, of the qualifications of the Bidder and of any proposed Subcontractor.

B12. OPENING OF PROPOSALS AND RELEASE OF INFORMATION

- B12.1 Proposals will not be opened publicly.
- B12.2 To the extent permitted, the City shall treat all Proposals as confidential, however the Bidder is advised that any information contained in any Proposal Submission may be released if required by City policy or procedures, by The Freedom of Information and Protection of Privacy Act (Manitoba), by other authorities having jurisdiction, or by law.

B13. INTERVIEWS

B13.1 The Contract Administrator may, in his sole discretion, interview Bidders during the evaluation process.

B14. NEGOTIATIONS

B14.1 The City reserves the right to negotiate details of the Contract with any Bidder. Bidders are advised to present their best offer, not a starting point for negotiations in their Proposal Submission.

B14.2 The City may negotiate with the Bidders submitting, in the City's opinion, the most advantageous Proposals. The City may enter into negotiations with one or more Bidders without being obligated to offer the same opportunity to any other Bidders. Negotiations may be concurrent and will involve each Bidder individually. The City shall incur no liability to any Bidder as a result of such negotiations.

B14.3 If, in the course of negotiations pursuant to B14.2 or otherwise, the Bidder amends or modifies a Proposal after the Submission Deadline, the City may consider the amended Proposal as an alternative to the Proposal already submitted without releasing the Bidder from the Proposal as originally submitted.

B15. EVALUATION OF PROPOSALS

B15.1 Award of the Contract shall be based on the following evaluation criteria:

- (a) compliance by the Bidder with the requirements of the Request for Proposal or acceptable deviation there from:
- (b) qualifications of the Bidder and the Subcontractors, if any, pursuant to B11:
- (c) Proposed Approach; 40%
- (d) Fees; 10%
- (e) Experience. 50%

B15.2 Further to B15.1(a), the Award Authority may reject a Proposal as being non-responsive if the Proposal Submission is incomplete, obscure or conditional, or contains additions, deletions, alterations or other irregularities. The Award Authority may reject all or any part of any Proposal, or waive technical requirements or minor informalities or irregularities if the interests of the City so require.

B15.3 Further to B15.1(b), the Award Authority shall reject any Proposal submitted by a Bidder who does not demonstrate, in his Proposal, in other information required to be submitted, during interviews or in the course of reference checks, that he is responsible and qualified.

B15.4 Further to B15.1(c), the Proposed Approach shall be evaluated based on the information submitted in accordance with B5.1(b) and B7.

B15.5 Further to B15.1(d), Fees will be evaluated based on the information submitted in accordance with B5.1(c) and B8.

B15.6 Further to B15.1(e), Experience will be evaluated based on the information submitted in accordance with B5.1(d) and B9.

B15.7 Reference checks to confirm information provided may not be restricted to only those submitted by the Bidder, and may include organizations representing Persons, known to have done business with the Bidder.

B16. AWARD OF CONTRACT

- B16.1 The City will give notice of the award of the Contract or will give notice that no award will be made.
- B16.2 The City will have no obligation to award a Contract to a Bidder, even though one or all of the Bidders are determined to be responsible and qualified, and the Proposals are determined to be responsive.
- B16.2.1 Without limiting the generality of B16.2, the City will have no obligation to award a Contract where:
- (a) the Fees exceed the available City funds for the Work;
 - (b) the Fees are materially in excess of the Fees received for similar work in the past;
 - (c) in the judgment of the Award Authority, the interests of the City would best be served by not awarding a Contract.
- B16.3 Where an award of Contract is made by the City, the City shall not be obligated to award any item to the responsible Bidder submitting the most advantageous offer for that item and shall have the right to choose the alternative which is in its best interests.
- B16.3.1 Following the award of contract, a Bidder will be provided with information related to the evaluation of his Proposal upon written request to the Contract Administrator.

PART D - SUPPLEMENTAL CONDITIONS

D1. SCOPE OF WORK

D1.1 The Work to be done under the Contract shall consist of:

Phase I

(a) Background:

- (i) The City of Winnipeg, the Government of Canada and the Province of Manitoba are funding the construction of approximately 37 bike routes within the city at an approximate cost of \$20 million. This project will expand the city's active transportation network by approximately 100 km. The Government of Canada's funding contribution requires that the construction of the 37 bike routes be completed by March 31, 2011. In essence, this means that the construction of all of the bike routes must be completed by the fall of 2010. A list of all of the bike routes and their type are included in Appendix A;
- (ii) To facilitate the delivery of all the projects within the restricted timelines, the City of Winnipeg has developed a program delivery model. The model is included in Appendix B. The model illustrates that the entire program will be managed by a Project Coordinator. In addition to the Project Coordinator there are seven engineering service providers that have had groups of bike routes assigned to them. Each of the engineering service providers will be responsible for the design and contract administration of the construction of their groups of bike routes.
- (iii) In order that the entire program is coordinated so that the entire 37 bike routes can be seamlessly integrated into the existing active transportation network, a Coordinating Consultant will coordinate the work of the engineering service providers. The design of all of the bike routes and preparation of the bid opportunities must be completed by April of 2010.

D1.2 An integral part of the design process, is a public consultation process. The extent of the consultation process, as applicable to the individual routes, will depend on both the geographical locations of the proposed bike routes and the types of bike routes.

D1.3 The City of Winnipeg has a budget of \$125,000 for the communications work.

(a) Proposed work:

- (i) Presenting a proposed efficient communications strategy that would address the needs of the program together with recommendations;
- (ii) Developing a work plan for the City so it can achieve the recommendations made in (a) above including required timelines, steps, cost estimates and identifying potential key information required for the design process

D1.4 The City may, at its option, add Phase II to the Contract, which shall consist of:

Phase II

(a) As required, assisting with the organization of a "ribbon cutting" ceremony.

D2. CONTRACT ADMINISTRATOR

D2.1 The Contract Administrator is:

W. M. Woroby, P. Eng.

Project Management Engineer

Telephone No.: (204) 794-4346

Facsimile No.: (204) 986-5302

Email: bworoby@winnipeg.ca

D3. CONFIDENTIALITY AND OWNERSHIP OF INFORMATION

D3.1 Information provided to the Contractor by the City or acquired by the Contractor during the course of the Work is confidential. Such information shall not be used or disclosed in any way without the prior written authorization of the Contract Administrator.

D4. INSURANCE

D4.1 The Contractor shall provide and maintain the following insurance coverage:

- (a) commercial general liability insurance, in the amount of at least two million dollars (\$2,000,000.00) inclusive, with The City of Winnipeg added as an additional insured, with a cross-liability clause, such liability policy to also contain contractual liability, unlicensed motor vehicle liability, non-owned automobile liability and products and completed operations, to remain in place at all times during the performance of the Work;
- (b) automobile liability insurance for owned automobiles used for or in connection with the Work in the amount of at least two million dollars (\$2,000,000.00) at all times during the performance of the Work and until the date of Total Performance.

D4.2 Deductibles shall be borne by the Contractor.

D4.3 The Contractor shall provide the City Solicitor with a certificate(s) of insurance, in a form satisfactory to the City Solicitor, at least two (2) Business Days prior to the commencement of any Work.

D4.4 The Contractor shall not cancel, materially alter, or cause each policy to lapse without providing at least thirty (30) Calendar Days prior written notice to the Contract Administrator.

D5. COMMENCEMENT

D5.1 The Contractor shall not commence any Work until he is in receipt of a notice of award from the City authorizing the commencement of the Work.

D5.2 The City intends to award this Contract by ^.

D6. TOTAL PERFORMANCE

D6.1 The Contractor shall complete the Work under this Contract **by April 2, 2010**.

D7. PAYMENT

D7.1 Fees shall be payable without deduction, including no deduction for income taxes, Canada Pension Plan or Employment Insurance premiums or contributions.

D7.2 The Contractor shall submit invoices monthly for the Services rendered and expenses paid within the previous month and the City shall pay same within 30 days of receipt thereof, subject to the approval of invoices by the Contract Administrator.

D7.3 The City may, at its option, pay the Contractor by direct deposit to the Contractor's banking institution.

D7.4 Prices from non-resident Contractors are subject to a Non-resident Withholding Tax pursuant to the Income Tax Act (Canada).

D8. DEFAULT AND TERMINATION

D8.1 The Contractor is in breach of or in default under this Contract if, at any time:

- (a) any representation or warranty made by the Contractor is false or misleading in any material respect; or

- (b) the City is reasonably of the opinion that:
 - (i) the Contractor is not carrying out the Services in a manner acceptable to the City or in accordance with the terms and conditions of this Contract; or
 - (ii) the Contractor has failed to comply with, any of its material obligations or undertakings under this Contract; and
 - (iii) the Contractor, on receiving notice in writing from the City of the breach, default or failure, has failed to remedy the breach, default or failure to the satisfaction of the City within five (5) days of receiving the notice, or in the event the breach, default or failure is such that it cannot be remedied within five (5) days, has failed to provide to the City within five (5) days of receiving the notice a plan, acceptable to the City, for remedying the breach, default or failure within a reasonable period of time; or
- (c) if any receiver or interim receiver, trustee or liquidator of all or substantially all of the Contractor's property is appointed; or if the Contractor makes an assignment for the benefit of its creditors or makes any assignment or has a receiving order made against it under the *Bankruptcy and Insolvency Act (Canada)*; or becomes bankrupt or insolvent or makes application for relief under the provisions of any statute now or hereafter in force concerning bankrupt or insolvent debtors; or takes any action whatever, legislative or otherwise, with a view to winding-up, dissolution or liquidation of the Contractor.

D8.2 If the Contractor is in breach of or in default under this Contract, the City may do or require one or more of the following:

- (a) suspend or withhold any payments due, or any part thereof, until the Contractor has remedied the breach, default or failure to the satisfaction of the City;
- (b) where the breach, default or failure is not remedied or is not capable of being remedied, terminate this Contract and any financial obligation of the City hereunder by giving notice in writing;
- (c) where the breach, default or failure is one described above, terminate this Contract and any financial obligation of the City hereunder by giving notice in writing.

D8.3 Upon notice of termination of this Contract being provided, the Contractor shall deliver to the City all reports, lists and other data and information and material utilized, collected, compiled, drawn or produced in connection with this Contract which are in its possession or under its control.

D8.4 Upon notice of termination of this Contract being provided, and upon receipt of a final statement for Services rendered, the City will pay to the Contractor such amounts as the Contractor may be entitled to receive under this Contract as a payment for Services properly rendered under this Contract up to the date of the notice. The City may set off against such payment any amounts owing to it by the Contractor.

D9. INDEMNITY

D9.1 The Contractor shall indemnify and save harmless the City from and against all claims, losses, costs, damages, suits, proceedings, or actions arising directly or indirectly out of or related to the Contractor's activities in executing the Services including the Contractor's omissions, negligence, improper acts or delays in executing the Services, for an amount equivalent to the Contract value.

D9.2 The City may settle any such claim, suit or lien and charge the Contractor with the amount paid or to be paid in effecting a settlement or which may be adjudged due by the City.

D9.3 The Contractor shall pay to the City the value of all legal services and disbursements required to defend it against any claim arising out of the Contract and in computing the value of such services no regard shall be had to the fact that the same may have been performed by a salaried employee of the City.

D9.4 The Contractor shall pay to the City all costs taxed against the Contractor in any litigation between the Contractor and the City arising out of the Contract.

D10. DECLARATION OF NO CONFLICT

D10.1 The Contractor hereby declares that this Contract is entered into in good faith on the part of the Contractor, that no member of City Council, administrative or financial officer, director or any other officer of the City has any pecuniary interest, direct or indirect, in this Contract or any other contract or part of a contract, or commission made pursuant to this Contract or to any benefit to arise there from, and agrees that it shall forfeit all claims for payment or otherwise under this Contract if any member of City Council, administrative or financial officer, director or any other officer of the City is at any time interested therein or if any interest therein is given or agreed to be given to it and as well shall refund to the City any monies paid to the Contractor by the City under this Contract.

D10.2 The Contractor declares that it has not participated in any collusive scheme or combine in connection with the Proposal or this Contract and agrees that it shall forfeit all claims for payment or otherwise under this Contract if it should ever be established that this declaration is false and as well shall refund to the City any monies paid to the Contractor by the City under this Contract.

D11. INFORMATION AND REPORTS

D11.1 The Contractor shall, at such time and in such form as the City may require, furnish such periodic reports concerning the status of the Services, such statements, certificates, approvals and copies of proposed and executed plans and claims and other information relative to the Services as may be requested by the City. The Contractor shall furnish the City, upon request, with copies of all documents and other materials prepared or developed in relation with or as part of the Services.

D12. MODIFICATION OF CONTRACT

D12.1 This Contract may be modified by the parties hereto only by a written supplemental agreement executed by both parties.

D13. ASSIGNMENT

D13.1 The Contractor shall not voluntarily or by operation of law assign or otherwise transfer the obligations incurred on its part pursuant to the terms of this Contract without the prior written consent of the City. Any attempted assignment or transfer by the Contractor of its obligations without such consent shall be wholly void.

D14. CITY NOT OBLIGATED TO THIRD PARTIES

D14.1 The City shall not be obligated or liable hereunder to any party other than the Contractor.

D15. WHEN RIGHTS AND REMEDIES NOT WAIVED

D15.1 In no event shall the making by the City of any payment to the Contractor constitute or be construed as a waiver by the City of any breach of covenant, or any default which may then exist, on the part of the Contractor and the making of any such payment by the City while any such breach or default exists shall in no way impair or prejudice any right or remedy available to the City in respect of such breach or default.

D15.2 The waiver by either party of any breach of any provision of this Contract shall not operate or be construed as a waiver of any subsequent breach.

D16. DEFINITIONS

D16.1 Where used in this Request for Proposal:

- (a) "Award Authority" means the authority having the jurisdiction to award the Contract according to the City's by-laws, policies or procedures;
- (b) "Bidder" means any person submitting a Proposal for the Work;
- (c) "Business Day" means any Calendar Day, other than a Saturday, Sunday, or a statutory or civic holiday;
- (d) "City" means The City of Winnipeg as continued under The City of Winnipeg Charter, Statutes of Manitoba 2002, c. 39, and any subsequent amendments thereto;
- (e) "Contract" means the combined documents consisting of either:
 - (i) the agreement forwarded to the Contractor and all schedules thereto (consisting of the Request for Proposal and any documents (and Drawings) referred to and incorporated therein) together with the Proposal and any submissions required to be made by the Contractor after award, and all amendments to the foregoing; or
 - (ii) the Purchase Order prepared and forwarded to the Contractor which shall be deemed to include the Request for Proposal and any documents (and Drawings) referred to and incorporated therein, together with the Proposal and any submissions required to be made by the Contractor after award and all amendments to the foregoing.
- (f) "Contract Administrator" means the person designated as such in the Supplemental Conditions;
- (g) "Contract Price" means the price agreed upon for the Work and any adjustments thereto which may be required or agreed to pursuant to the Contract;
- (h) "Contractor" or "Consultant" means the person undertaking the performance of the Work under the terms of the Contract;
- (i) "Council" means the Council of The City of Winnipeg;
- (j) "Manager of Materials" means the City employee holding that office or, if applicable, the successor to the authority or responsibility of such office;
- (k) "may" indicates an allowable action or feature which will not be evaluated;
- (l) "must" or "shall" indicates a mandatory requirement which will be evaluated on a pass/fail basis;
- (m) "Person" means an individual, firm, partnership, association or corporation, or any combination thereof, and includes heirs, administrators, executors or legal representatives of a person;
- (n) "Proposal" means the offer contained in the Proposal Submission;
- (o) "Proposal Submission" means that portion of the Request for Proposal which must be completed or provided and submitted by the Submission Deadline in order to constitute a responsive Proposal;
- (p) "Request for Proposal" means the Proposal Submission, the Bidding Procedures, the Supplemental Conditions, the Specifications (where applicable), the Drawings (where applicable) and all addenda;
- (q) "should" indicates a desirable action or feature which will be evaluated on a relative scale;
- (r) "Site" means the lands and other places, including structures, on, under, in or through which the Work is to be performed but does not include a Contractor's Facility;
- (s) "Subcontractor" means a person contracting with the Contractor for the performance of a part or parts of the Work and includes a Subcontractor's subcontractor;
- (t) "Submission Deadline" means the time and date set out in the Bidding Procedures for final receipt of Bids;

- (u) "Supplemental Conditions" means the portion of the Request for Proposal by that name which sets out terms and conditions specific to the Contract.
- (v) "Total Performance" means that the entire Work has been performed in accordance with the Contract;
- (w) "Work" means the carrying out and the doing of all things, whether of a temporary or permanent nature, that are to be done by the Contractor pursuant to the Contract.

APPENDIX A

Project	Location	Length km	Type
Ellice/St. Mathews Bikeway	Barry St to Garry St	5.5	Bike Boulevard
Brazier/Roch Bikeway	Midwinter Ave to Sutton Ave	7.5	Bike Boulevard
Jubilee Ave	Pembina Hwy to Cockburn St	0.8	Bike Boulevard
Alexander/Pacific Bikeway	King st to King Edward St	6	Bike Boulevard
Eugenie/Des Meurons Bikeway	St. Mary's to Fermore	4.3	Bike Boulevard
St. Charles/Flora	Pritchard to Higgins	0.7	Bike Boulevard
Sherbrook/Maryland bike Lanes	Maryland Bridge to Alexander	5	Bike Boulevard
York Bike Lanes	Main St to Portage Ave	1.3	Bike Boulevard
St. Mary Bike Lanes	Main St to Portage Ave	1.5	Bike Boulevard
Grosvenor Bikeway	Centenial St to Wellington Cresc.	3.5	Bike Boulevard
Fleet/Warsaw Bikeway	Centenial St to Nassau St	4.5	Bike Boulevard
Kildare Bikeway	Plessis Rd to Chadwick Cresc.	4.5	Bike Boulevard
Machray Bikeway	Main St to Keewatin	6	Bike Boulevard
Hay Bikeway	Brandon Ave to Montgomery Ave	1.5	Bike Boulevard
Pritchard Bikeway	Main St to Keewatin	6	Bike Boulevard
Berry	Assiniboine Ave to Ellice Ave	1.75	Bike Boulevard
Harrow	Pembina Hwy to Wellington Cresc	2.5	Bike Boulevard
Nassau	Roslyn Rd to Grant	1.5	Bike Boulevard
Bannatyne/mcDermot Bikeway	Waterfront Dr to Sherbrock St	8	Bike Lane/Sharrow
Omand's Creek Bridge	Over Omand's Creek		Bridge
Silver Ave	Sturgeon Rd to Barry St	4.5	Pathway
Moray Pathway	Ness ave to Murry Park Rd	0.9	Pathway
Transcona Trail Phase I	Regent Ave to Day St	3	Pathway
Transcona Trail Phase II	Day St to Peremeter Hwy	2.75	Pathway
Dugald Rd	Plessis Rd to Lagimodiere Blvd	3.3	Pathway
Wilkes Ave	Victor Lewis Dr to Waverley St	0.75	Pathway
Waverley	North of Buffalo Pl	0.25	Pathway
Sommerville to Seal	Across hydro corridor	0.15	Pathway
Sherwin Pathway	Saskatchewan Ave to Notre Dame Ave	1.25	Pathway
Rue Archibald	Fermore to Guilbault St	2	Pathway
Bison	Pembina Hwy to Barnes St	0.6	Pathway
Lagimondiere	Bishop Grandin Blvd to Fermor	1.75	Pathway
Dakota/Dunkirk pathway	Ward Ave to Bishop Grandin Blvd	3.5	Pathway
Dakota/Dunkirk pathway	Bishop Grandin Blvd to Fermor	2.25	Pathway
Kildonan Golf Course	Kildonan Park to Chief Peguis Bridge	0.75	Pathway
Seine River	Shorehill Drive to Creek Bend Rd		Pathway
Assiniboine Bikeway	Osborne to Main St	2	Separate Bike Lane
Total		100.05	

APPENDIX B

2010 AT Projects Program Delivery Model

