

# 2005 Adopted Operating Budget





March 22, 2005

### THE CHALLENGES

- Beginning the budget process with a significant shortfall
- City's commitment to a competitive tax environment
- Maintaining service levels to meet program needs
- Infrastructure maintenance and renewal requirements
- Inflationary increases



### **HIGHLIGHTS**

- No increase in property taxes 8 years of tax freezes and reductions
- Business taxes:
  - rate for downtown businesses reduced to 7.75%
  - rate for other businesses frozen for the 10th year in a row
- Reduced fares for seniors' regular transit tickets and passes
- Funding for public safety remains a priority
- Front line essential services maintained
- Continuing fiscal restraint

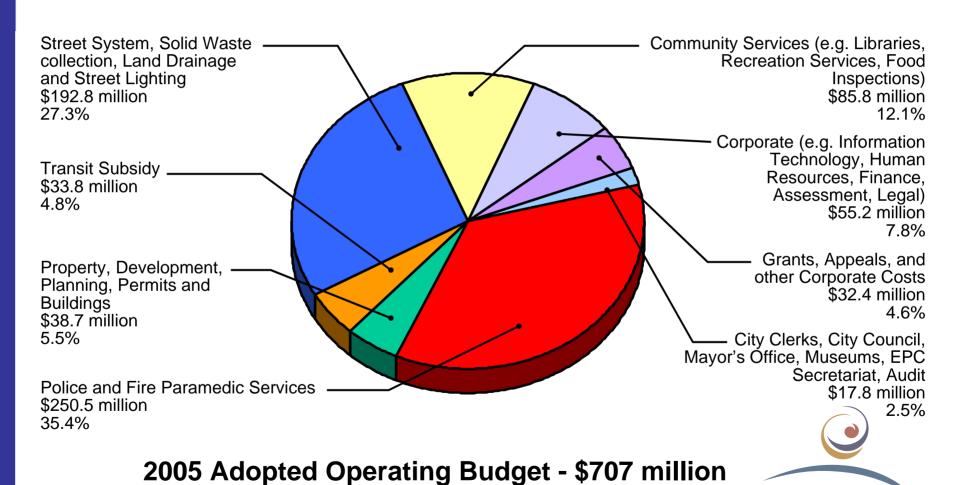
### **BUDGET SUMMARY**

In Millions of \$	2004 Adopted Budget	2005 dopted Budget
REVENUE		
Property Taxes	\$ 387.6	\$ 391.5
Business Taxes	61.9	59.2
Net Taxes Added (property and business)	4.8	11.1
Other	239.9	245.2
TOTAL	\$ 694.2	\$ 707.0
EXPENDITURES		
Departmental	\$ 628.7	\$ 640.8
Corporate	65.5	66.2
TOTAL	\$ 694.2	\$ 707.0
SURPLUS / (DEFICIT)	\$ -	\$ -



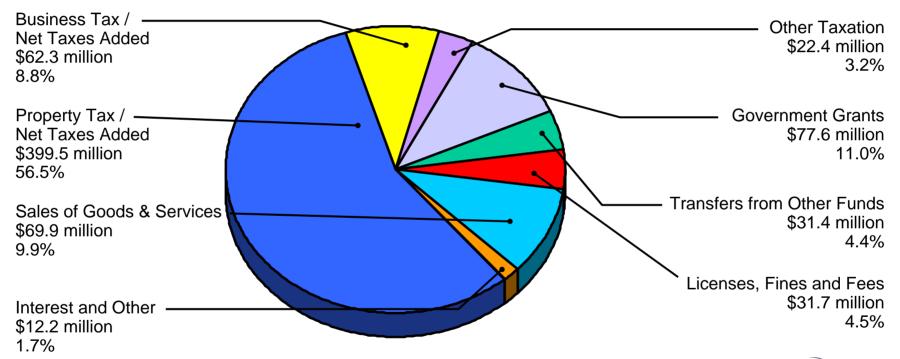


# HOW IS THE MONEY SPENT IN THE OPERATING BUDGET?



Tax-Supported

# WHERE DOES THE MONEY COME FROM IN THE OPERATING BUDGET?



2005 Adopted Operating Budget - \$707 million



## A SAMPLE HOME ASSESSED AT \$100,000 IN 1999

Homeowners are paying lower municipal property taxes now than they did in 1999. The inflation adjusted reduction is much higher.

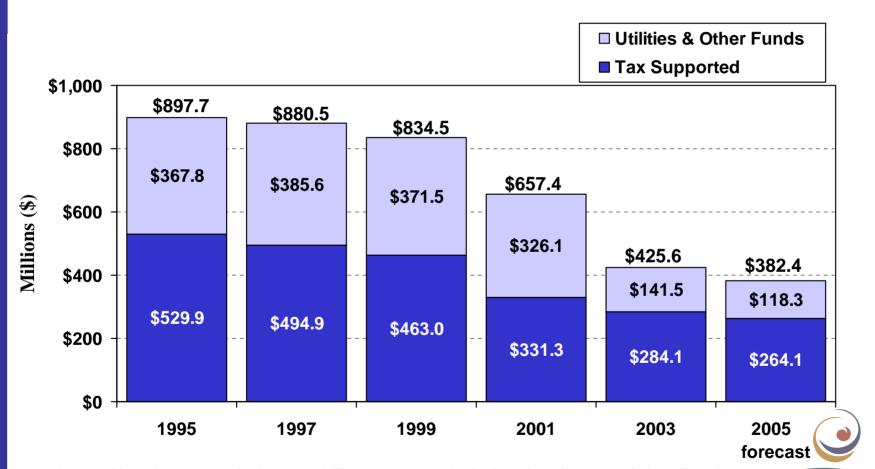


	1999	2000	2001	2002	2003	2004	2005
Municipal property taxes (excludes school taxes):	\$1,506	\$1,476	\$ 1,446	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416
Decrease from 1999: Amount		\$ (30)	\$ (60)	\$ (90)	\$ (90)	\$ (90)	\$ (90)

Due to the 2002 reassessment, the home's assessment for 2002 to 2005 is \$106,000.

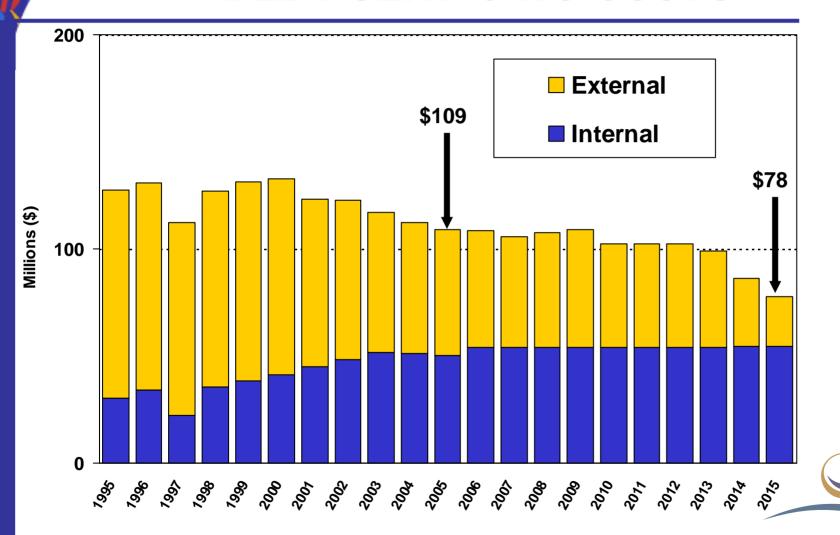


### TOTAL NET DEBENTURE DEBT



Note: Civic Accommodations and Transit are included with Utilities & Other Funds. Net debenture debt decreased by 57% from 1995 to 2005. Net tax-supported debenture debt decreased by 50% from 1995 to 2005.

# TAX-SUPPORTED DEBT SERVICING COSTS



Excludes Civic Accommodations and Transit.

#### COUNCIL ADOPTION OF THE 2005 OPERATING BUDGET

On March 22, 2005 Council adopted the following recommendations:

- 1. That the 2005 Operating Budget as tabled at the Executive Policy Committee meeting of February 25, 2005, and amended by Recommendation 2, be adopted.
- 2. That the following additions to the Tax-Supported Operating Budget be made, namely:
  - A. That the 2005 Community Services Department budget be increased by \$100,000 for library materials;
  - B. That the 2005 Public Works Department budget be increased by \$200,000 as a contribution toward the City's costs to relocate the Manitoba Hydro transmission lines in the vicinity of Whittier Park;
  - C. That the City Clerk's Department budget be increased by \$30,000 in 2005 and 2006 to increase Local Per Capita Grants;

with offsetting reductions in corporate costs.

- 3. That the 2006 Projection as outlined in the financial summary tabled at the Executive Policy Committee meeting of February 25, 2005, as amended by Recommendation 2 above, be adopted in principle.
- 4. That the City's 2005 mill rate remain fixed at the 2002 level of 29.686.
- 5. That the City's business tax rate for 2005 be set at 7.75% for the downtown geographic area as defined in the Downtown Winnipeg By-law No. 100/2004, and remain frozen at the 1996 level of 9.75% for areas outside the downtown.
- 6. That the price of seniors' regular transit tickets and passes be reduced effective July 1, 2005 (a further 25% discount for a total 50% discount from full regular pricing) as follows:
  - A. Ten (10) tickets be reduced from \$12.00 to \$9.00;
  - B. A Super Pass (Monday to Sunday) be reduced from \$12.00 to \$9.00; and
  - C. A monthly bus pass be reduced from \$46.20 to \$34.65.

- 7. That \$5 million in previously approved 2005 capital projects be held back and not proceeded with to reduce debt and finance charges in the tax-supported operating budget, and that the City's capital requirements, including these projects, be reconsidered when the City receives new gas tax revenues. Specifically:
  - A. That \$1,319,000 for Public Works' streets program relating to St. Mary's Road from Dunkirk Drive to Greendell Avenue be referred to the 2006 Capital Budget process.
  - B. That funding in an amount of \$1,000,000 for Public Works' local street renewal program be reduced, inasmuch as surplus funds from last year's program exist to complete the 2005 approved capital works.
  - C. That the 2005 Capital Budget be reduced by \$1,581,000 for the Redwood Bridge, and that expenditures be authorized before the 2006 Capital Budget is adopted in this amount as a first call on the 2006 Capital Budget to allow timely tendering of contracts.
  - D. That \$100,000 for Cemeteries Improvements be referred to the 2006 Capital Budget process.
  - E. That the Combined Sewer Flood Relief project be reduced by \$670,000 and the Combined Sewer Renewals project be reduced by \$330,000 and that frontage levy financing in these amounts be applied to approved street renewal capital works included in the 2005 Capital Budget.
- 8. That 2005 funding of \$940,000 for the City's Affordable Housing Initiative be provided from the General Purpose Reserve to the Housing Rehabilitation Investment Reserve for the following programs:
  - A. \$140,000 for Flora Place Redevelopment
  - B. \$200,000 for Aboriginal Housing
  - C. \$600,000 for the 4 Housing Improvement Zones (\$150,000 each for William Whyte, Spence, North Point Douglas and West Broadway)
- 9. That the transfers to/from utility operations and reserves, as well as the fees and charges outlined in the tax-supported budget submission be approved.
- 10. That the regulations governing the Fiscal Stabilization Reserve be amended to permit transfers to or from this Reserve to offset any variance in the revenue projections for net supplementary taxes used in the budget and the actual amounts achieved, and that any corresponding transfers be approved.

- 11. That, in accordance with subsection 215(4) of The City of Winnipeg Charter with respect to Special Service Units, authorization be given to the Fleet Management Agency SOA to finance a portion of its fleet purchase requirements through external sources, including from the City's bank, or from any other persons or corporations, including The City of Winnipeg Sinking Fund Trustees, of up to \$6 million, in order to discontinue advance payments from City departments, thereby reducing the pressure on their operating budgets, and that the Fleet Management Agency SOA report back on any further future financing requirements.
- 12. That the City Solicitor/Manager of Legal Services be instructed to prepare the necessary by-law(s) to implement the above recommendations.
- 13. That the Proper Officers of the City be authorized to do all things necessary to implement the intent of the foregoing.

# THE CITY OF WINNIPEG 2005 and 2006 Operating Budget *TAX-SUPPORTED SUMMARY*

	2004	2005		Expl.	2006
	Budget	Budget	Variance	No.	Projection
Revenue:					
Property tax	\$ 387,657,243	\$ 391,507,129	\$ 3,849,886	1	\$ 396,164,835
Net property taxes added	4,000,000	8,000,000	4,000,000	2	4,000,000
Business tax	62,662,410	62,273,198	(389,212)	3	66,107,640
Other taxation	20,975,410	22,422,558	1,447,148	4	22,592,813
Government grants	73,066,116	77,617,329	4,551,213	5	82,403,207
Regulation fees	34,431,142	31,678,132	(2,753,010)	6	33,479,601
Sale of goods and services	68,681,620	69,900,469	1,218,849	7	70,835,494
Interest	13,608,119	11,344,118	(2,264,001)	8	8,629,463
Transfers from other funds	28,277,517	31,450,155	3,172,638	9	31,678,567
Other	874,170	806,133	(68,037)	10	802,235
<b>Total Revenue</b>	\$ 694,233,747	\$ 706,999,221	\$ 12,765,474		\$ 716,693,855
					_
Expenditures:					
Departmental:					
Public Works	\$ 147,639,418	\$ 149,798,243	\$ 2,158,825	11	\$ 155,614,428
Police Service	140,569,649	146,695,427	6,125,778	12	149,600,970
Fire Paramedic Service	103,164,755	103,784,751	619,996	13	107,014,040
Community Services	83,029,959	85,813,552	2,783,593	14	89,468,342
Planning, Property and Development	39,293,844	38,729,974	(563,870)	15	39,770,357
Water and Waste	33,467,772	33,433,298	(34,474)	16	33,484,625
Street Lighting	9,609,939	9,521,957	(87,982)	17	10,028,023
Corporate Information Technology	16,259,739	16,518,984	259,245	18	15,314,974
Corporate Finance	14,979,765	12,883,495	(2,096,270)	19	13,150,510
Property Assessment	11,972,498	12,417,554	445,056	20	12,695,975
Corporate Services	9,213,240	10,420,857	1,207,617	21	9,543,426
CAO Secretariat	2,821,842	2,941,970	120,128	22	2,987,067
City Clerks	10,565,128	11,355,944	790,816	23	11,608,973
Other departments	6,143,137	6,454,029	310,892	24	6,527,456
Sub-total Departmental	\$ 628,730,685	\$ 640,770,035	\$ 12,039,350	•	\$ 656,809,166
Corporate:					
Debt and finance charges	\$ 12,455,640	\$ 10,472,861	\$ (1,982,779)	25	\$ 7,341,337
Taxes	6,159,000	6,282,000	123,000	26	6,407,662
Insurance and damage claims	3,553,397	3,671,947	118,550	27	3,777,170
Corporate employee benefits	5,006,790	3,227,879	(1,778,911)	28	3,310,748
Contribution to Transit	35,454,438	33,830,967	(1,623,471)	29	38,085,389
Grants/payments to other authorities	6,716,528	7,077,212	360,684	30	7,075,522
Other	(3,842,731)	1,666,320	5,509,051	31	10,519,788
Sub-total Corporate	\$ 65,503,062	\$ 66,229,186	\$ 726,124		\$ 76,517,616
Total Expenditures	\$ 694,233,747	\$ 706,999,221	\$ 12,765,474		\$ 733,326,782
Shortfall	\$ -	\$ -	\$ -	i.	\$ (16,632,927)

**Note:** 2004 Budget restated to allocate certain corporate accounts to the responsible department (e.g. grants).

#### **2005 Operating Budget**

#### TAX-SUPPORTED REVENUE - 2005 Compared to 2004

Expl. No.	Variance Explanations	<b>Change</b>
1	Property tax  No increase in property tax rate. Revenue estimate adjusted	\$ 3,849,886
	for projected taxable assessment base for 2005.	
2	Net property taxes added  Net increase in property taxes for any properties added to or deleted from the property assessment roll after property tax bills are issued.	\$ 4,000,000
3	Business tax  Business tax rate for the downtown geographic area reduced to 7.75%. Business tax rate for areas outside downtown frozen at 1996 level of 9.75%. Revenue estimate adjusted for projected assessment base for 2005.	\$ (389,212)
4	Other taxation	
	Increase in estimated Electricity and Gas Tax revenue.  Increase in Entertainment Tax revenue completely offset by increased refunds.	\$ 1,023,276 441,400
	Decrease in local improvement taxes.	 (17,528)
	Total	\$ 1,447,148
5	Government grants	
	Request for additional provincial cost-sharing / grants.  Decrease in Provincial Tax-sharing grant reflects 2004 actual grant.	\$ 6,000,000 (1,483,430)
	Other Provincial and Federal grant revenue.	34,643
	Total	\$ 4,551,213

#### **2005 Operating Budget**

#### TAX-SUPPORTED REVENUE - 2005 Compared to 2004

Expl. No.	Variance Explanations		<b>Change</b>
6	Regulation fees		
	Decrease in revenue budget for Photo Safety Technology Program.	\$	(4,000,195)
	Increase in development fees revenue based on Councilapproved revised fee structure.		600,000
	Increase in revenue related to temporary surcharge on development applications to cover costs for a review of the Zoning By-law.		200,000
	Other increases, primarily building and street cut permit revenue.		447,185
	Total	\$	(2,753,010)
7	Sale of goods and services		
	Increase in revenue from Ambulance user fees as a result of increased call volume.	\$	593,782
	Athletic fields additional revenue to go toward increased maintenance, as approved by Council on November 24, 2004.		270,000
	Introduction of a \$0.50 monthly Tax Instalment Payment Plan (TIPP) administration fee, effective July 1, 2005.		200,000
	Miscellaneous revenue.		155,067
	Total	\$	1,218,849
8	Interest		
	Reduced contribution from the Sinking Fund to \$4.1 million.	\$	(2,200,000)
	Decrease in other interest and debt charges recoverable.	ф	(64,001)
	Total	\$	(2,264,001)

#### **2005 Operating Budget**

#### TAX-SUPPORTED REVENUE - 2005 Compared to 2004

Expl. <u>No.</u>	<b>Variance Explanations</b>	<b>Change</b>
9	Transfers from other funds	
	Increases / (decreases) in transfers from utilities and other	
	funds as follows:	
	- Fleet Management Agency	\$ 2,919,467
	- Water Utility	603,366
	- Sewer Utility	558,313
	- Solid Waste Disposal Utility	492,295
	- Civic Accommodations Fund	396,719
	- Assiniboine Park Enterprise Fund	117,012
	- Glacial Sand and Gravel Special Operating Agency	50,575
	- Winnipeg Golf Services Special Operating Agency	19,554
	- Facilities Maintenance	15,337
	- General Purpose Reserve	(2,000,000)
	Total	\$ 3,172,638
10	Other revenue	\$ (68,037)
Total F	Revenue Variance	\$ 12,765,474

#### **2005 Operating Budget**

Expl. No.	Variance Explanations		<b>Change</b>
11	Public Works		
	Increase in funding for Council's Strategic Infrastructure Reinvestment Policy.	\$	1,922,289
	Increase in salaries and benefits.		1,844,868
	Increase in fleet charges.		342,447
	Increase in athletic field maintenance as approved by Council on November 24, 2004.		270,000
	Contribution toward the City's costs to relocate the Manitoba Hydro transmission lines in the vicinity of Whittier Park.		200,000
	Decrease in debt and finance charges.		(1,774,652)
	GST savings due to full rebate.		(715,698)
	Miscellaneous.		69,571
	Total	\$	2,158,825
12	Police Service Increase in salaries and benefits. Decrease due to completion of radio purchases in 2004. GST savings due to full rebate. Savings in maintenance costs due to delay in new computerized dispatch system implementation. Miscellaneous. Total	\$	7,415,161 (525,808) (427,667) (338,578) 2,670 <b>6,125,778</b>
13	Fire Paramedic Service Increase in salaries and benefits. Inflationary increase for operational costs. Decrease in fleet charges due to discontinuance of advance payments. Decrease in debt and finance charges. Total	\$ <b>\$</b>	1,121,206 868,703 (1,234,772) (135,141) <b>619,996</b>

#### **2005 Operating Budget**

Expl. No.	Variance Explanations		<b>Change</b>
14	Community Services		
	Increase in salaries and benefits.	\$	1,552,005
	Increase in transfer to Public Works for facilities		476,603
	maintenance.		
	Increase in debt and finance charges.		240,307
	Increase in transfer to Library Reserve.		186,435
	Other operational cost increases, including an increase of \$100,000 for library materials budget.		328,243
	Total	\$	2,783,593
15	Planning, Property and Development  Fund Heritage Investment Reserve from year end surpluses.  GST savings due to full rebate.  Non-recurring land transfer costs / real property purchases.  Increase in salaries and benefits.  Increase in debt and finance charges.  Additional funding to review Zoning By-law.  Other operational cost increases.  Total	\$ <b>\$</b>	(1,200,000) (599,158) (520,000) 964,265 347,915 200,000 243,108 (563,870)
16	Water and Waste  Decrease in debt and finance charges for land drainage.  Decrease in fleet charges for garbage collection due to discontinuance of advance payments.  Increase in salaries and benefits.  Other operational cost increases.	\$	(512,163) (477,304) 314,928 640,065
	Total	\$	(34,474)
17	Street Lighting Miscellaneous adjustments.	\$	(87,982)

#### **2005 Operating Budget**

Expl. <u>No.</u>	Variance Explanations	Change
18	Corporate Information Technology  Transfer in responsibility for sustainment of new enterprise resource planning system, net of savings from decommissioning of the mainframe.	\$ 1,109,513
	Increase in salaries and benefits.	392,987
	Decrease in debt and finance charges.	(934,655)
	Net operational cost decreases, including increased recoveries for service.	(308,600)
	Total	\$ 259,245
19	Corporate Finance  Decrease in costs, primarily due to transfer of responsibility for sustainment of new enterprise resource planning system.  Responsibility rests with Corporate Information Technology and Corporate Services.  Transfer funding for Emergency Preparedness function to	\$ (1,958,455) (253,739)
	CAO Secretariat as approved by Council.  Increase in debt and finance charges.	115,924
	Total	\$ (2,096,270)
20	Property Assessment Increase in salaries and benefits. Increase in debt and finance charges. Other operational cost increases, primarily facilities costs. Total	\$ 235,187 117,481 92,388 <b>445,056</b>

#### **2005 Operating Budget**

Expl. No.	Variance Explanations		<u>Change</u>
21	Corporate Services Transfer in negotiated CUPE training funds from corporate	\$	1,000,000
	accounts.  Transfer in responsibility for sustainment of new enterprise resource planning system for human resource components.		202,259
	Other operational cost increases.		5,358
	Total	\$	1,207,617
22	CAO Secretariat  Transfer in Emergency Preparedness function as approved by Council.  Transfer funding for Coordinator of Environmental Initiatives	\$	253,739 78,340
	from EPC Secretariat as approved by Council.  Reduce staffing and operational costs.		(211,951)
	Total	\$	120,128
23	City Clerks Increase in funding for the Winnipeg Arts Advisory Council.	\$	500,000
	Increase in Board of Revision costs related to the 2006 reassessment process.	Ψ	394,025
	Increase for Local Per Capita Grants.		30,000
	Grant to the Manitoba Theatre for Young People as approved by Council.		25,000
	Reduce other festivals funding.		(150,000)
	Other operational cost decreases.		(8,209)
	Total	\$	790,816

#### **2005 Operating Budget**

Expl. No.	Variance Explanations	<b>Change</b>
24	Other departments	
	Funding for administration of the Winnipeg Partnership Agreement.	\$ 250,000
	Increase in funding for Audit Department.	112,576
	Increase in funding for Seven Oaks Museum as recommended by Lord Selkirk-West Kildonan Community Committee.	2,000
	Transfer funding for Coordinator of Environmental Initiatives from EPC Secretariat to CAO Secretariat as approved by Council.	(78,340)
	Other increases.	24,656
	Total	\$ 310,892
25	<b>Debt and finance charges</b> Decrease in Corporate debt and finance charges.	\$ (1,982,779)
26	Taxes Increase in payroll and other taxes.	\$ 123,000
27	Insurance and damage claims Increase in budget for insurance premiums and damage claims.	\$ 118,550
28	Corporate employee benefits  Transfer negotiated CUPE training funds to Corporate Services budget.	\$ (1,000,000)
	Reduced benefit costs, primarily sick leave and other severance pay requirements.	(778,911)
	Total	\$ (1,778,911)

#### 2005 Operating Budget

Expl. <u>No.</u>	Variance Explanations	<b>Change</b>
29	Contribution to Transit  Decrease in contribution to Transit (refer to variance explanation #6 under "Utility Operations" section of this document for additional information on Transit).	\$ (1,623,471)
30	Grants/payments to other authorities * Increase in entertainment and business taxes rebated. Net change in other grants and payments to other authorities, including non-recurring, one-time funding in 2004 of \$275,000 for the Junos.	\$ 841,400 (480,716)
	Total	\$ 360,684
31	Other  Allocate GST rebate to departments as savings will occur in departmental budgets.  Reduce other corporate expenditures, primarily provisions for doubtful accounts and cost increases.  Total	\$ 7,000,000 (1,490,949) <b>5,509,051</b>
	Total Expenditure Variance	\$ 12,765,474

<sup>\*</sup> Note: See page 11 for list of grants and payments to other authorities included in the 2005 Operating Budget.

#### 2005 Operating Budget

#### Listing of Grants and Payments to Other Authorities

	2005
<b>Corporate Grants and Payments to Other Authorities</b>	 
Children's Museum	\$ 67,000
Convention Centre	2,200,000
Corporate Grants - Minimal Municipal Services	300,000
Destination Winnipeg	1,228,000
Elmwood Cemetery	103,000
True North - Business Tax Grant	400,000
True North - Refund of Entertainment Tax	1,500,000
Winnipeg Enterprises - Refund of Entertainment Tax	660,000
Winnipeg Enterprises Amateur Use	75,000
Winnipeg Goldeyes - Property Tax Grant	82,800
Winnipeg Goldeyes - Refund of Entertainment Tax	345,930
Winnipeg Harvest	50,000
Winnipeg Library Board	65,482
Subtotal	\$ 7,077,212
Other Grants and Payments to Other Authorities	
Age and Opportunity Centre	\$ 89,000
Art City	100,000
Block Parents	17,165
Broadway Neighbourhood Centre	115,000
CentreVenture	250,000
Citizens for Crime Awareness	31,795
Citizenship Council of Manitoba	27,000
Cultural Grants	3,674,552
Festival Du Voyageur	40,000
Fort Whyte Centre	40,000
Heritage Winnipeg Corporation	9,000
Housing and Urban Renewal	109,900
Les Jeux de la Francophonie Canadienne	200,000
Local Grants	141,090
Main Street Project	96,000
Manitoba Refugee Sponsorship Assurance Program	30,000
Manitoba Theatre for Young People	25,000
Manitoba Wildlife Federation	5,000
Mediation Services	5,000
National Volleyball Teams	75,000
Pavilion	70,000
Pritchard Place Drop In Centre	40,000
Promotional Pins, etc.	25,000
Rossbrook House	224,339
Senior Citizen Directorate	17,850
Street Festivals	150,000
Take Pride Winnipeg	180,000
Winnipeg Housing Rehabilitation Corporation	200,000
Subtotal	\$ 5,987,691
<b>Total Grants and Payments to Other Authorities</b>	\$ 13,064,903

#### THE CITY OF WINNIPEG 2005 and 2006 Operating Budget UTILITY OPERATIONS

	2004 Adopted	2005 Adopted		Expl.	2006
	Budget	Budget	Variance	No.	Projection
	\$	\$	\$		\$
Civic Accommodations					
Revenue	29,925,481	30,983,908	1,058,427		31,687,305
Expenditure	29,925,481	30,983,908	1,058,427		31,687,305
Surplus/(Deficit)		-	-	_ 1 _	
<b>Facilities Maintenance</b>					
Revenue	25,764,509	26,436,552	672,043		26,979,573
Expenditure	25,764,509	26,436,552	672,043		26,979,573
Surplus/(Deficit)	-	-	-	2	-
Sewage Disposal					
Revenue	85,055,933	95,084,007	10,028,074		111,497,622
Expenditure	81,240,608	84,468,922	3,228,314		92,738,848
Surplus/(Deficit)	3,815,325	10,615,085	6,799,760	3	18,758,774
Solid Waste Disposal					
Revenue	14,714,079	15,898,483	1,184,404		16,570,500
Expenditure	16,600,151	17,510,231	910,080		15,837,993
Surplus/(Deficit)	(1,886,072)	(1,611,748)	274,324	4	732,507
Waterworks					
Revenue	75,174,628	75,675,765	501,137		76,000,170
Expenditure	70,223,575	70,596,280	372,705		72,022,273
Surplus/(Deficit)	4,951,053	5,079,485	128,432	5	3,977,897
Transit					
Revenue	107,483,821	107,928,927	445,106		113,409,924
Expenditure	107,483,821	107,928,927	445,106		113,409,924
Surplus/(Deficit)	<u> </u>	-	-	6	<u> </u>
Total					
Revenue	338,118,451	352,007,642	13,889,191		376,145,094
Expenditures	331,238,145	337,924,820	6,686,675		352,675,916
Surplus/(Deficit)	6,880,306	14,082,822	7,202,516		23,469,178

#### **2005 Operating Budget**

#### UTILITY OPERATIONS - 2005 Compared to 2004

Expl. <u>No.</u>	<u>Variance Explanations</u>	Change	
1	Civic Accommodations		
	Revenue Changes:		
	Full cost recovery from client departments.	\$	1,058,427
	Expenditure Changes:		
	Increase in debt and finance charges.	\$	654,088
	Increase in salaries and benefits.		67,783
	Other operational cost increases, primarily related to facility maintenance.		336,556
		\$	1,058,427
	Variance	\$	
2	Facilities Maintenance		
	Revenue Changes:		
	Full cost recovery from client departments.	\$	672,043
	Expenditure Changes:		
	Operational cost increases including maintenance for recreational facilities.	\$	523,908
	Increase due to new 7% retail sales tax on certain services.		148,135
		\$	672,043
	Variance	\$	<u> </u>
3	Sewage Disposal		
	Revenue Changes:		
	Increase in Sewer services revenue.	\$	10,103,000
	Decrease in other revenue.		(74,926)
		\$	10,028,074
	Expenditure Changes:		
	Increase in municipal taxes.	\$	1,300,000
	Increase in salaries and benefits.		643,162
	Increase in debt and finance charges.		503,589
	Increase in sewage treatment plant operating costs.		360,000
	Other operational cost increases, primarily engineering support.		421,563
	Leaves in Country	\$	3,228,314
	Increase in Surplus	\$	6,799,760

#### **2005 Operating Budget**

#### UTILITY OPERATIONS - 2005 Compared to 2004

Expl. <u>No.</u>	Variance Explanations	Change
4	Solid Waste Disposal	
	Revenue Changes:	
	Increase in recycling revenues.	\$ 880,081
	Increase in landfill revenues.	221,250
	Miscellaneous.	83,073
		\$ 1,184,404
	Expenditure Changes:	
	Increase in cost of recycling contracts.	\$ 1,168,112
	Decrease in debt and finance charges.	(319,285)
	Other operational cost increases.	 61,253
		\$ 910,080
	Decrease in Deficit	\$ 274,324
5	Waterworks	
	Revenue Changes:	
	Increase in Water sales revenue.	\$ 252,000
	Other revenue, primarily interest income.	249,137
		\$ 501,137
	Expenditure Changes:	
	Increase in salaries and benefits.	\$ 1,503,573
	Decrease in transfer to Water Treatment Reserve.	(1,371,000)
	Other operational cost increases including implementation of ultra-	240,132
	violet treatment of the water supply.	
		\$ 372,705
	Increase in Surplus	\$ 128,432

#### **2005 Operating Budget**

#### UTILITY OPERATIONS - 2005 Compared to 2004

Expl.		
No.	<b>Variance Explanations</b>	Change
6	Transit	
	Revenue Changes:	
	Increase in passenger revenue, net of implementation of further	\$ 2,040,000
	reduced fares for seniors' tickets and passes. Seniors are those	
	passengers aged 65 and over.	
	Decrease in contribution from tax support required.	(1,623,471)
	Miscellaneous.	28,577
		\$ 445,106
	Expenditure Changes:	
	Increase in salaries and benefits.	\$ 2,081,717
	Increase in diesel fuel and lubricant costs.	249,493
	Reduced transfer to Bus Replacement Reserve.	(1,060,000)
	Decrease in debt and finance charges.	(924,444)
	Miscellaneous.	98,340
		\$ 445,106
	Variance	\$ 
	Total Increase in Surplus	\$ 7,202,516



