



2006



Operating

Budget

Adopted by Council March 21, 2006

2006 Adopted Operating Budget





March 21, 2006

HIGHLIGHTS

- Property tax and business tax revenue at 2005 levels adjusted for new business start-ups and new homes
 - Property tax 9 years of tax freezes and reductions
 - Business tax reduced rate for downtown businesses continued at 7.75% and a plan to partially offset business tax increases due to the 2006 general assessment
- Funding for public safety increased
- Front line services maintained
- Continuing fiscal restraint

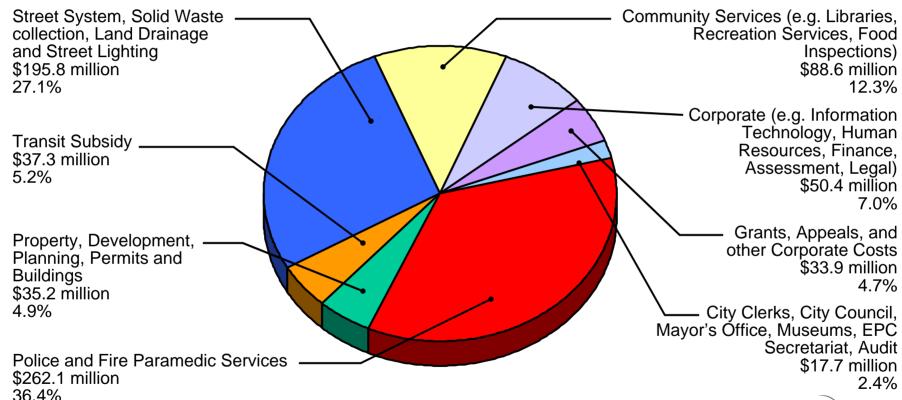


BUDGET SUMMARY

In Millions of \$	2005 Budget		2006 Adopted Budget	
REVENUE Property Taxes Business Taxes Other	\$ 399.5 62.3 245.2	\$	404.8 62.2 254.0	
TOTAL	\$ 707.0	\$	721.0	
EXPENDITURES Departmental Corporate	\$ 640.8 66.2	\$	649.8 71.2	
TOTAL	\$ 707.0	\$	721.0	
SURPLUS / (DEFICIT)	\$ -	\$	-	
Budget Change from Prior Year			1.98%	



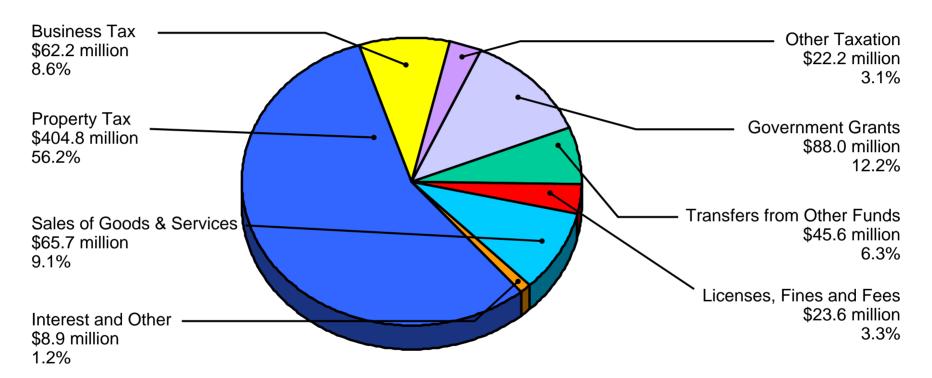
HOW IS THE MONEY SPENT IN THE OPERATING BUDGET?



2006 Adopted Operating Budget - \$721 million



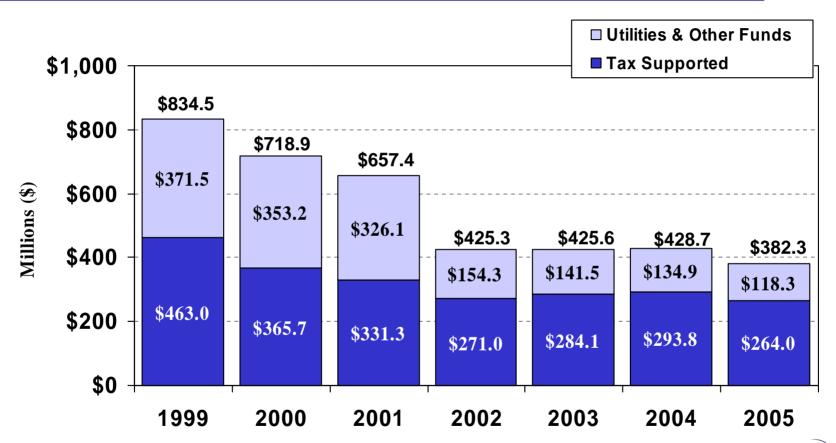
WHERE DOES THE MONEY COME FROM IN THE OPERATING BUDGET?



2006 Adopted Operating Budget - \$721 million



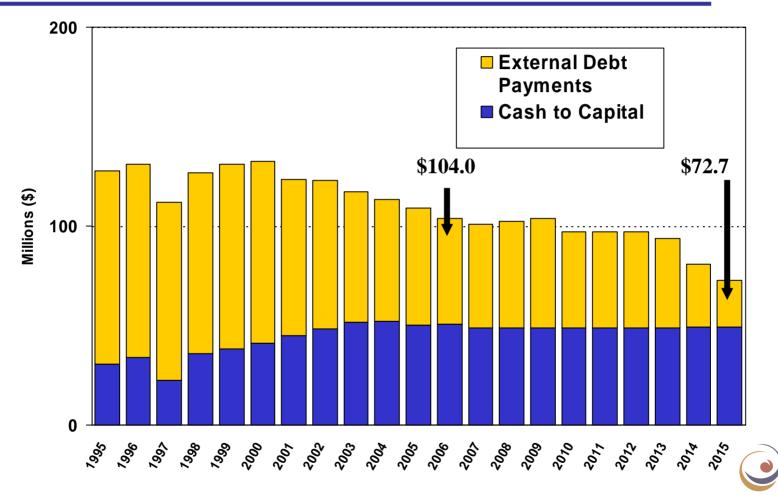
TOTAL NET DEBENTURE DEBT



Notes: Net debenture debt decreased by 54% from 1999 to 2005. Net tax-supported debenture debt decreased by 43% from 1999 to 2005. Civic Accommodations and Transit included in Utilities and Other Funds.

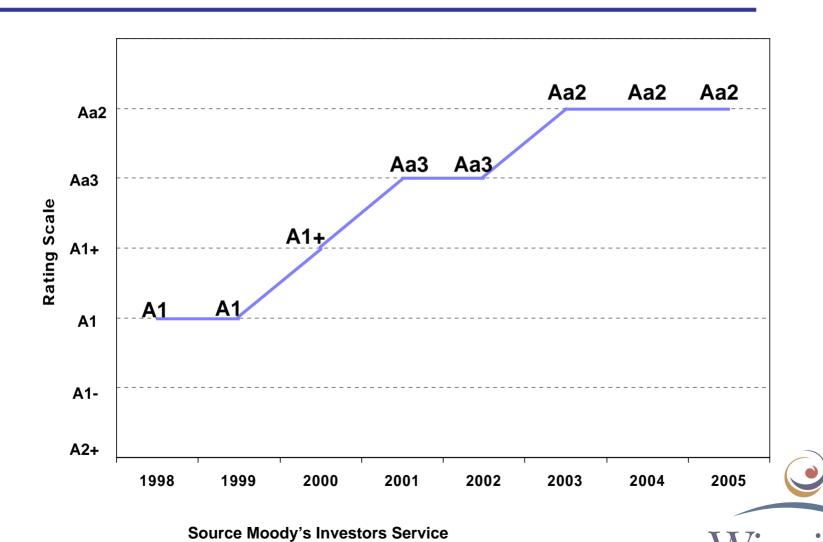


TAX-SUPPORTED CAPITAL FINANCING COSTS





CREDIT RATING



COUNCIL ADOPTION OF THE 2006 OPERATING BUDGET

On March 21, 2006 Council adopted the following recommendations:

- 1. That the 2006 Operating Budget, as tabled at the Executive Policy Committee meeting of March 1, 2006, and amended by Recommendation 2, be approved as outlined in the following financial summary.
- 2. That the following additions to the 2006 Tax-Supported Operating Budget be made, namely:
 - a) That the budget for the Graffiti Control program be increased by \$200,000;
 - b) That the budget for the Fire Investigation Unit be reinstated at \$430,197;
 - c) That the budget for library materials be increased by \$50,000;
 - d) That the budget for tree pruning be increased by \$200,000;
 - e) That the budget for Local Per Capita Grants be increased by \$45,000, representing an increase of \$3,000 per ward;
 - f) That the budget for the Integrated Neighbourhood Support Services program be partially reinstated by \$172,000;
 - g) That the budget for the cash to capital contribution be increased by \$500,000, for a total cash to capital funding level in 2006 of \$56.5 million;
 - with offsetting reductions in corporate costs to reflect announced 2006 provincial transfers.
- 3. That, pursuant to the tabling of the Provincial Budget, a further \$1 million in capital expenditures be authorized for Regional and Local Streets, to be financed through the Provincial Building Manitoba Fund with specific projects to be included as part of the supplemental program to be developed by the Department of Public Works in 2006.
- 4. That the City's mill rate be reduced from 29.686 to 25.448 for 2006 to reflect the general assessment. (Note: 2006 property tax revenue will remain at 2005 levels, adjusted for new assessable properties).
- 5. a) That the City's business tax rates for 2006 remain frozen at the 2005 level of 7.75% for the downtown geographic area, as defined in the Downtown Winnipeg By-law No. 100/2004, and at the 1996 level of 9.75% for areas outside the downtown; and
 - b) That Council make a determination in accordance with section 68 of The Municipal Assessment Act that any increase in business tax resulting from the 2006 general assessment in excess of 15% is unreasonable in the circumstances, and limit all such increases to 15%. (Note: This will result in 2006 business tax revenues remaining at 2005 levels).

6. That the emergency medical service fees outlined below be approved effective April 1, 2006:

Proposed Emergency Medical Service Rates (Per Call)				
(in dollars)	Present Rate	April 1, 2006		
Emergency Medical Service				
Basic Rate (not subsidized)	540	550		
Regional Rate (provincial subsidized)	405	413		
City Rate (city and provincial subsidized)	270	275		
Interfacility Transfer Service				
Basic Rate (not subsidized)	390	398		
Regional Rate (provincial subsidized)	293	299		
City Rate (city and provincial subsidized)	195	199		
Treatment No Transport Service - Basic Rate				
Basic Rate (not subsidized)	222	234		
Regional Rate (provincial subsidized)	173	176		
City Rate (city and provincial subsidized)	115	117		
Treatment No Transport Service - Advanced Care				
Basic Rate (not subsidized)	393	418		
Regional Rate (provincial subsidized)	308	314		
City Rate (city and provincial subsidized)	205	209		

- 7. a) That the annual extension of the wading pool and outdoor pool season to ensure that regular operating schedules remain in effect until August 31, subject to the weather meeting pool operating criteria, be approved;
 - b) That the existing Recreation Programming Reserve, created by Council on October 6, 1976, be amended to include;
 - (i) The establishment of two sub components within the Reserve: [A] Recreation Programming and [B] Wading Pool and Outdoor Pool Operating Extension;
 - (ii) That the existing balance from the Recreation Programming Reserve shall be placed in the sub component Recreation Programming and shall remain for use under its existing criteria;
 - (iii) The establishment of an operating budget line item in the amount of \$490,000 in 2006 for transfer to the Recreation Programming Reserve, Wading Pool and Outdoor Pool Operating Extension sub component;
 - (iv) That subject to clause (v) and annual budget approval, annual contributions of this amount (\$490,000) with annual inflationary increases, be made to the Recreation Programming Reserve, Wading Pool and Outdoor Pool Operating Extension sub component as required;
 - (v) That any unused balance of the Wading Pool and Outdoor Pool Operating Extension sub component at the end of the year shall remain in the Wading Pool and Outdoor Pool Operating sub component thus reducing the transfer of funds in the following year;

- c) That the Director of Community Services, being the Fund Manager of the Reserve, be authorized to draw on the Reserve when the annual extension of the season is warranted.
- 8. That the transfers to/from utility operations and reserves, as well as the fees and charges outlined in the tax-supported budget submission be approved.
- 9. That the Chief Administrative Officer be delegated the authority to allocate the following budgeted savings (cost reduction measures of \$4,689,566):
 - \$2,890,000 WAPSO, WAPSO Exempt, Senior Management, other management and professional staff salaries and benefits, and other restructuring initiatives as necessary;
 - \$452,566 consulting budgets;
 - \$100,000 conference and travel budgets;
 - \$247,000 extending replacement cycles for computer equipment; and
 - \$1,000,000 alternative service delivery initiatives.
- 10. That, in accordance with subsection 215(4) of The City of Winnipeg Charter with respect to Special Service Units, authorization be given to the Fleet Management Agency to transfer a portion of the cash and/or accounts under its control to the general revenue fund, and to finance a portion of its operations by borrowing from the City's bank, or from any other persons or corporations, including The City of Winnipeg Sinking Fund Trustees, amounts of up to \$5.8 million, and that the Fleet Management Agency report back on any further future financing requirements.
- 11. That the City Solicitor/Manager of Legal Services be instructed to prepare the necessary by-laws to implement the above recommendations.
- 12. That the Proper Officers of the City be authorized to do all things necessary to implement the foregoing, including the execution of any documents related thereto.

THE CITY OF WINNIPEG 2006 Adopted Operating Budget TAX-SUPPORTED SUMMARY

		2005		2006		I	
		Budget		Budget		Variance	No.
Revenue:							
Property tax	\$	399,507,129	\$	404,828,053	\$	5,320,924	1
Business tax		62,273,198		62,240,398		(32,800)	2
Other taxation		22,422,558		22,158,327		(264,231)	3
Government grants		77,617,329		87,990,730		10,373,401	4
Regulation fees		31,678,132		23,572,614		(8,105,518)	5
Sale of goods and services		69,900,469		65,719,608		(4,180,861)	6
Interest		11,344,118		7,796,358		(3,547,760)	7
Transfers from other funds		31,450,155		45,556,562		14,106,407	8
Other		806,133		1,096,658		290,525	9
Total Revenue	\$	706,999,221	\$	720,959,308	\$	13,960,087	
Expenditures:							
Departmental:	Φ	140.700.042	ф	152 544 004	Φ	2.760.741	10
Public Works	\$	149,798,243	\$	153,566,984	\$	3,768,741	10
Police Service		146,695,427		153,311,658		6,616,231	11
Fire Paramedic Service		103,784,751		108,753,182		4,968,431	12
Community Services		85,813,552		88,587,514		2,773,962	13
Planning, Property and Development		38,729,974		35,145,620		(3,584,354)	14
Water and Waste		33,433,298		32,140,193		(1,293,105)	15
Street Lighting		9,521,957		10,127,985		606,028	16
Corporate Information Technology		16,518,984		16,918,014		399,030	17
Property Assessment		12,417,554		11,412,959		(1,004,595)	18
Corporate Finance		12,883,495		9,831,993		(3,051,502)	19
Corporate Services		10,420,857		9,271,285		(1,149,572)	20
CAO Secretariat		2,941,970		3,014,868		72,898	21
City Clerks		11,355,944		11,256,241		(99,703)	22
Other departments		6,454,029		6,417,456		(36,573)	23
Sub-total Departmental	\$	640,770,035	\$	649,755,952	\$	8,985,917	
Corporate:							
Debt and finance charges	\$	10,472,861	\$	10,421,125	\$	(51,736)	24
Taxes		6,282,000		6,402,000		120,000	25
Insurance and damage claims		3,671,947		3,567,635		(104,312)	26
Contribution to Transit		33,830,967		37,260,797		3,429,830	27
Grants/payments to other authorities		7,077,212		7,367,001		289,789	28
Other		4,894,199		6,184,798		1,290,599	29
Sub-total Corporate	\$	66,229,186	\$	71,203,356	\$	4,974,170	
Total Expenditures	\$	706,999,221	\$	720,959,308	\$	13,960,087	

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TAX-SUPPORTED REVENUE - 2006 Compared to 2005

Expl. No.	Explanations	<u>Variance</u>
1	Property tax 2006 property tax revenue at 2005 levels, adjusted for new assessable properties.	\$ 5,320,924
2	Business tax 2006 business tax revenue at levels similar to 2005 budget.	\$ (32,800)
3	Other taxation Net increase in estimated Electricity and Gas Tax revenue. Reduction in budgeted taxation revenue, primarily Entertainment Funding Tax revenue (due to pending by-law review) and Local Improvement Taxes.	\$ 215,200 (479,431)
	Total	\$ (264,231)
4	Government grants Net increase in government grants, primarily in relation to Province of Manitoba funding: - Formula driven increases for the income tax sharing portion of the Building Manitoba Fund, Casino and Video Lottery Terminal (VLT) revenue - Provincial commitment to cost share 25% of assessment costs to partially recover education tax portion - Request for further cost sharing: • Increase from 25% to 50% cost sharing of assessment services and inclusion of tax billing and collection services to recover education tax portion • further cost sharing of mosquito control program • return to historical 50% cost sharing of Dutch Elm Disease program	\$ 10,373,401

2006 Adopted Operating Budget

TAX-SUPPORTED REVENUE - 2006 Compared to 2005

Expl. No.	Explanations		<u>Variance</u>
5	Regulation fees		
	Transfer fine and parking permit revenue to Parking Authority Special Operating Agency (See Transfers from other funds).	\$	(4,498,000)
	Decrease in revenue budget for Photo Safety Technology		(3,390,000)
	Program to better reflect actual experience.		
	Net decrease in other miscellaneous regulation fees.	ф	(217,518)
	Total	\$	(8,105,518)
6	Sale of goods and services		
	Transfer parking-related revenue to Parking Authority Special Operating Agency (See Transfers from other funds).	\$	(5,929,842)
	Increase in revenue from Ambulance user fees as a result of increased call volume and increased rates.		1,157,883
	Effective June 1, 2006, introduce a \$5.00 cost-recovery		183,000
	charge for property tax payment reminders, and a \$30.00 cost-		
	recovery charge for adding miscellaneous amounts such as unpaid water bills to the tax roll.		
	Net increase in other miscellaneous revenue.		408,098
	Total	\$	(4,180,861)
~	- · ·		
7	Interest Non manuscript contribution from the Sinking Fund ourselve in	¢	(2.400.000)
	Non-recurring contribution from the Sinking Fund surplus in 2005.	\$	(3,400,000)
	Decrease in other interest and debt charges recoverable.		(147,760)
	Total	\$	(3,547,760)

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TAX-SUPPORTED REVENUE - 2006 Compared to 2005

Expl. No.	Explanations	<u>Variance</u>
8	Transfers from other funds	
	Increases / (decreases) in transfers from utilities and other	
	funds as follows:	
	- Parking Authority Special Operating Agency (previously reflected in budget as gross revenues and expenditures)	\$ 5,744,530
	- Sewer Utility, primarily for phase in of full recovery of	4,051,020
	land drainage debt and finance charges	
	- Fleet Management Agency	3,984,265
	- Civic Accommodations	284,151
	- Water Utility	109,599
	- Solid Waste Disposal Utility	(134,358)
	- Other funds	67,200
	Total	\$ 14,106,407
9	Other	\$ 290,525
Total I	Revenue Variance	\$ 13,960,087

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Expl. <u>No.</u>	Explanations	•	<u>Variance</u>
10	Public Works		
	Increase in streets maintenance services, including an	\$	3,321,437
	increase of \$200,000 for the Graffiti Control Program.		2 20 5 20 4
	Increase in parks and open spaces services, including an		2,396,284
	increase of \$400,000 for proactive pruning for elm trees. Transfer expenses to Parking Authority Special Operating		(459,141)
	Agency.		(432,141)
	Reduce transfer to capital, including the elimination of the		(447,000)
	transfer of \$247,000 from Glacial Sand and Gravel Special		
	Operating Agency.		(200 0 ==)
	Cost reduction measures.		(308,857)
	Decrease in debt and finance charges. Other operational cost decreases.		(257,285) (476,697)
	Total	\$	3,768,741
11	Police Service		
	Increase in salaries and benefits, including \$3.6 million for	\$	7,084,721
	overtime. Includes complement increase of 48 police officers.		
	Increase in facilities costs.		236,111
	Transfer expenses to Parking Authority Special Operating		(1,177,725)
	Agency.		
	Cost reduction measures.		(144,121)
	Other operational cost increases. Total	\$	617,245 6,616,231
	Total	Ψ	0,010,231
12	Fire Paramedic Service		
12	Increase in salaries and benefits, including \$0.8 million for	\$	5,072,517
	overtime. Includes 12 new paramedic positions to operate a	Ψ	0,072,017
	new 24 hour ambulance and four full time equivalent		
	firefighter positions to facilitate recruit hiring.		
	Decrease in debt and finance charges.		(437,364)
	Cost reduction measures.		(234,258)
	Other operational cost increases. Total	\$	567,536 4,968,431
	10111	Ψ	7,700,731

2006 Adopted Operating Budget

Expl. No.	Explanations	<u>Variance</u>
13	Community Services	
	Increase in budget for the Insect Control Program, including a transfer of \$600,000 to the new Insect Control Urgent Expenditures Reserve as approved by Council on March 23, 2005.	\$ 1,901,565
	Increase in facilities costs, including maintenance for recreation facilities.	1,024,595
	Transfer to the Recreation Programming Reserve to fund the potential extension of the wading pool and outdoor pool season dependent on weather conditions.	490,000
	Increase in operating grant to the General Council of Winnipeg Community Centres as approved by Council on May 18, 2005.	150,000
	Net increase in transfer to the Animal Services Special Operating Agency, primarily to fund an increase of \$125,000 for the grant to the Winnipeg Humane Society as approved by Council on October 26, 2005.	124,224
	Cost reduction measures.	(732,711)
	Decrease in debt and finance charges.	(420,580)
	Restructuring of the Integrated Neighbourhood Support Services program to concentrate services in high need and adjacent neighbourhoods.	(172,000)
	Other operational increases, including an additional \$50,000 for library materials budget.	408,869
	Total	\$ 2,773,962
14	Planning, Property and Development	
	Transfer expenses to Parking Authority Special Operating Agency.	\$ (2,239,437)
	Decrease in debt and finance charges.	(1,158,931)
	Cost reduction measures.	(302,366)
	Other operational cost increases.	 116,380
	Total	\$ (3,584,354)

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Expl. <u>No.</u>	Explanations		<u>Variance</u>
15	Water and Waste		
	Decrease in land drainage debt and finance charges.	\$	(1,810,637)
	Decrease in expenses from contracting out garbage collection. Excludes benefits realized in the Fleet Management Agency.		(1,800,000)
	Cost reduction measures.		(73,486)
	Transition costs for contracting out garbage collection.		600,000
	Increase in North contract costs for garbage collection due to price increase.		300,000
	Increase in landfill tipping fee costs (paid to the Solid Waste utility) due to increased volume of garbage collected.		506,249
	Establish a summer and fall maintenance program for major drains in land drainage operation.		250,000
	Other operational cost increases.		734,769
	Total	\$	(1,293,105)
16	Street Lighting Increase in costs, primarily due to an increase in Manitoba Hydro rates.	\$	606,028
17	Corporate Information Technology		
	Net increase in debt and finance charges, including transfer from Corporate Finance.	\$	1,781,168
	Net decrease in budgets for services and materials, including decreased MicroSoft Office costs.		(1,113,099)
	Cost reduction measures.		(462,141)
	Other operational cost increases.		193,102
	Total	\$	399,030
18	Property Assessment		
	Decrease in salaries and benefits, due to decreasing staff complement.	\$	(731,259)
	Decrease in debt and finance charges.		(201,902)
	Cost reduction measures.		(184,059)
	Other operational cost increases.	_	112,625
	Total		(1,004,595)

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Expl. <u>No.</u>	Explanations		<u>Variance</u>
19	Corporate Finance Decrease in debt and finance charges due to transfer to Corporate Information Technology.	\$	(2,601,722)
	Cost reduction measures.		(391,939)
	Miscellaneous.		(57,841)
	Total	\$	(3,051,502)
20	Corporate Services		
	Net operational cost decreases, primarily due to reclassification of corporate training from the Corporate Services department's budget to corporate accounts.	\$	(869,970)
	Cost reduction measures.		(279,602)
	Total	\$	(1,149,572)
21	CAO Secretariat Centralization of the communication function. Results in overall cost savings in other City departments. Cost reduction measures. Other operational cost decreases. Total	\$ \$	230,000 (96,881) (60,221) 72,898
22	City Clerks Decrease in Board of Revision costs due to non-recurring	\$	(325,400)
	costs related to the 2006 reassessment process.		, , ,
	Increase in funding for the Winnipeg Arts Council.		250,000
	Increase for Local Per Capita Grants.		45,000
	Miscellaneous.		(69,303)
	Total	\$	(99,703)
23	Other departments Other operational cost decreases.	\$	(36,573)

2006 Adopted Operating Budget

Expl. <u>No.</u>	Explanations	<u>Variance</u>
24	Debt and finance charges Decrease in non-departmental debt and finance charges, net of an increase of \$500,000 for the cash to capital contribution. Total cash to capital funding level in 2006 is \$56.5 million.	\$ (51,736)
25	Taxes Increase in taxes, primarily provincial payroll tax.	\$ 120,000
26	Insurance and damage claims Decrease in budget for insurance premiums.	\$ (104,312)
27	Contribution to Transit Increase in contribution to Transit (refer to variance explanation #6 under "Utility Operations" section of this document for additional information on Transit).	\$ 3,429,830
28	Grants/payments to other authorities Net change in grants and payments to other authorities, including new funding in 2006 of \$500,000 for the Grey Cup, \$110,000 for the Burton Cummings Theatre, and an increase of \$60,000 in the grant to Destination Winnipeg. (Note: See page 10 for list of grants and payments to other authorities included in the 2006 Operating Budget.)	\$ 289,789
29	Other Increase in other corporate expenses, primarily in provision for cost increases.	\$, ,
	Cost reduction measures, including \$1 million for alternative service delivery initiatives.	(1,622,927)
	Total	\$ 1,290,599
	Total Expenditure Variance	\$ 13,960,087

2006 Operating Budget

Listing of Grants and Payments to Other Authorities

·		2006
Corporate Grants and Payments to Other Authorities		
2006 Grey Cup	\$	500,000
Burton Cummings Theatre		110,000
Children's Museum		67,000
Convention Centre		2,074,649
Corporate Grants - Minimal Municipal Services		300,000
Destination Winnipeg		1,288,000
True North:		
- Refund of Business Tax		400,000
- Refund of Entertainment Funding Tax		1,500,000
Winnipeg Enterprises		75,000
Winnipeg Football Club Entertainment Funding Tax		600,000
Winnipeg Goldeyes:		
- Refund of Municipal Property Tax		90,560
- Refund of Entertainment Funding Tax		275,000
Winnipeg Harvest		50,000
Winnipeg Library Board		36,792
Subtotal	\$	7,367,001
Other Grants and Payments to Other Authorities		
Age and Opportunity Centre:		
- Preventative programming for senior citizens	\$	89,000
- Older victims services	·	17,850
Art City		100,000
Block Parents		17,165
Broadway Neighbourhood Centre		115,000
CentreVenture		250,000
Citizens for Crime Awareness		31,735
Citizenship Council of Manitoba		27,000
Cultural Grants		3,924,552
Elmwood Cemetery		100,000
Festival Du Voyageur		40,000
Fort Whyte Centre		40,000
Heritage Winnipeg Corporation		9,000
Housing and Urban Renewal		34,305
Lake Winnipeg Research Consortium		50,000
Local Grants		186,090
Main Street Project		96,000
The Winnipeg Private Refugee Sponsorship Assurance Program		30,000
Manitoba Theatre for Young People		25,000
Manitoba Wildlife Federation		5,000
Mediation Services		5,000
National Volleyball Teams		75,000
Partners in the Park		260,000
Pritchard Place Drop In Centre		40,000
Rossbrook House		224,339
Take Pride Winnipeg		196,875
Winnipeg Housing Rehabilitation Corporation	_	200,000
Subtotal	\$	6,188,911
Total Grants and Payments to Other Authorities	\$	13,555,912

THE CITY OF WINNIPEG 2006 Adopted Operating Budget UTILITY OPERATIONS

	2005 Adopted Budget	2006 Adopted Budget	Variance	Expl.
Civic Accommodations	\$	\$	\$	
	20 002 000	21 954 041	970 152	
Revenue	30,983,908	31,854,061	870,153	
Expenditure	30,983,908	31,854,061	870,153	- 1
Surplus/(Deficit)		<u> </u>		- 1
Facilities Maintenance				
Revenue	26,436,552	27,516,490	1,079,938	
Expenditure	26,436,552	27,516,490	1,079,938	
Surplus/(Deficit)	-	-	-	2
Sewage Disposal				
Revenue	95,084,007	101,677,614	6,593,607	
Expenditure	84,468,922	87,353,963	2,885,041	
Surplus/(Deficit)	10,615,085	14,323,651	3,708,566	3
Solid Waste Disposal				
Revenue	15,898,483	17,949,845	2,051,362	
Expenditure	17,510,231	18,526,939	1,016,708	
Surplus/(Deficit)	(1,611,748)	(577,094)	1,010,708	- 4
Surplus/(Deficit)	(1,011,746)	(377,034)	1,034,034	- 4
Waterworks				
Revenue	75,675,765	76,516,648	840,883	
Expenditure	70,596,280	74,987,885	4,391,605	
Surplus/(Deficit)	5,079,485	1,528,763	(3,550,722)	5
Transit				
Revenue	107,928,927	115,707,809	7,778,882	
Expenditure	107,928,927	115,707,809	7,778,882	
Surplus/(Deficit)		-	-	6
Total				
Revenue	352,007,642	371,222,467	19,214,825	
Expenditures	337,924,820	355,947,147	18,022,327	
Surplus/(Deficit)	14,082,822	15,275,320	1,192,498	_
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2006 Adopted Operating Budget

UTILITY OPERATIONS - 2006 Compared to 2005

Texpenditure Changes: Full cost recovery from client departments. Expenditure Changes: Operational cost increases including rentals and facility maintenance. Increase in transfer to tax-supported budget. Increase in salaries and benefits. Decrease in debt and finance charges. Cost reduction measures. Full cost recovery from client departments. Expenditure Changes: Full cost recovery from client departments. Expenditure Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. Cost reduction measures. (22,036) \$1,079,938} Variance	Expl. <u>No.</u>	Explanations	<u>Variance</u>	
Expenditure Changes: Operational cost increases including rentals and facility maintenance. Increase in transfer to tax-supported budget. Increase in salaries and benefits. Increase in debt and finance charges. Cost reduction measures. Paril cost recovery from client departments. Expenditure Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$ 1,079,938	1	Civic Accommodations		
Expenditure Changes: Operational cost increases including rentals and facility maintenance. Increase in transfer to tax-supported budget. Increase in salaries and benefits. Decrease in debt and finance charges. Cost reduction measures. Parallities Maintenance Revenue Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. Cost reduction measures. Expenditure Changes: Cost reduction measures. Cost reduction measures. (22,036) \$1,079,938		Revenue Changes:		
Operational cost increases including rentals and facility maintenance. Increase in transfer to tax-supported budget. Increase in salaries and benefits. Decrease in debt and finance charges. Cost reduction measures. Variance 2 Facilities Maintenance Revenue Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. Cost reduction measures. (22,036) \$ 1,079,938		Full cost recovery from client departments.	\$	870,153
maintenance. Increase in transfer to tax-supported budget. Increase in salaries and benefits. Decrease in debt and finance charges. Cost reduction measures. (266,696) Cost reduction measures. (97,077) \$870,153 Variance Parallities Maintenance Revenue Changes: Full cost recovery from client departments. **Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$1,079,938		Expenditure Changes:		
Increase in salaries and benefits. Decrease in debt and finance charges. Cost reduction measures. (266,696) (97,077) \$870,153 Variance Pacilities Maintenance Revenue Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$1,079,938		· · · · · · · · · · · · · · · · · · ·	\$	826,136
Decrease in debt and finance charges. Cost reduction measures. (266,696) (97,077) \$ 870,153 Variance Pacilities Maintenance Revenue Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (266,696) (97,077) \$ 870,153 \$ 1,079,938		Increase in transfer to tax-supported budget.		284,151
Cost reduction measures. (97,077) \$ 870,153 Variance \$ - \$ 2 Facilities Maintenance Revenue Changes: Full cost recovery from client departments. \$ 1,079,938 Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$ 1,079,938		Increase in salaries and benefits.		123,639
Variance Pacilities Maintenance Revenue Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. \$ 870,153 \$ \$ - \$ \$ 1,079,938		——————————————————————————————————————		(266,696)
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2 Facilities Maintenance Revenue Changes: Full cost recovery from client departments. Expenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$ 1,079,938				870,153
Revenue Changes: Full cost recovery from client departments. Supenditure Changes: Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$1,079,938		Variance	\$	
Direct cost increases for existing arena and pool facilities. Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$ 1,079,938	2	Revenue Changes:	\$	1,079,938
Direct cost increases for other City facilities and administrative services. Cost reduction measures. (22,036) \$ 1,079,938		Expenditure Changes:		
services. Cost reduction measures. (22,036) \$ 1,079,938			\$	*
\$ 1,079,938		· · · · · · · · · · · · · · · · · · ·		715,933
		Cost reduction measures.		(22,036)
Variance \$ -			\$	1,079,938
_		Variance	\$	

2006 Adopted Operating Budget

UTILITY OPERATIONS - 2006 Compared to 2005

Expl. <u>No.</u>	Explanations		<u>Variance</u>	
3	Sewage Disposal			
	Revenue Changes:			
	Increase in sewer services revenue.	\$	7,052,000	
	Other revenue decreases, primarily interest income.		(458,393)	
		\$	6,593,607	
	Expenditure Changes:			
	Increase in transfer to tax-supported Water and Waste operations to phase-in full recovery of land drainage debt and finance costs.	\$	4,066,311	
	Increase in municipal taxes.		3,057,971	
	Operational cost increases, primarily due to Environment Act		2,740,666	
	Licenses for wastewater collection and treatment.			
	Increase in salaries and benefits.		1,918,108	
	Increase in accommodations charges.		459,230	
	Decrease in transfer to the Environmental Reserve.		(5,256,000)	
	Decrease in sewer utility debt and finance charges.		(4,084,949)	
	Cost reduction measures.		(16,296)	
		\$	2,885,041	
	Increase in Surplus	\$	3,708,566	
4	Solid Waste Disposal			
	Revenue Changes: Increase in residential recycling revenues.	\$	1,361,713	
	Increase in landfill revenues.	Ф	735,000	
	Miscellaneous.		(45,351)	
	Wiscenancous.	\$	2,051,362	
	Expenditure Changes:	-	2,001,002	
	Increase in recycling contract costs.	\$	1,487,760	
	Other operational cost decreases.		(459,324)	
	Cost reduction measures.		(11,728)	
		\$	1,016,708	
	Decrease in Deficit	\$	1,034,654	

2006 Adopted Operating Budget

UTILITY OPERATIONS - 2006 Compared to 2005

Expl. <u>No.</u>	Explanations		<u>Variance</u>	
5	Waterworks			
	Revenue Changes:			
	Increase in water sales revenue.	\$	854,000	
	Miscellaneous.		(13,117)	
		\$	840,883	
	Expenditure Changes:			
	Increase in salaries and benefits due to new water treatment plant,	\$	3,231,567	
	and increased support staff due to Environment Act Licenses for			
	wastewater collection and treatment.			
	Increase in municipal taxes.		620,708	
	Increase in accommodations charges.		459,231	
	Other operational increases, offset by increased recoveries due to		135,636	
	inter-fund allocation of higher support service costs noted above.			
	Cost reduction measures.		(55,537)	
		\$	4,391,605	
	Decrease in Surplus	\$	(3,550,722)	
6	Transit			
	Revenue Changes:			
	Increase in contribution from tax-supported budget.	\$	3,429,830	
	Increase in Provincial Support Grant.		2,501,400	
	Increase in passenger revenue.		2,116,000	
	Reduction in advertising contract revenue.		(400,000)	
	Miscellaneous revenue.		131,652	
		\$	7,778,882	
	Expenditure Changes:			
	Increase in diesel fuel costs.	\$	2,758,000	
	Increase in salaries and benefits.		2,715,640	
	Increase in transfer to the Bus Replacement Reserve.		1,370,000	
	Increase in handi-transit service.		310,000	
	Increase in costs for bus parts.		234,936	
	Other operational cost increases		529,703	
	Cost reduction measures.		(139,397)	
		\$	7,778,882	
	Variance	\$	-	
	Total Utility Operations Increase in Surplus	\$	1,192,498	

